Guidebook for New Course and Outline Revision Approval

Revised November 2015 Clackamas Community College Curriculum Committee

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Guidebook for New Course and Outline Revision Approval

Introduction

CCC initiated a new course approval and course outline revision (COR) process in the fall of 2012. A three-year timeline for outline revision was proposed by the ISP and then adopted by the Curriculum Committee. Most CCC courses, except Career Technical Supplemental, will be affected. The Curriculum Office will list precisely which courses from each department will be placed on the revision schedule, including the timeline for revising them. This guidebook will help faculty members successfully navigate this process. The Curriculum Committee will establish and coordinate the schedule, faculty-led review panels, new web-based application and computer interface.

This new process requires revisions less frequently than before and was made possible by the removal of the requirement that outlines include textbooks to be used in the course. There will be more work on fewer outlines per year. Changes will be reflected in the College Catalog, as well, and every other place where information from the user interface is sent.

Who should read this guidebook?

Faculty course outline revisers or creators

This guidebook is intended to teach course/ curriculum developers about aspects of the new course outline revision process and how to produce course outlines that will pass muster with the review panels and Curriculum Committee. Course outline developers should pay particular attention to the sections on developing measurable student learning outcomes (SLOs).

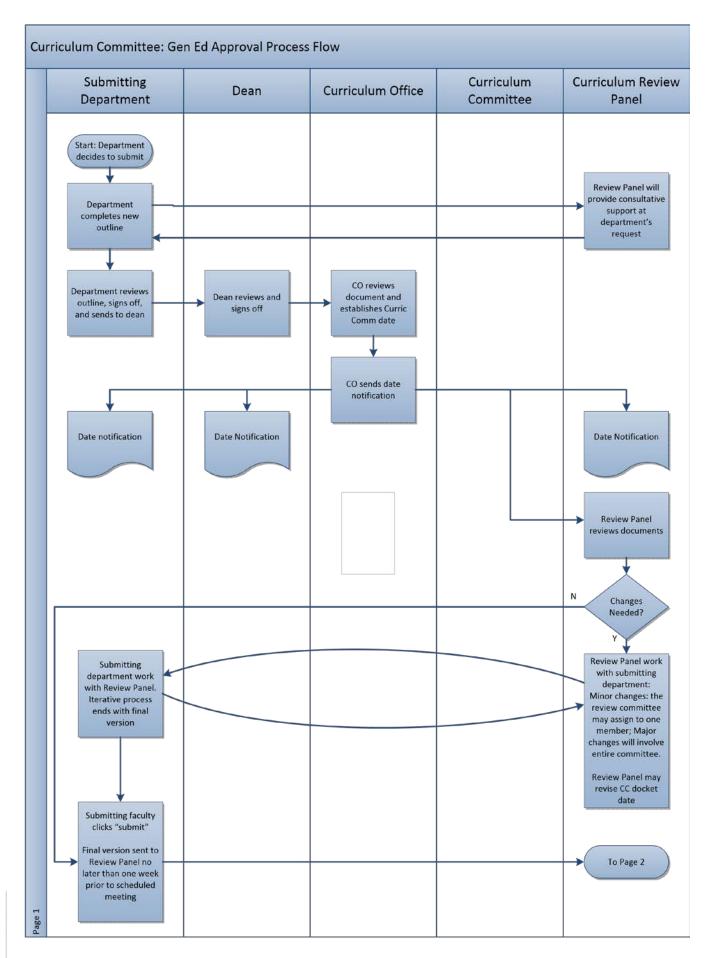
Department chairs, members of curriculum committee and faculty-led review panels

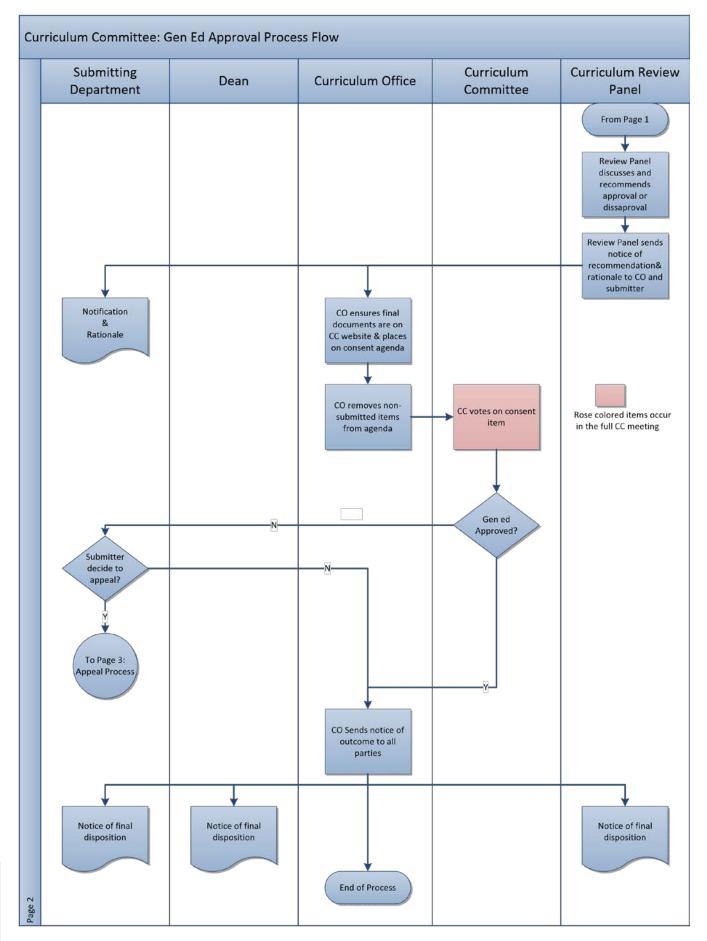
This guidebook will also serve as a reference manual for department chairs, the Curriculum Committee and faculty-led panels that will review the outlines. Panel participants will use the manual to verify that each outline component is included and meets the criteria put forth in the guidebook.

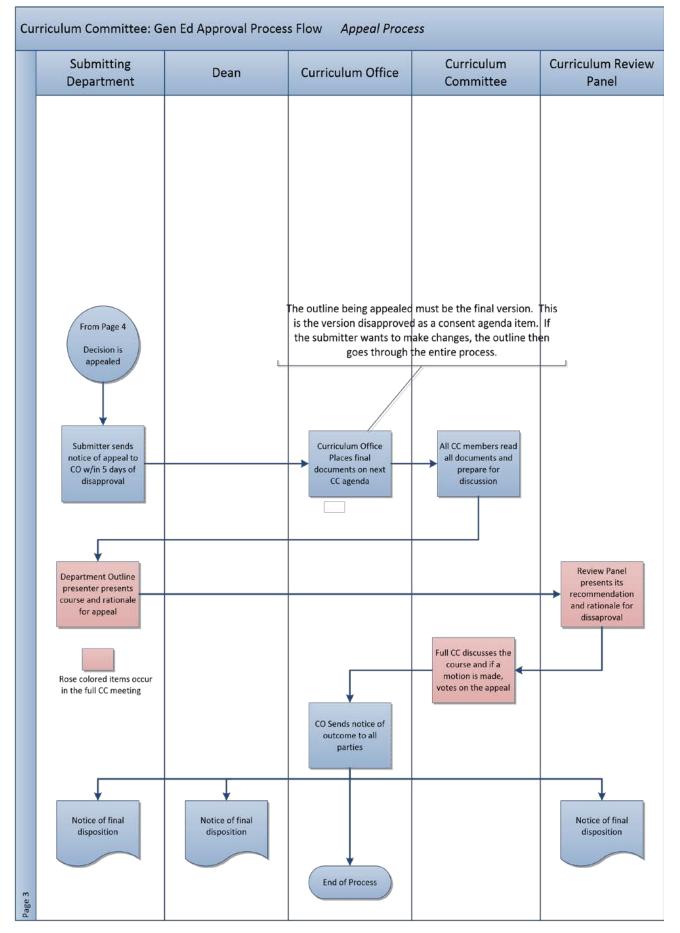
How to use this Guidebook?

This guidebook can be used to learn the COR process and the new web-based application and computer interface that has been created to facilitate the COR process.

- 1) It guides the reader in determining details about the COR process, including timelines.
- 2) It describes how to get access to the new course outline database and interface.
- 3) It shows how to search for and access existing course outlines.
- 4) It explains how to edit course outlines, including useful definitions and examples for each component of the course outline.
- 5) It suggests procedures for review and approval of course outlines, including sample reviews and steps for troubleshooting a non-approved course outline.







Course Outline Review Process for Department Chairs

Course outlines must be updated and, if necessary, revised, every three years instead of every year. These changes will be reviewed by the Curriculum Committee. However, the procedure for doing so has changed dramatically. This is a five-step process:

The Curriculum Committee will review up to 100 courses per month. These courses will be placed in a "pipeline" for processing. The Curriculum Specialist coordinates the "pipeline" of all currently-approved courses and will initiate the process. You should take the following actions once the Curriculum Specialist has contacted you.

Establishing the "Pipeline"

- (1) Please divide the courses the Curriculum Specialist sends you into 3 groups of the same size. If they are not divisible by 3, assign the remainder(s) as you wish.
- (2) Assign each third of your courses to an academic year in a three year cycle. Do this according to the order in which you, as a department, think they need revising.
- (3) For courses assigned to the first academic year in the cycle, indicate the order in which you would like to revise the courses, taking the following into consideration:
- a. Any new courses that you plan to launch winter term of this year should be at the top of the list.
- b. New courses you plan to launch spring, summer, or next fall term can compete as equals with other courses you might revise.
- c. Based on what you read in this Guidebook, consider placing courses you consider "slam dunks" for approval near the top of your list. This will give you more time to do quality revisions of outlines that require more work and it will help the Curriculum Committee work out the bugs in its review process. The date of the most recent revision of an outline does not matter, so a recently-approved course could qualify as a "slam dunk".
 - Before proceeding to step 4, review the information in this Guidebook.
- (4) Send to the Curriculum Specialist, the 3-groups division and the prioritized first group by October 15 of each year. The Curriculum Office will distribute that first third across the six Curriculum Committee meetings which will be dedicated to reviewing outlines and let you know by what dates you should submit the respective outlines for Curriculum Committee.
- (5) During Spring/Summer Term repeat steps 3-4 above for the second third of your outlines, etc.

As you probably know, the outlines will be submitted electronically. This will involve entering information into fields, a complete explanation of which you will find in this Guidebook. Please wait to begin actual outline revision until you are able to access your existing courses electronically. It is critical that you don't use some other version you might have in some other file, because it might not be the most recent version.

Course Outline Review Process for Editors/Reviewers

Procedures to get access to the new course outline database and interface:

Start up a web browser and navigate to the web applications tool at

http://webappsrv.clackamas.edu/courserequest/Default.aspx

This will take you to the screen entitled

Online Course/Outline Submission System

Clackamas Community College

Online Course/Outline Submission System

You may want to bookmark this link for future use

Revise Course Outline
Outlines in Review by Teams
Course Outlines Saved But Not Submitted
New Course Approval Request
View Diet Assessed Course Outlines
View/Print Approved Course Outlines

Select the button that best fits your need:

Revise Course Outline – Use to find and edit existing course outlines. This guidebook is based on the set of screens associated with this button.

Outlines in Review by Teams – View outlines that have been submitted as a new course or a revision to an existing course, but have not yet been approved by the Curriculum Committee.

Course Outlines Saved But Not Submitted – Review outlines that have been edited, but have not been submitted to the Curriculum Office. These outlines will not be reviewed by a review team until they have been fully updated and submitted.

New Course Approval Request – a blank form used to initiate the creation of a new course. It consists of the same fields as an existing course.

View/Print Approved Course Outlines – a searchable database of course outlines. The complete outline is displayed and is printable. After clicking on "submit," it is possible to get an electronic version of the end product (all fields assembled into one document).

A note on navigation buttons and saving of changes:

The "Main Menu" button takes the viewer back to the Outline Submission System Main Menu.

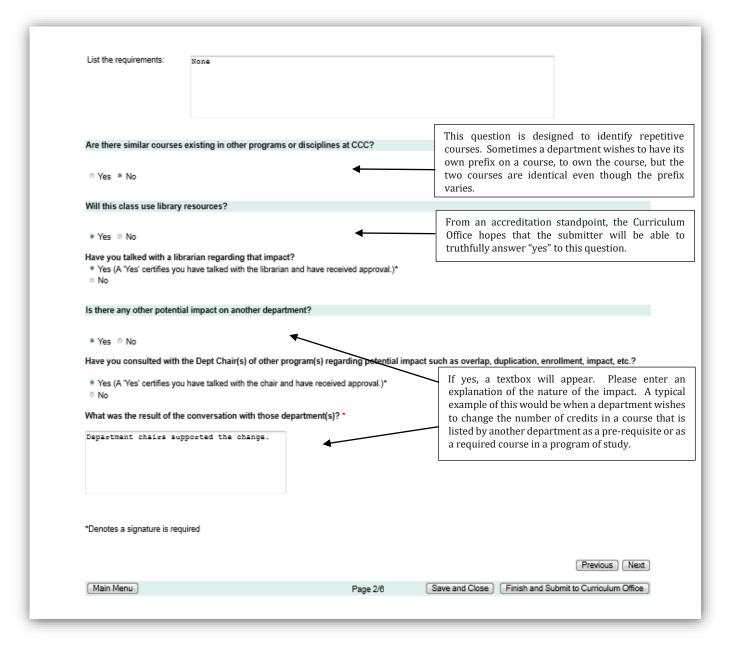
The "Previous" button saves the changes and moves the viewer back to the previous page.

The "Next" button saves the changes and moves the viewer forward to the next page.

The "Save and Close" button saves the changes on the current page and takes the viewer back to the first page.

Online Course/Outline Submission System REVISE COURSE OUTLINE Main Menu Page 1/8 Save and Close Finish and Submit to Curriculum Office Next Section #1 General Course Information Department: English Submitter When updating an existing course the new author should enter First Name: David their name here. Last Name: Mount 3265 Phone: Email: davidmo Course Prefix and Number: WR - 121 * # Credits: 4 Contact hours * Lecture (# of hours): 44 Lec/lab (# of hours): Lab (# of hours): Total course hours: 44 I acknowledge that this course, for the average student, will be a time commitment of 3 hours per week per credit in combination of in-class and out-of-class activity. Yes ○ No Course Title: English Composition Course Description: * This description will be the description used in the college catalog and all published materials. Use only active verbs in the course description. Introduces the academic essay. Students learn to use a writing process, from brainstorning to polishing, as they develop original responses to challenging articles and academic essays. The class emphasizes information literacy: how to find and evaluate source material, as well as integrate and cite it. This description may appear in the catalog, schedule, marketing literature, state approval, and be used for accreditation purposes. The audience will include Type of Course: accreditation bodies, the state, students, advisors, faculty, and other colleges. The course description should be a brief, but comprehensive, description of course content and outcomes. Complete sentences are optional, as content is more Lower Division Collegiate important than structure. Starting the course description with capitalized verbs is Career Technical Preparatory recommended, but not required. Please see examples on page 16. The course · Career Technical Supplemental number and title are not included in this field. Recommended target length is 50 Developmental Education Career Technical Apprenticeship

Clackamas Community College Online Course/Outline Submission System REVISE COURSE OUTLINE Main Menu Page 2/6 Save and Close | Finish and Submit to Curriculum Office Previous Next Most courses cannot be repeated for additional credit. Answering "yes" indicates that additional credit(s) earned by repeating the course may be used Is this class challengeable? to satisfy a degree requirement. Selecting "yes" in this field will trigger a prompt that will allow the submitter to enter the maximum number of credits ■ Yes □ No. that be earned for the course. The course catalog description will indicate courses that have repeatable credit with the following text, "can be repeated for up to X credits." Can this course be repeated for credit in a degree? Please see page 19 for a decision-making process which can help you ⊕ Yes ● No determine if you want to seek general education certification. Please refer to pages 20-21 for a worksheet to assist with the General Education Outcomes Is general education certification being sought at this time? (GEO) mapping process. Check "yes" if you are submitting your course for general education certification. If you are seeking certification you will have to complete the GEO mapping chart (see pages 11-12) and indicate the * Yes ® No student learning outcomes (SLOs) which completely or substantially address Check which general education outcome(s): GEOs by designating parenthetically, at the end of the outcome, which GEO that particular outcome addresses (see page 10). This information will be Writing listed on the course outline. Oral Communication Arts and Letters Please note that many courses do not address any GEOs, may meet only one Science & Computer Science or a few GEOs, or partially meet GEOS, and are not general education certified. ■ Mathematics □ Social Science In these cases, please check "no". If "no" is selected the statement "This course Cultural Literacy does not include assessable general education outcomes" will be appended to the course outline. Is this course part of an AAS or related certificate of completion? * Yes O No Name of degree(s) and/or certificate(s): Most of them...too numerous to enter all of them Are there prerequisites to this course? Pre-requisites and co-requisites must be a course. "Pass WR-095 or WRD-098, or placement in WR-121" is an Yes ○ No appropriate pre-requisite. "A student must have List the pre-reqs: Pass WR-095 or WRD-098, or placement in WR-121 declared a program of study and completed 9 credit hours at CCC" is a requirement, **not** a pre-requisite. Have you consulted with the appropriate chair if the pre-req is in another Yes (A 'Yes' certifies you have talked with the chair and have received approval.)* No Are there corequisites to this course? ○ Yes ☀ No Some other examples of a requirement, as opposed to a pre-requisite, are instructor consent, admission to a Are there any requirements or recommendations for students taken this course? program, and the achievement of a given level on a placement exam. ¥ Yes □ No List the recommendations: Page RD-090 or placement in RD-115.



Does this course belong on the Related Instruction list?

¥ Yes ○ No

Which area?

- Computation
- Communication
- Human Relations
- · Physical Education/Health

GRADING METHOD:

- A-F (letter grade) or Pass/No Pass (Default grading method)
- A-F (letter grade) Only
- Pass/No Pass Only
- Non-graded

Audit: * Yes * No

When do you plan to offer this course?

- Summer
- **M** Fall
- ☑ Winter
- Spring
- Not every term
- □ Not every year

Is this course equivalent to another?

If yes, they must have the same description and outcomes.

⊕ Yes . No

Will this course appear in the college catalog?

¥ Yes □ No

Will this course appear in the schedule?

* Yes □ No

Student Learning Outcomes: *

Indicate what the student should be able to do, know, demonstrate, understand, etc. action verbs such as: demonstrate, evaluate, apply, diagram, summarize, repair, us

Upon successful completion of this course, students should be able to:

The submitter should review the existing student learning outcomes (SLOs), taking into account the

corresponding section from this Guidebook (see page 17 and pages 22-24) and, if there are no changes, the reviewer should at least change capitalization and punctuation following the Northern Arizona style guide. See FAQ on page 14 for style tips. The submitter should number each SLO using the format shown.

as a result of successful completion of the course learning activities. Use e, weld, correlate, dissect, etc. Please number items.

^{1.} accurately read and respond, in discussion and writing, to college level texts, and analyze them in detail, for both content and form; (WR1) (WR3) 2. independently create clearly written, thesis-driven academic essays of 4 to 5 pages, with few errors, using a process that includes generating ideas, drafting, critiquing, revising, and polishing; (WR1)

3. plan and organize essays according to the logical and stylistic demands of specific academic audiences and writing situations, (WR1) 4. identify and apply some basic elements of argumentative writing, such as examining evidence, developing a complex position, and answering objections; (WR2) (WR3)
5. locate information to address specific academic research problems, drawing on a larger understanding of modern information issues: evaluate their findings; and synthesize them with their own ideas in a

Gen Ed mapping screen: Courses seeking General Education approval must be accompanied by Gen Ed Outcomes (GEOs) mapping(s); other courses may map GEOs as appropriate. On this screen, you will need to indicate the GEOs the course meets by indicating the level of attainment expected in the box next to the appropriate GEO; a worksheet useful for this is shown on pages

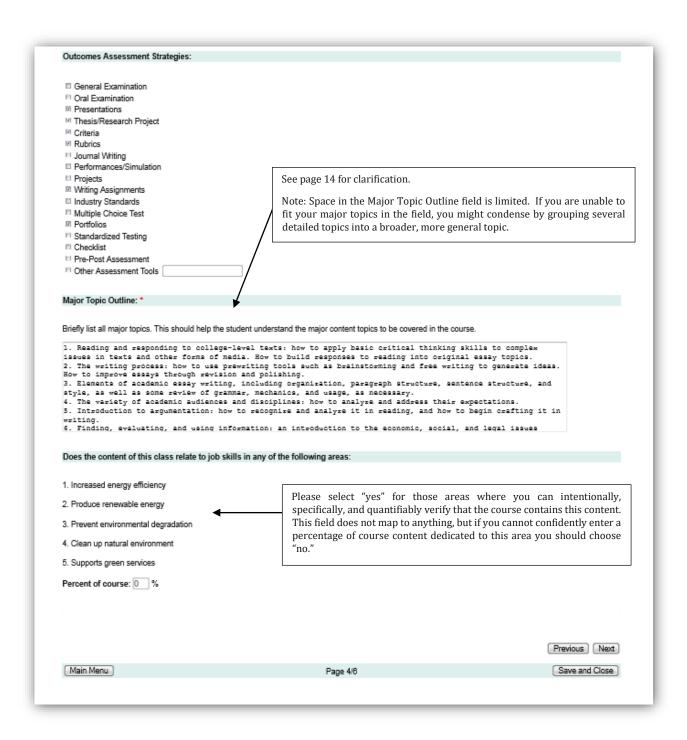
20-21. Correspondingly, to indicate alignment between SLOs and GEOs, the GEO Area and # should appear in parenthesis after the appropriate SLO on the third data entry screen (see examples on pg. 17). Note: If you submitted an outline before 2011-2012, it will likely be an out-of-date version. You shouldn't just copy the "C's", "S's", and "P's" without verifying that alignment still exists.

	AAOT/A SOT GENERAL EDUCATION OUTCOMES
	COURSE OUTLINE MAPPING CHART
Mark	outcomes addressed by the course:
	 Mark "C" if this course completely addresses the outcome. Students who successfully complete this course are likely to have attained this learning outcome. Mark "S" if this course substantially addresses the outcome. More than one course is required for the outcome to be completely addressed. Students who successfully complete all of the required courses are likely to have attained this learning outcome. Mark "P" if this course partially addresses the outcome. Students will have been exposed to the outcome as part of the class, but the class is not a primary
	means for attaining the outcome and assessment for general education purposes may not be necessary.
Asa	result of completing the AAOT/ASOT general education requirements, students will be able to:
WR:	Writing Outcomes
s	Read actively, think critically, and write purposefully and capably for academic and, in some cases, professional audiences.
S	Locate, evaluate, and ethically utilize information to communicate effectively.
S	Demonstrate appropriate reasoning in response to complex issues.
CD- (Speech/Oral Communication Outcomes
JI . 1	specurotal communication outcomes
	Engage in ethical communication processes that accomplish goals.
	Respond to the needs of diverse audiences and contexts.
	Build and manage relationships.
MA:	Mathematics Outcomes:
	Use appropriate mathematics to solve problems.
	Recognize which mathematical concepts are applicable to a scenario, apply appropriate mathematics and technology in its analysis, and then accurately interpret, validate, and communicate the results.
AL: A	Arts and Letters Outcomes
	Interpret and engage in the Arts & Letters, making use of the creative process to enrich the quality of life.
Р	Critically analyze values and ethics within range of human experience and expression to engage more fully in local and global issues.
SS: S	Social Science Outcomes
	Apply analytical skills to social phenomena in order to understand human behavior.
	2. Apply knowledge and experience to foster personal growth and better appreciate the diverse social world in which we live.
SC:	Science or Computer Science Outcomes
	 Gather, comprehend, and communicate scientific and technical information in order to explore ideas, models, and solutions and generate further questions.
	 Apply scientific and technical modes of inquiry, individually, and collaboratively, to critically examine the influence of scientific and technical knowledge on human society and the environment.
	 Assess the strengths and weaknesses of scientific studies and critically examine the influence of scientific and technical knowledge on human society and the environment.

Outcomes Assessment Strategies

These are the same assessment methods that faculty see on the "assessment" tab that is used as part of the grading process to record the results of your Gen Ed assessment. Strategies selected

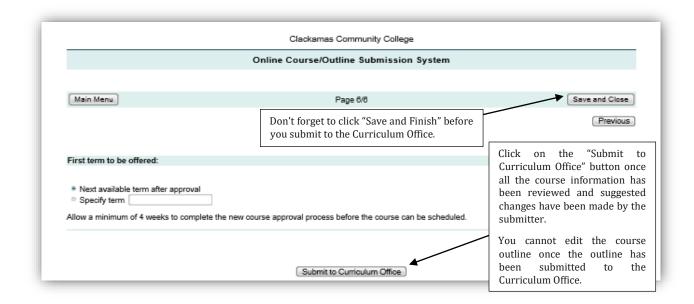
here do not link to that tab, however, so nothing will happen if you decide to add or subtract from your current assessment strategies. This is just to get you thinking about it.



Section #2 Course Transferability

- The "how does it transfer" section denotes the degree or quality of your course's transferability. The topmost element, "required or support for major," is the most valuable category of transferability, and so on.
- If the Counseling/Advising Department at CCC can provide history and/or documentation of transferability, that can be used to "provide evidence of transferability." Otherwise, the
- originator should try to make personal contact with someone, at least at PSU, OSU, U of O, and WOU, in order to provide this evidence.
- This section is filled out for new course approvals only, not for revisions to course outlines (unless there are changes in transferability that have been confirmed by the reviser.)

	at do not have a high transfer value has led to increasing attention to the transferability of LDC courses. The
state currently requires us to certify that at leas or more OUS schools to ascertain how the cou	st one OUS school will accept a new LDC course in transfer. Faculty should communicate with colleagues at urse will transfer by answering these questions.
 Is there an equivalent lower division cou Will a department accept the course for Will the course be accepted as part of the 	its major or minor requirements?
If a course transfers as an elective only, it may be eligible for Gen Ed status.	still be accepted or approved as an LDC course, depending on the nature of the course, though it will likely
Which OUS schools will the course transfer	r to? (Check all that apply)
■ EOU (Eastern Oregon University)	☑ PSU (Portland State University)
✓ OIT (Oregon Institute of Technology)	SOU (Southern Oregon University)
✓ OSU (Oregon State University)	■ UO (University of Oregon)
□ OSU-Cascade	WOU (Western Oregon University)
Identify comparable course(s) at OUS scho	ol(s)
,,	
How does it transfer? (Check all that apply)	
□ required or support for major	
☐ required or support for major ☑ general education or distribution requiremen	nt
□ required or support for major □ general education or distribution requirement □ general elective	nt
☐ required or support for major ☑ general education or distribution requiremen	nt
□ required or support for major □ general education or distribution requirement □ general elective	
□ required or support for major ☑ general education or distribution requirement □ general elective □ other (provide details)	
□ required or support for major ☑ general education or distribution requirement □ general elective □ other (provide details)	um one, more preferred)



Frequently Asked Questions

- Q: Once the first generation of outlines has been revised electronically and a department makes a subsequent revision, will the system archive the first one?
- A: Yes, eventually.
- Q: How do the Student Learning Outcomes impact the class syllabus?
- A: See pages 32-33.
- Q: Should I follow certain style guidelines in writing my course outlines?
- A: Yes. The ISP Committee recommended and the Curriculum Committee adopted the recommendation that "course outlines follow Northern Arizona University (NAU) Writing Style Guide. If the author of a course outline, needs more detailed guidance, the committees stipulate that "alternative styles be allowed based on the Chicago Manual of Style (CMS) or other styles by prior approval of the curriculum committee." These guidelines can be found on the ISP website.

Some things to keep in mind about style are:

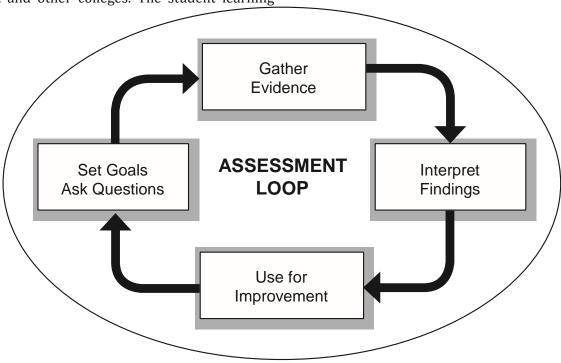
- style guides are simply conventions, not necessarily the single correct way to write and organize documents;
- our curriculum documents will look more professional to the State and to our peers at other colleges if we consistently follow one style guide;
- the NAU style guide's appeal lies in the fact that its examples are tailored to the typical usages of postsecondary schools and that it is based on the widely-recognized Chicago Manual of Style (CMS);
- the one area of course outline creation and revision that is most often affected by the NAU/CMS guidelines involves student learning outcomes (SLOs)*, which should be listed vertically as one sentence with the introductory phrase "Upon successful completion of this course, students should be able to:"
- * Since items in the SLO list are all part of this one sentence, they each begin with a lower case letter and are separated by a comma, if they have no internal commas, and by a semicolon, if they do have internal commas. The final SLO is followed by a period.

Why course outline revision?

Revision of course outlines is an important step in ensuring the college's courses and programs remain vital and do what we say they are going to do for students. CCC's course outlines are used by faculty, students, and administrators, not only here, but at any institution where our students transfer. For example, the course description appears in the catalog, the schedule, the college marketing literature, and can also play a role in accreditation. The audience for course outlines includes accreditation bodies, the State, students, advisors, faculty, and other colleges. The student learning

outcomes and major topic outlines guide instruction and ensure consistency—that is, they ensure that all students who take a course over time and are instructed by different faculty are afforded the same opportunities and learn the same set of skills and concepts.

Course outline revision is part of a larger system of planning for learning and assessment that is represented in this diagram. The course outline is the first step in setting goals for student learning.



Key Course Outline Field Descriptions and Examples

As shown in this Guidebook, the elements of all course outlines will be entered into fields on a computer screen. This way, when one or more elements are required for another purpose — course descriptions for the course catalog being the most obvious example — they can be taken from a common source, thus ensuring identical language.

When a hard copy of a given outline is needed, or an electronic version must be accessed online, the appropriate fields will be assembled into a format appropriate for the particular report needed. Thus, the final form that a printed outline will take may vary based on the desired output. Key fields that the outline originator or reviser will need to include are shown underlined and bolded on pages 16-18:

COURSE OUTLINE

General Education areas for which this course is certified, if applicable. (to be added by Curriculum Office)

Related instruction areas for which this course is certified. (to be added by Curriculum Office)

<u>Title:</u> (as it would appear in the course catalog, e.g.:) Fundamentals of Technical Theater

Course Number(s): (e.g.) TA 111

Credits: 4

<u>Date:</u> *Date should reflect the most recent update.* (Course outlines must be updated every three years.)

Institution: Clackamas Community College

<u>Outline Developed by Department(s) and Name(s):</u> Should indicate both the department name and the individual developer(s).

Type of Course: Choose only one:

Lower Division Collegiate Career Technical Preparatory Career Technical Supplemental Developmental Education

Career Technical Apprenticeship

Note: The Curriculum Office reviews all outlines and is required to make a report on all of them to the State. The Curriculum Committee (CC) decides which it will review. Some "developmental education" outlines (e.g. ESL) are reviewed by the CC. Some "Apprenticeship" outlines may be reviewed by the CC. Probably no "Occupational Supplementary" will be review by the CC.

<u>Course Description:</u> A description which will appear in the catalog, schedule, website, marketing literature and be used for accreditation. The audience includes accreditation bodies, the State, students, advisors, faculty, and other colleges, so it needs to be a brief, but comprehensive, description of both content and outcomes. Complete sentences are optional, as content is more important than structure. Starting the course description with capitalized verbs is recommended, but not required; see examples. Recommended Target Length: 50 words

Examples:

RD-080 Fundamentals of College Reading

Focuses on fundamental reading skills for non-fiction text, including identifying main ideas, supporting details and organizational patterns. Vocabulary improvement emphasizes dictionary skills. Core reading comprehension strategies and inferences are introduced. [Words: 32; Characters with spaces: 276]

WLD-212 SMAW Pipe Welding

Provides theory and practical instruction in an open root V group pipe welding using E6010 and E7018 electrodes. Oxy-fuel pipe cutting will be included. [Words: 26; Characters with spaces: 165]

WR -121 English Composition

Introduces the academic essay: analyzing and developing a topic, writing grammatically correct and organized essays, reading professional writing, and applying writing techniques to a range of academic essay styles. Covers MLA formatting, including the use of sources, paraphrase, summary, and the creation of Works Cited pages.

[Words: 46; Characters with spaces: 328]

<u>Additional Course Information including library and/or electronic information resources</u> (optional):

Student Learning Outcomes

Upon successful completion of this course, students should be able to: (By agreement of the Instructional Standards and Practices and Curriculum committees, all lists of student learning outcomes should begin with this phrase, followed by a colon.)

Next is a sequentially numbered list, the first word of each item should be a <u>verb</u>, written entirely in the lower case, that describes what <u>students</u> should be able to do, explain, demonstrate, create, etc. as a result of successful completion of the course learning activities. (For a complete discussion of verb selection, please see "Writing Measurable Student Learning Outcomes" on pages 22-24.)

If you are seeking Gen Ed certification for this course (see page 8), those student learning outcomes (SLOs) which address general education outcomes (GEOs) should designate which GEO that particular outcome addresses parenthetically at the end of the outcome, as in the examples below. Please note that some student learning outcomes do not address any general education outcomes.

For more information and examples, see "Writing Measurable Student Learning Outcomes" beginning on page 22.

EXAMPLE 1:

Upon successful completion of this course, students should be able to:

- 1. make common social introductions using appropriate Spanish grammar constructs and vocabulary;
- 2. perform correct fillet welds and groove welds using shielded-metal arc welding, gas metal arc welding and flux- cored arc welding techniques;
- 3. write an essay of 3 or more paragraphs which demonstrates a topic-appropriate introduction, topic development and a conclusion, using correct grammar, spelling, vocabulary and paragraph structure. (WR1)

EXAMPLE 2:

Upon successful completion of this course, students should be able to:

- 1. describe the scientific method and the tools and procedures used in solving scientific questions as they pertain to eastern Oregon and the Great Basin desert, (SC1), (SC2), (SC3)
- 2. create an experiment, collecting and analyzing resulting data on soil and hydrology of the Malheur Wildlife and comparing to historical and current published data, (SC1), (SC2), (SC3)
- 3. describe the geology of eastern Oregon, the Basin and Range, and the Malheur region in essay form;
- 4. evaluate the issues in range management of the Basin and Range and the nation's largest Federal wildlife refuge, (SC3)
- 5. describe the fragile nature of deserts and their Cryptobiotic soils and discuss human impacts, (SC3)
- 6. organize and utilize appropriate scientifically formatted journals to document field observations and taxonomic language used in scientific studies. (SC1), (SC3)

Length of Course: Indicate the number of hours which the course meets. Define hours in terms of: lecture, lab, lecture/lab, other, e.g. 33 lecture hours and 33 lab hours.

Grading Method: e.g., letter grade only; letter grade (A-F) or Pass/No Pass; or Pass/No Pass only; audit)

<u>Prerequisites and Co-requisites:</u> Enter courses that are required prior to taking the course or concurrently with the course. You may add additional information as needed.

<u>Major Topic Outline:</u> The major topic outline briefly covers and should help the student understand the major content topics to be covered in the course, with subtopic optional, if deemed necessary to present an accurate picture. The outline is detailed enough to fully convey the topics covered, but short enough to permit

a quick scan to ascertain the scope of the course. One-half page to two pages is fairly typical, with outlines of courses of higher credit value (e.g., 4 credits) generally being longer than courses of lower credit value (e.g., 1 credit). All topics listed here must covered by every instructor who teaches the course unless marked as optional. However, this does not prevent the instructor from covering additional topics in the outline. Content topics are subject-based so need not be expressed in terms of student abilities or behavior.

EXAMPLE 1 - Major Topic Outline

(Example from a 4 credit course (PSY-215)):

- 1. Methods of studying development
- 2. Conception & infancy
- 3. Early childhood development
- 4. Middle childhood development
- 5. Late childhood development
- 6. Adolescence development
- 7. Early adulthood development
- 8. Middle adulthood development
- 9. Late adulthood development & death

EXAMPLE 2 - Major Topic Outline

(Example from a 4 credit course (ENG-204)):

- 1. How to deal with reading problems presented by antique and literary language.
- 2. How words change: the Oxford English Dictionary.
- 3. Overview of some English history, as it is reflected in the course texts.
 - a. The Reformation in England
 - b. The Industrial Revolution/Dickensian England
- 4. How the literature of the past informs the present.
- 5. How to write about and discuss literature, with respect for others' points of view.
- 6. The elements and format of the academic literary essay.
- 7. An introduction to literary research.
- 8. The multiplicity of literature: how to talk about theme.
 - a. Using criteria and evidence to defend literary interpretations and judgments.
- 9. Intertextuality: how works of literature and art in general connect to each other.
- 10. The "canon": who decides what the great works are?

EXAMPLE 3 - Major Topic Outline

(Example from a 1 credit course (MTH-085)):

- 1. Review of "basic" math used in water industry problem solving. Formulas for determining areas and volumes of common geometric shapes.
- 2. Continued review of basic math. Methods for making unit conversions in waterworks problem solving
- 3. Practice calculating area and volume
- 4. Introduction to the Fundamental Flow Equation.
- 5. Applications of the Fundamental Flow Equation.
- 6. Waterworks applied hydraulics, hydrostatic pressure.
- 7. Waterworks applied hydraulics, hydraulic detention time
- 8. Waterworks applied hydraulics: flow rate, pipe size and velocity
- 9. Calculating chlorine disinfectant C X T values

<u>General Education Mapping field (to be completed for courses seeking General Education Certification)</u>

See pages 20-21 for instructions for completing the General Education Mapping Field.

Should you seek General Education certification for your course?

Many courses can and should qualify as general education (Gen Ed) courses. Here is a guide to help you

decide if the course whose outline you are revising or creating meets State requirements.

#1: Is your course designed as a fixed number of college credit hours?

Variable-credit courses do not satisfy Gen Ed requirements.

#2: Does your course provide at least three college credit hours?

Gen Ed courses must provide a level of depth and breadth beyond that which could be covered in shorter courses. (Health and physical education activity courses are the only exceptions to this rule.)

#3: Does your course have as its explicit goal activities associated with reasoning (activities such as analyzing and critiquing theories, issues, symbols, or works of art) in addition to developing professional skills?

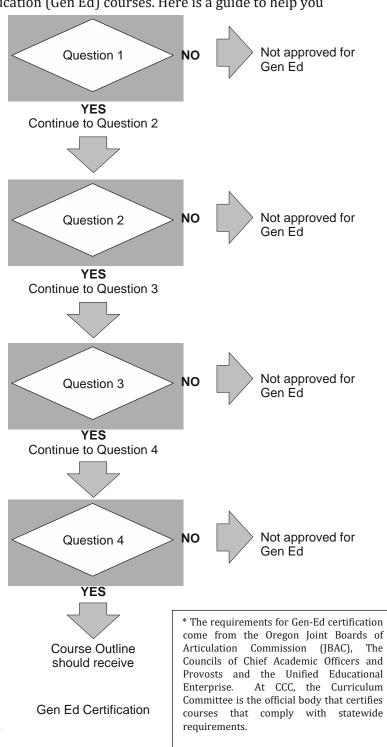
The statewide criteria require that the course must extend well beyond discipline-specific knowledge and skills.

#4: Could someone from outside your discipline read your course outline and easily see how statewide outcomes and criteria are reflected in your course objectives, major topic outline, and — especially — student learning outcomes?

The Curriculum Committee's role in Gen Ed certification is to (a) compare your course outline to the specified outcomes and criteria listed in the statewide approved Gen Ed Outcomes document (attached); and (b) approve courses that fully address every criterion and outcome.

The outline is your only evidence that your course meets the statewide requirements for Gen Ed certification.

If you have determined that your course qualifies for general education certification, click "yes" in the "is Gen Ed certification being sought at this time?" button on the second data entry screen; otherwise click "no." (See pg. 8)



Worksheet for Mapping General Education Outcomes (GEOs) within Courses

Courses seeking General Education approval **must** be accompanied by GEO mappings; see page 8 for instructions for data entry. Non-transfer courses may map GEOs if appropriate. If GEOs are mapped, authors should indicate alignment of student learning outcomes and GEOs by listing the GEO Area and # [e.g. SC3] after the related SLO; see pg. 17 for examples.

Mark outcomes addressed by this course:

- Mark "C" if this course <u>completely addresses</u> the outcome. Students who successfully complete this course are likely to have attained this learning outcome.
- Mark "S" if this course <u>substantially addresses</u> the outcome.
 More than one course is required for the outcome to be completely addressed. Students who successfully complete all of the required courses are likely to have attained this learning outcome.
- Mark "P" if this course <u>partially addresses</u> the outcome. Students will have been exposed to the outcome as part of the class, but the class is not a primary means for attaining the outcome and assessment for general education purposes may not be necessary.

As a result of completing the AAOT /ASOT general education requirements, students will be able to:

WR: WRITING OUTCOMES	
1. Read actively, think critically, and write purposefully and capably for academic and, in some cases, professional audiences.	
2. Locate, evaluate, and ethically utilize information to communicate effectively.	
3. Demonstrate appropriate reasoning in response to complex issues.	
SP: SPEECH/ORAL COMMUNICATION OUTCOMES	
1. Engage in ethical communication processes that accomplish goals.	
2. Respond to the needs of diverse audiences and contexts.	
3. Build and manage relationships.	
MA: MATHEMATICS OUTCOMES	
1. Use appropriate mathematics to solve problems.	
2. Recognize which mathematical concepts are applicable to a scenario, apply appropriate mathematics and technology in its analysis, and then accurately interpret, validate, and communicate the results.	
AL: ARTS AND LETTERS OUTCOMES I	
1. Interpret and engage in the Arts & Letters, making use of the creative process to enrich the quality of life.	
2. Critically analyze values and ethics within a range of human experience and expression to engage more fully in local and global issues.	
SS: SOCIAL SCIENCE OUTCOMES	
1. Apply analytical skills to social phenomena in order to understand human behavior.	
2. Apply knowledge and experience to foster personal growth and better appreciate the diverse social world in which we live.	
SC: SCIENCE OR COMPUTER SCIENCE OUTCOMES	
1. Gather, comprehend, and communicate scientific and technical information in order to explore ideas, models, and solutions and generate further questions.	
2. Apply scientific and technical modes of inquiry, individually, and collaboratively, to critically evaluate existing or alternative explanations, solve problems, and make evidence-based decisions in an ethical manner.	

3. Assess the strengths and weaknesses of scientific studies and critically examine the influence of scientific and technical knowledge on human society and the environment.	
CL: CULTURAL LITERACY OUTCOMES II	
1. Identify and analyze complex practices, values, and beliefs and the culturally and historically defined meanings of difference.	
IL: INFORMATION LITERACY OUTCOMES III	
1. Formulate a problem statement.	
2. Determine the nature and extent of the information needed to address the problem.	
3. Access relevant information effectively and efficiently.	
4. Evaluate information and its course critically.	
5. Understand many of the economic, legal, and social issues surrounding the use of information.	

i "Arts and Letters" refers to works of art, whether written, crafted, designed, or performed and documents of historical or cultural significance.

Revised 2010-2011 to reflect Statewide AAOT outcomes

ii Must be embedded in a course that meets the outcomes for Arts and Letters, Social Science, or Science/Computer Science. iii Must be embedded in the general education required Writing courses

Writing Measurable Student Learning Outcomes

Note: The Instructional Standards and Practices Committee has now determined that all student learning outcomes are to begin with the phrase "Upon successful completion of this course, students should be able to:"

Central to the Course Outline revision process is the (re)writing of student learning outcomes so that they are measurable. The identification of measurable student learning outcomes is an important step in planning for learning and assessment within a course, i.e., it is "course-embedded". Course student learning outcomes can be components of larger more broadly stated general education outcomes such as those included within a transfer degree, can be outcomes pertinent to the particular program of study (e.g., part of the outcomes of a certificate), or just of the course itself.

The best evidence of learning is *direct* evidence: student work and performances that can be examined to determine what students know and can do. With increasing frequency, faculty are choosing to assess learning by embedding assessment in the normal proceedings of the class and examining the work products generated (such as library research papers, essays, case-study analyses, field research, community service projects, or performances). Student learning outcomes guide the teaching activities that take place in the classroom. Students produce evidence of their learning based on student learning outcomes. The more clearly measurable the student learning outcome, the more valid and useful the evidence can be to reveal the extent of the learning that is taking place. This technique generates information about what and how students are learning within the classroom environment, using existing information that instructors routinely collect (test performance, short answer performance, quizzes, essays, etc.) or through assessment instruments introduced into a course specifically for the purpose of measuring student learning.

Student learning outcomes serve as the foundation for identifying and communicating the goals and purposes of a course to colleagues and students. They describe what students will be

able to do as a result of the class as opposed to what a student will be doing in the class. They also provide the basis for the assessment plan, as assessment methods cannot be crafted unless the intended student learning outcomes are clearly identified.

Writing effective student learning outcomes requires thinking ahead about instruction and assessment. When writing a student learning outcome, think about how you will teach it (what materials, activities, etc., will be used and how are they sequenced) and measure that students have learned it (what will they do that shows learning has occurred). While beyond the scope of the course outline, these elements should be described in the course syllabus.

Identifying Student Learning Outcomes

Best practices in writing student learning outcomes (SLOs) are summarized below:

- 1. The SLOs are specific to the course they are associated with.
- 2. The SLOs focus on what is critical to the course.
- 3. The SLOs describe what a student will be able to do with the knowledge, skills, abilities, and attitudes that students are expected to gain as a result of their completion of the course. Doing involves some sort of observable student performance. Observable performances are most clearly described through the use of concrete action verbs. One acronym useful to remember when writing goals, objectives or outcomes is S.M.A.R.T. Specific, Measurable, Attainable, Realistic, and Tangible.
- 4. The SLOs are realistic given the capacities of the typical student who enters the program, the expected level of rigor in program courses, and the resources available to support student learning. Generally, easier courses require students to do easier, less complex, things and harder courses require students to do harder, more complex things. It is crucial that the SLOs include what is important to the course, program, and institution, not just what seems easy to measure.

STUDENT LEARNING OUTCOMES are the specific measurable goals and results that are expected subsequent to a learning experience. These outcomes may involve knowledge (cognitive), skills (behavioral), or attitudes (affective) that display evidence that learning has occurred, at a specified level of competency, as a result of a course or program. Learning outcomes are clear and assessable statements that define what a student is able to DO at the completion of a course or program.

- 5. Outcomes describe what the student can do or how they will be able to apply what they have learned at a level appropriate to the expectations of the course. SLOs can draw upon many discreet skills and/or areas of content. The difficulty level of doing is correlated to a scale, called a taxonomy, with easier performances reflecting lower-order thinking and harder performances reflecting higher-order thinking skills. Concrete action verbs such as "define", "classify" or "formulate" are more informative than more abstract action verbs like "understand" or "know."
- 6. The SLOs are robust enough to drive the curriculum; reading the SLOs would provide a faculty member within the discipline the needed information to determining appropriate learning and assessment activities within the course.
- 7. The SLOs are observable, measurable and, thus, are assessable. It should be feasible to measure the outcome directly or to measure things that reasonably indicate that students have attained the outcome. The student learning outcomes are written in a manner that is clear and understandable to both faculty within the discipline and students who may be interested in taking the course.

Learning Domains

In the 1950's the American educational psychologist Benjamin Bloom and a committee of colleagues identified three "domains" of learning—the "cognitive, the "psychomotor", and the "affective". These three domains are displayed a little further below.

The columns within each domain refer to levels of complexity. The level of cognitive, psychomotor, or affective complexity described increases as one moves from left to right. In the cognitive domain, for example, knowing something requires less thinking and is therefore a less complex action, than evaluating something based on knowledge previously acquired.

In each column, directly below the term which designates the complexity level is a description of behavior typical of students who have achieved that level. Beneath that is a list of verbs that can be used to expand that description and thereby to tailor it to a given course.

As a means of applying this research to your student learning outcomes, we suggest that you proceed in the following manner:

- Read through the descriptions in all three domains until you find the one that comes closest to the behavior you have in mind for students successfully completing your course. Generally speaking, the more advanced the course, the further to the right within a given table will be the description that best fits that course.
- Use that description, or a version that you tailor to your course, to generate one or more student learning outcomes.

In order to streamline the outline review and approval process and thus avoid time-consuming revisions and resubmissions, we also recommend the following:

- Write student learning outcomes that grammatically complete the sentence beginning with the phrase: "Upon successful completion of this course, students should be able to:" After years of deliberation, the Curriculum and the Instructional Standards and Practices Committees have decided this must appear, word for word, at the beginning of every list of student learning outcomes for every course;
- Starting each student learning outcome with a verb, written with all lower-case letters, "grammatically completes the sentence." Use the list of verbs further down that same column, or verbs similar to them, for starting off each student learning outcome that you write for that domain and level.

Of course, you may have very good reasons for departing from this suggested way of proceeding. If that is the case, just be sure you can justify your decision. On the next pages, are the revised

Blooms' Taxonomy of Educational Objectives approved for use in the Student Learning Outcomes.

A Model of Learning Objectives

hased or

A Taxonomy for Learning, Teaching, and Assessing:
A Revision of Bloom's Taxonomy of Educational Objectives

Among other modifications, Anderson and Krathwohl's (2001) revision of the original Bloom's taxonomy (Bloom & Krathwohl, 1956) redefines the cognitive domain as the intersection of the Cognitive Process Dimension and the Knowledge Dimension. This document offers a three-dimensional representation of the revised taxonomy of the cognitive domain.

Although the Cognitive Process and Knowledge dimensions are represented as hierarchical steps, the distinctions between categories are not always clear-cut. For example, all procedural knowledge is not necessarily more abstract than all conceptual knowledge; and an objective that involves analyzing or evaluating may require thinking skills that are no less complex than one that involves creating. It is generally understood, nonetheless, that lower order thinking skills are subsumed by, and provide the foundation for higher order thinking skills.

The Knowledge Dimension classifies four types of knowledge that learners may be expected to acquire or construct—ranging from concrete to abstract (Table 1).

Table 1. The Knowledge Dimension - major types and subtypes

concrete knowledge —			→ abstract knowledge
factual	conceptual	procedural	metacognitive*
knowledge of terminology knowledge of specific details and elements	knowledge of classifications and categories knowledge of principles and generalizations knowledge of theories, models, and structures	knowledge of subject-specific skills and algorithms knowledge of subject-specific techniques and methods knowledge of criteria for determining when to use appropriate procedures	strategic knowledge knowledge about cognitive tasks, including appropriate contextual and conditional knowledge self-knowledge

(Table 1 adapted from Anderson and Krathwohl, 2001, p. 46.)

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^{*}Metacognitive knowledge is a special case. In this model, "metacognitive knowledge is knowledge of [one's own] cognition and about oneself in relation to various subject matters..." (Anderson and Krathwohl, 2001, p. 44).

This taxonomy provides a framework for determining and clarifying learning *objectives*.

Learning *activities* often involve both lower order and higher order thinking skills as well as a mix of concrete and abstract knowledge.

The Cognitive Process Dimension represents a continuum of increasing cognitive complexity—from lower order thinking skills to higher order thinking skills. Anderson and Krathwohl (2001) identify nineteen specific cognitive processes that further clarify the scope of the six categories (Table 2).

Table 2. The Cognitive Processes dimension — categories & cognitive processes and alternative names

lower order thinking skills					
remember	understand	apply	analyze	evaluate	create
recognizing • identifying recalling • retrieving	interpreting	executing • carrying out implementing • using	differentiating discriminating distringuishing focusing selecting organizing finding coherence integrating outlining parsing structuring attributing deconstructing	checking	generating

(Table 2 adapted from Anderson and Krathwohl, 2001, pp. 67-68.)

IOWA STATE UNIVERSITY Center for Excellence in Learning and Teaching A statement of a learning objective contains a verb (an action) and an object (usually a noun).

• The verb generally refers to [actions associated with] the intended cognitive process. . The object generally describes the knowledge students are expected to acquire or construct. (Anderson and Krathwohl, 2001, pp. 4-5) In this model, each of the colored blocks shows an example of a learning objective that generally corresponds with each of the various combinations of the cognitive process and knowledge dimensions. Remember: these are learning objectives—not learning activities. It may be useful to think of preceding each objective with something like: "Students will be able to . . ." *Anderson, L.W. (Ed.), Krathwohl, D.R. (Ed.), high and low "Anderson, L.W. (Ed.), Kratnwoni, D.K. (Ed.),
Airasian, P.W., Cruikshank, K.A., Mayer, R.E.,
Pintrich, P.R., Raths, J., & Wittrock, M.C. (2001).
A taxonomy for learning, teaching, and
assessing: A revision of Bloom's Taxonomy of
Educational Objectives (Complete edition).
New York: Longman. features of a new Ton Or the Part of Celevan Anomicales with a discipline Model created by: Rex Heer lowa State University Center for Excellence in Learning and Teaching Updated January, 2012 Licensed under a Creative Commons Attribution-NonCommercial-ShareAlike 3.0 Unported License. Center for Excellence in For additional resources, see: www.celt.iastate.edu/teaching/RevisedBlooms1.html Learning and Teaching

Evaluating Student Learning Outcomes

[Courtesy of http://cstl.semo.edu/SLO/SLOWriting.htm]

We can evaluate a student learning outcome by asking two simple questions:

"Can it be measured?" and "Is learning demonstrated?"

- Take a look at the following examples: Participants will understand the nine reasons for conducting a needs assessment. (Learning is demonstrated, but this student learning outcome will be difficult to measure.)
- Student will arrive on time daily (This can be easily measured, but learning is not necessarily being demonstrated

Upon successful completion of this course, students should be able to:

ART:

Good:

- articulate the role art plays in society using a written critique of an art work,
- identify the connection of historical or current events, which contextualize the making of an artwork.
- identify the formal elements and principles of art, which apply to the creation, and discussion of an artwork,

Poor:

- Students will appreciate art.
- Students will learn how to discuss a work of art.
- Students will be familiar with culture and the relationship of art making.

BIOLOGY:

Good:

- list enzymes involved in DNA replication and explain their roles,
- apply principles of scientific inquiry, differentiate a theory from a hypothesis, and differentiate fact from opinion in regard to biological sciences. (Laney College)

Poor:

- Students will understand the process of DNA replication.
- Students will know the scientific process.

ENGINEERING:

Good:

 apply and demonstrate the principles of engineering design, formulating requirements and constraints, following an open-ended decision process involving tradeoffs, and completing a design addressing an aerospace engineering need. (Southern Polytechnic St. U.)

Poor:

• Students completing the undergraduate program in Hypothetical Engineering will have knowledge of engineering principles. (Southern Polytechnic St. U.)

ENGLISH:

Good:

• demonstrate the ability to communicate effectively in both oral and written forms. (Univ. of Toledo)

Poor:

• Students will learn how to effectively communicate in both oral and written forms. (Univ. of Toledo)

GEOSCIENCES:

Good:

 interpret unfamiliar tectonic settings based on information on physiography, seismicity, and volcanic activity.(from Barbara Tewksbury's "Designing Effective and Innovative Courses" tutorial)

Poor:

 Students will understand plate tectonics. (from Barbara Tewksbury's Designing Effective and Innovative Courses Tutorial.)

HISTORY:

Good:

- give examples of, describe, and explain significant trends, movements, and events in European history;
- compare and contrast historical perspectives of our world and describe the contributions of these historical perspectives. (Univ. of Toledo)

Poor:

Students should be able to understand significant trends, movements, and events in European history.

This course will provide learners with an overview of historical perspectives of our world and help them develop an appreciation for the contribution of these various perspectives.

(Univ. of Toledo)

PSYCHOLOGY:

Good:

recognize and articulate the foundational assumptions, central ideas, and dominant criticisms
of the psychoanalytic, Gestalt, behaviorist, humanistic, and cognitive approaches to
psychology. (UCF)

Poor:

• Students should know the historically important systems of psychology. (UCF)

The following page contains more examples of student learning outcomes together with a more detailed analysis.

An example of Review Panel feedback

We anticipate much Review Panel feedback will address the SLO component of the outline. Review panels will examine if the SLOs are measurable and if learning is demonstrated by the SLO.

Upon successful completion of this course, students should be able to:/

- improve their ability to read, listen to, and/or follow directions,
- Understand the Scientific method in order to evaluate Koch's Postulates.
- write papers that:
 - develop a thesis
 - present coherent and logical claims,
 - are organized with clear links between claims and support,
 - are well developed with sufficient and relevant evidence,
 - use standard American English correctly,
 - makes stylistic choices in persona, syntax, and diction: and
 - gage the needs of and address a specific audience.
- demonstrate knowledge of disabilities and accommodations and services available for students in the DSP& S program.
- demonstrate social responsible.

- It is hard to measure "improve" without pre and post testing.
- Are the students only going to listen OR follow directions?
- The whole concept is vague and unclear, what must the students do?
- What criteria would be used for this?
- While we would all like to see this in our courses, is it an overarching outcome for any other than basic skills courses?
- This SLO has jargon and hidden expectations.
- The SLO could be rewritten to read:
 Design experiments and interpret data
 according to the scientific method in order to evaluate a hypothesis.

- This is specific but some of the language is unclear.
- What is Standard American English?
- Good measureable outcome criteria.
- Clear directions for the students.
- Measureable be could be written with more specific expectations.
- What are the criteria?

- Too general, no way to measure outcomes.
- What does this mean anyway?

http://www.morningside.edu/academics/research/assessment/documents/Writingstudentlearningoutcomes.pdf

Student Learning Outcome Checklist	Yes	No
Do the SLOs include active verbs?		
Do the SLOs suggest or identify an assessment?		
Do the SLOs address the expected level of learning for the course using Bloom's Taxonomy as a guideline?		
Do the SLOs address more than one domain (cognitive, psychomotor, and affective)? If yes, consider creating multiple SLOs.		
 Are the SLOs written as outcomes rather than as objectives? Language indicates an important overarching concept versus small lesson or chapter objectives. Outcomes address what a student will be able to do at the completion of the course. SLOs address student competency rather than content coverage. 		
Are the SLOs appropriate for the course? • Consistent with the curriculum document of record • Represents a fundamental result of the course • Aligns with other courses in a sequence, if applicable • Represents collegiate level work		
Will students understand the SLOs?		
Comments or suggestions:		

By K. Pluta, J. Fulks, & C. Romanowich

As you revise/review SLOs, keep these things in mind:

- -Each course and classroom has unique factors.
- -Disciplines have unique language and culture.

- -Cross disciplinary conversations are invaluable.
- -Ultimately discipline-specific conversations best define competencies for students.
- -Everyone is a learner when it comes to assessment.
- -As professionals, we are guided by the principles of academic freedom.

A worksheet for Student Learning Outcome generation:

If you need help in getting started

As the expert in your discipline and course, begin by thinking about the 5-7 most important things a student should leave your class being able to DO. Five to seven may not seem like enough, as you may have 20-50 objectives for a course — but these represent the 5-7 things you will assess.

- A. Spend 15 minutes brainstorming; write down words that express knowledge, skills, or values that integrate the most important aspects of your class.
- B. BRAINSTORM: In the spaces below, briefly list words or descriptions of 1) attitudes, 2) skills, and/or 3) knowledge that you would like your students to know or do as a result of this course or student services program.

1) Attitudes or values developed as a result of this course:
2) Skills or performance ability as a result of this course:
3) Knowledge and concepts they will have as a result of this course:

- C. Use active verbs and the domain charts to craft sentences that are clear and assessable (measurable).
- D. Use the checklist to compare your student learning outcomes to some criteria.
- E. Share these draft student learning outcomes with other faculty to sharpen the focus.

Frequently Asked Questions:

How do the Student Learning Outcomes impact the Class Syllabus?

The submission of a course syllabus is not part of the outline revision or new course approval process. Furthermore, if more than one instructor is to teach a course, a given outline might generate more than one syllabus.

The purpose of the class syllabus is to clearly describe the content and operation of the class so the instructor and students have a mutual understanding of performance expectations and learning outcomes. The syllabus describes what goes on in your classroom. Since the SLOs are included in and describe what the students will learn in the class and how they demonstrate their learning, it is likely that aspects of the SLOs will show up in the syllabus.

For example, since student learning outcomes are expressed with concrete action verbs indicating precisely what is expected of students in measurable terms, this information could be included in the grading methods section of the syllabus. Since relevant skills/knowledge are specified, and assignments, assessments/key course activities (discussion or labs sections) are connected (aligned) to the outcomes, the "journey" through your course can be made clearer to students.

Course outline revision is a great opportunity to improve communication between you and your students through creating a more informative syllabus. The syllabus can and should communicate information about the observable factors (demonstrable skills or actions), the conditions under which students will perform the skill or action, and the criteria that has been established for measuring the quality of the performance. The svllabus might also include activities/assignments that lead or contribute to the student being able to demonstrate that learning has taken place.

Look critically at whether your existing syllabus explicitly aligns student learning outcomes, required texts/reading (course content), and the way you measure student learning — what students do (activities/assignments) and your assessment of what they do (tests and other assessments). More specifically, how will changes you make to your student learning outcomes affect such syllabus elements as these:

grading methods,

- schedule of tests and their relation to the overall grade,
- other student performance standards, and
- required texts or readings?

Clear and explicit alignment of outcomes, activities and assessments will help improve student learning as students will have a much better idea, at the start of the course, what is expected of them.