

# CLACKAMAS COMMUNITY COLLEGE

## Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2015

Prepared by the Business Office  
Clackamas Community College  
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CLACKAMAS COMMUNITY COLLEGE  
TABLE OF CONTENTS  
June 30, 2015

	<u>Page</u>
<b>INTRODUCTORY SECTION</b>	
Board of Education . . . . .	2
Organization Chart . . . . .	3
Letter of Transmittal . . . . .	4
Certificate of Achievement . . . . .	6
 <b>FINANCIAL SECTION</b>	
Independent Auditor's Report . . . . .	8
Management's Discussion and Analysis . . . . .	11
Basic Financial Statements	
Clackamas Community College	
Statement of Net Position . . . . .	19
Statement of Revenue, Expenses, and Changes in Net Position . . . . .	20
Statement of Cash Flows . . . . .	21
Clackamas Community College Foundation	
Statement of Financial Position . . . . .	23
Statement of Activities . . . . .	24
Clackamas Community College	
Notes to Basic Financial Statements . . . . .	25
Clackamas Community College Foundation	
Notes to Financial Statements . . . . .	44
Required Supplementary Information	
Schedule of the Proportionate Share of the Net Pension Liability - OPERS . . . . .	51
Schedule of Contributions - OPERS . . . . .	52
Notes to Required Supplementary Information - OPERS . . . . .	53
Schedule of Funding Progress for Other Post Employment Benefits. . . . .	54
 <b>STATISTICAL SECTION</b>	
Financial Trends	
Net Position. . . . .	56
Changes in Net Position . . . . .	57
Fund Balance - Governmental Funds . . . . .	59
Change in Fund Balance - Governmental Funds . . . . .	61
Revenue Capacity	
Property Tax Rates, Assessed Valuation, and True Cash Value . . . . .	63
Direct and Overlapping Property Tax Rates . . . . .	65
Largest Taxpayers . . . . .	66
Property Tax Levies and Collections . . . . .	67
Debt Capacity	
Debt Ratios. . . . .	69
Direct and Overlapping Bonded Debt. . . . .	71
Debt Limitation. . . . .	72
Demographic and Economic Information	
Population, Personal Income, and Unemployment. . . . .	73
Largest Employers. . . . .	74
Operating Information	
Employees. . . . .	75
Students. . . . .	76
Buildings. . . . .	77

CLACKAMAS COMMUNITY COLLEGE  
TABLE OF CONTENTS  
June 30, 2015

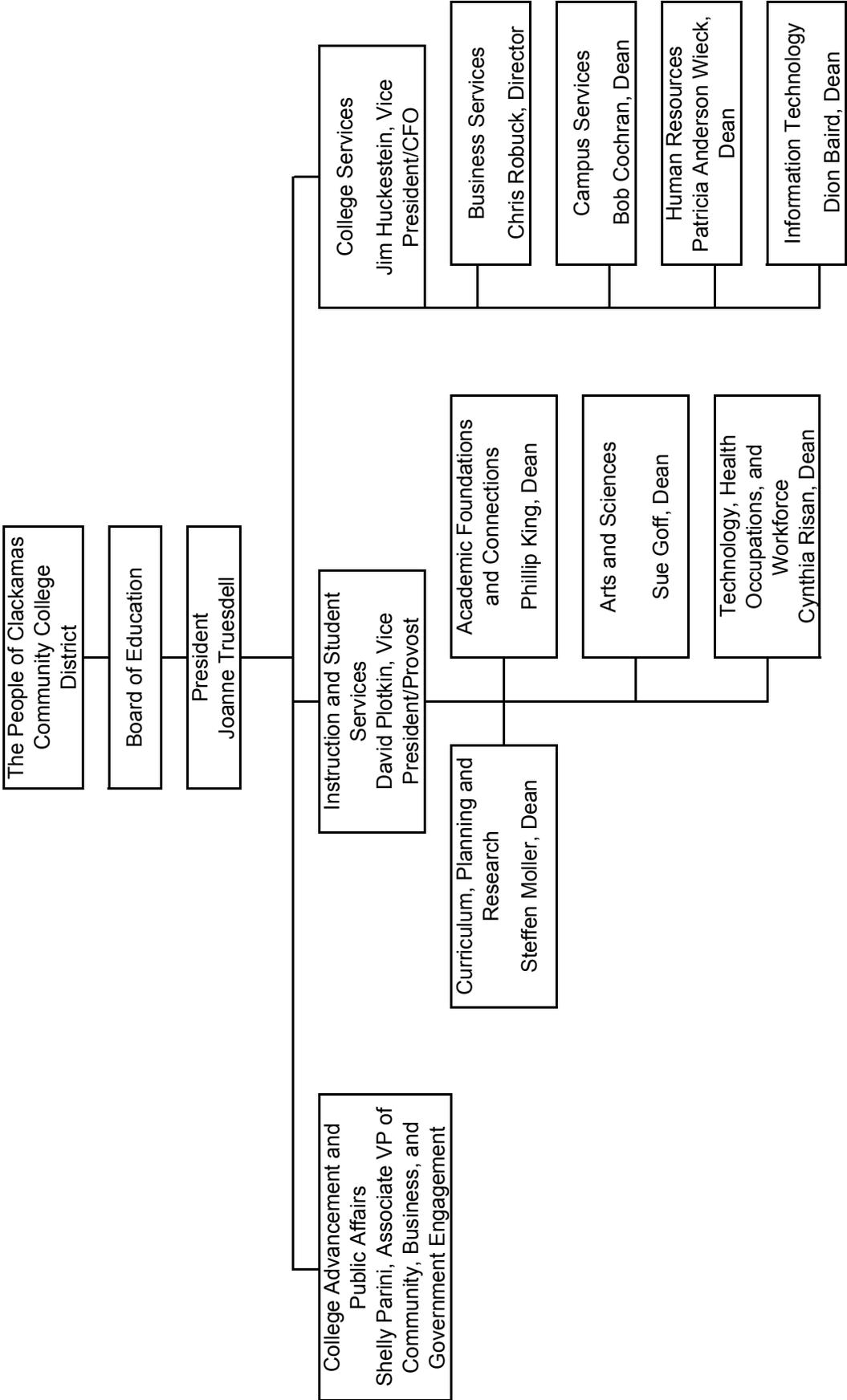
	Page
<b>AUDIT COMMENTS AND DISCLOSURES REQUIRED BY STATE REGULATIONS</b>	
Independent Auditor's Comments Required by Oregon State Regulations . . . . .	79
<b>GRANT COMPLIANCE</b>	
Independent Auditor's Report on the Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> . . . . .	82
Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance Required by OMB Circular A-133 . . . . .	84
Schedule of Expenditures of Federal Awards . . . . .	86
Notes to Schedule of Expenditures of Federal Awards . . . . .	90
Schedule of Findings and Questioned Costs . . . . .	91
<b>OTHER SUPPLEMENTARY INFORMATION</b>	
Fund Descriptions . . . . .	94
Balance Sheet	
Balance Sheet - All Funds . . . . .	95
Balance Sheet - Special Revenue Funds . . . . .	97
Schedule of Revenue, Expenditures, and Changes in Fund Balance - Budget and Actual	
General Fund . . . . .	99
Special Revenue Funds	
Fee Fund . . . . .	101
Innovation Fund . . . . .	103
Student Technology Fund . . . . .	104
Intramurals and Athletics Fund . . . . .	105
Student Life and Leadership Fund . . . . .	106
Computer Lab Fund . . . . .	107
Retirement Fund . . . . .	108
Student Financial Aid Fund . . . . .	109
Grants and Contracts Fund . . . . .	111
Insurance Reserve Fund . . . . .	113
PERS Reserve Fund . . . . .	114
Debt Service Fund . . . . .	115
Capital Projects Funds	
Capital Projects (Bond) Fund . . . . .	116
Equipment Replacement Fund . . . . .	117
Lottery Bond Improvements Fund . . . . .	118
Major Maintenance Fund . . . . .	119
Proprietary Funds	
Internal Service Fund . . . . .	120
Bookstore Fund . . . . .	121
Technical Mechanical Fund . . . . .	122
Customized Training Fund . . . . .	123

# INTRODUCTORY SECTION

CLACKAMAS COMMUNITY COLLEGE  
BOARD OF EDUCATION  
June 30, 2015

Name	Address	Zone	Term Expires
Chairperson: Greg Chaimov	12323 SE 2th Avenue Milwaukie, OR 97222-7882	Zone 1	6/30/2019
Vice Chairperson: Jean Bidstrup	14385 SE Thelma Circle Milwaukie, OR 97267	Zone 2	6/30/2017
Board Members: Dave Hunt	16655 SE Kingsridge Ct. Milwaukie, OR 97267	Zone 3	6/30/2017
Chris Groener	PO Box 1961 201 Woodfield Ct. Oregon City, OR 97045	Zone 4	6/30/2019
Ron Adams	1494 Braemar Drive West Linn, OR 97068	Zone 5	6/30/2019
Jane Reid	PO Box 556 32795 SE Coupland Road Estacada, OR 97023	Zone 6	6/30/2017
Richard Oathes	PO Box 1226 334 SE 10th Canby, OR 97013	Zone 7	6/30/2017
Clerk: Dr. Joanne Truesdell	19600 Molalla Avenue Oregon City OR 97045		

CLACKAMAS COMMUNITY COLLEGE  
 ORGANIZATION CHART  
 June 30, 2015



November 2, 2015

To the Board of Education and Executive Team  
Clackamas Community College

### **Transmittal**

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of Clackamas Community College (the College) for the fiscal year ended June 30, 2015.

This annual audited financial report is required by Oregon Revised Statutes 297.425 through 297.555, and by various grant awards and debt covenants. The CAFR has been prepared in conformance with the financial reporting standards applicable to governmental entities set forth by the Governmental Accounting Standards Board, as well as the financial reporting standards of the Government Finance Officers Association. The College is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the US Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and the consequent schedules and reports are included in this CAFR.

This report was prepared by the College's Business Office. Responsibility for the data presented, as well as accompanying disclosures, rests with the College. We believe the report is accurate and complete in all material respects and presents fairly the financial position and results of operations of the College at June 30, 2015, and for the year then ended.

We believe internal controls as designed are adequate and that they are functioning as intended. Internal controls are the attitudes, policies and procedures designed to prevent or detect material errors or irregularities in recording and reporting financial activity. Examples include approval of transactions, routine reconciliation of accounts, and managerial review of account balances and financial reports. Because the costs of internal controls should not outweigh their benefits, controls have been designed to provide reasonable, but not absolute, assurance that the financial statements are free from material misstatement.

The CAFR has been audited by Kenneth Kuhns & Co., independent Certified Public Accountants, whose opinions and reports appear in the Financial and Grant Compliance sections.

Management's discussion and analysis (MD&A), included in the Financial section, highlights the financial status of the College and explains the structure of the financial statements.

### **Profile of the College**

Clackamas Community College was formed in 1966 to provide educational opportunities and vocational training to the residents of Clackamas County. Accredited by the Northwest Commission on Colleges and Universities since 1971, the College is a public two-year institution offering comprehensive programs in college transfer, professional technical training, continuing education, and developmental learning skills. The College's purpose is to create lifetime opportunities for success through responsive education. Campuses include the main site in Oregon City, the Harmony Road campus six miles north of Oregon City, and the utility training alliance facility in Wilsonville.

The College is governed by a seven member Board of Education, elected by zones. The Board of Education is responsible for all activities of the College. The Board appoints the College President, who delegates administrative responsibilities to college staff.

In accordance with Oregon budget law for public corporations, the Budget Committee includes the Board and seven citizens appointed by the Board. The Budget Committee receives the budget proposed by the College President, makes any changes deemed necessary, and approves the budget. The Board of Education adopts the budget in June, prior to the start of the fiscal year, and makes appropriations for all funds, at the functional level. The budget is available to the public on the College website, as is this financial report.

The Clackamas Community College Foundation is a legally separate nonprofit corporation organized with the mission of "friend raising and fundraising" for the College. The Foundation raises and donates funds to assist the College in various programs and facility construction, and for direct aid to students in the form of scholarships. The Foundation's Board of Directors is independent of the College's Board of Education. For financial reporting purposes, the Foundation is a component unit of the College and its financial statements are included in this CAFR.

The Clackamas Community College district is essentially Clackamas County, excluding the cities of Lake Oswego and Sandy. Clackamas County is located south and south east of the city of Portland. The College district is in the Portland-Vancouver-Beaverton, OR-WA Metropolitan Statistical Area, which includes Clackamas, Columbia, Multnomah, Washington and Yamhill counties in Oregon and Clark and Skamania counties in Washington. The five Oregon counties contain nearly half of Oregon's population. The economy of the Portland metropolitan area is broad and widely diversified.

The college maintains a multi-year financial forecast for the General Fund, our main operating fund. The forecast is routinely updated for changes in projected enrollment, tuition, state support, staffing and other expenditures. The forecast is monitored by the executive team and presented periodically to the Board of Education and to College staff. Board financial policies require a minimum contingency in the General Fund and allow long-term debt to be issued only for capital projects.

### **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the College for its CAFR for the fiscal year ended June 30, 2014. This was the 23rd consecutive year that the College has received the award. In order to be awarded a Certificate of Achievement a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The Business Office staff are to be commended for the work that underlies this report. We would also like to thank the Board of Education for their continued support and dedication to the financial operations of the College.

Respectfully submitted,



Chris Robuck, CPA (inactive, licensed in Montana)  
Director of Fiscal Services



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Clackamas Community College  
Oregon**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2014**

Executive Director/CEO

# FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT

October 29, 2015

Board of Education  
Clackamas Community College  
Oregon City, Oregon

**Report on the Financial Statements**

We have audited the accompanying financial statements of Clackamas Community College and Clackamas Community College Foundation, its discretely presented component unit, as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise Clackamas Community College's basic financial statements as listed in the table of contents.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of Clackamas Community College and Clackamas Community College Foundation as of June 30, 2015, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Emphasis of Matter***

As discussed in Note 1 to the basic financial statements under the caption “New Accounting Pronouncements – GASB Statements No. 68 and 71,” during the 2014-15 fiscal year the College adopted new accounting guidance related to accounting and financial reporting for pensions. GASB Statement No. 68 establishes standards for measuring and recognizing pension liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. GASB Statement No. 71 addresses an issue regarding application of the transition provisions of GASB Statement No. 68. Our opinion is not modified with respect to this matter.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that management’s discussion and analysis on pages 11 through 17 and the required supplementary information on pages 51 through 54 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Supplementary Information and Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Clackamas Community College’s basic financial statements. The other supplementary information listed in the table of contents, introductory section, statistical section, and schedule of expenditures of federal awards required by Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* (OMB Circular A-133) are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The other supplementary information and schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary information and schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

## **Reports on Other Legal and Regulatory Requirements**

### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 29, 2015 on our consideration of Clackamas Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Clackamas Community College's internal control over financial reporting and compliance.

### ***Other Reporting Required by Oregon State Regulations***

In accordance with the Minimum Standards for Audits of Oregon Municipal Corporations, we have also issued our report dated October 29, 2015 on our consideration of Clackamas Community College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws and regulations, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance.

*Kenneth Kuhns & Co.*

Kenneth Kuhns & Co.

CLACKAMAS COMMUNITY COLLEGE  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
Year Ended June 30, 2015

**Structure of Financial Reports**

Financial information for the college is presented in this report in two very different ways, as follows.

<u>Information</u>	<u>Measurement Focus</u>	<u>Basis of Accounting</u>	<u>Location in this Report</u>
Basic financial statements	Economic resources	Full accrual	Financial section
Fund balance sheet and schedules of budget and actual	Current financial resources	Modified accrual	Other supplementary information

The basic financial statements essentially combine all of the college's funds and convert the total to what it would be if the college had been accounted for as a for-profit business since inception. These statements are designed for comparing Clackamas to other educational institutions.

The fund information reflects how the college plans, accounts for, and manages its operations. Each fund is a distinct accounting entity which segregates resources in accordance with specific restrictions or managerial purposes. Fund accounting is required by generally accepted accounting principles and Oregon budget law. All funds are accounted for as governmental funds, which measure available spendable resources.

Measurement focus defines what types of transactions are recorded. The economic resources measurement focus is similar to private-sector businesses, recording all economic events. The current financial resources focus records transactions relevant to near-term liquidity; fund balance represents available spendable resources. The major differences between the basic financial statements and the fund schedules include the following.

1. In the fund schedules and budget, purchase of capital assets is an expenditure. In the basic financial statements, purchase of capital assets does not affect the operating statement, but depreciation expense is recorded as capital assets are exhausted through use over time.
2. In the fund schedules, issuance of and principal payments on long-term debt appear in the operating statement as other financing sources and expenditures, respectively. In the basic financial statements, changes in long-term debt principal do not affect the operating statement.
3. In the fund schedules, PERS expenditures are the amounts paid to PERS during the fiscal year. In the basic financial statements, expenditures are adjusted for the effect of recording assets, liabilities, deferred outflows and deferred inflows related to PERS.
4. The state appropriation payment is treated differently, as detailed on the next page.

CLACKAMAS COMMUNITY COLLEGE  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
Year Ended June 30, 2015

The state appropriation is allocated annually to each of the 17 Oregon community colleges based largely on full time student enrollment. Payments are made quarterly. In 2003, the Oregon legislature reduced funding by eliminating that year's April payment. At the same time, they amended Oregon budget law and allowed community colleges to accrue in place of the lost payment the first payment in the following biennium. Clackamas chose to accrue the payment in the General Fund. About half of the colleges chose not to accrue the payment; that treatment is required for the basic financial statements, where payments are recognized as revenue in the year received. The effect of accrual on the fund statements is illustrated below.

<i>With accrual</i>	<i>Date of receipt</i>	<i>Without accrual</i>	
2001-02 4 payments	August 2001 October 2001 January 2002 April 2002	2001-02 4 payments	In 2001-03, Clackamas recognized 8 payments. Colleges that did not accrue recognized 7.
2002-03 4 payments	August 2002 October 2002 January 2003 July 2003	2002-03 3 payments	
2003-04 4 payments	August 2003 October 2003 January 2004 April 2004	2003-04 5 payments	In 2003-05 and subsequent bienniums, all colleges recognize 8 payments, but the pattern is 4/4 for those who accrue and 5/3 for those who do not.
2004-05 4 payments	August 2004 October 2004 January 2005 July 2005	2004-05 3 payments	

**Fund Financial Information**

In June 2015, the college issued \$45 million of the \$90 million in general obligation (GO) bonds authorized by district voters in November 2014. \$14.7 million of the proceeds were used to advance refund the full faith and credit obligations (FFCO) issued in 2006 to construct the Harmony community campus. The remaining proceeds, in the Capital Projects (Bond) Fund, will be used for new construction and major maintenance projects. Unrestricted money set aside in the Debt Service Fund for future payments on the 2006 FFCO which were freed up by the refunding were transferred to the Capital Projects (Bond), Equipment Replacement, and Major Maintenance funds, all of which are dedicated to purchase and maintenance of capital assets.

The General Fund balance increased from \$12.2 to \$15.7 million during 2014-15. Property tax revenue increased \$1 million over 2013-14, while tuition and fees decreased \$800,000. Both changes mirror economic recovery; enrollment has dropped back to the pre-recession level of 2007-08. General Fund expenditures increased by \$2.2 million; \$1.3 million of the increase was in payroll, as staff levels rebounded from budget cuts made during the recession. Transfers out of the General Fund for future payments on the 2006 FFCO were \$5.8 million in 2013-14; no transfer was needed in 2014-15.

CLACKAMAS COMMUNITY COLLEGE  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
Year Ended June 30, 2015

**Basic Financial Statements**

Comparative information about net position follows.

	June 30, 2014 as Originally Reported	June 30, 2014 Restated	June 30, 2015
<b>Current assets</b>			
Cash and investments	\$ 30,065,976	\$ 30,065,976	\$ 60,756,677
Receivables, net of allowance for uncollectables	5,560,772	5,560,772	4,368,077
Other assets	662,638	662,638	813,740
<b>Total current assets</b>	<b>36,289,386</b>	<b>36,289,386</b>	<b>65,938,494</b>
<b>Noncurrent assets</b>			
Net pension asset	26,617,295	-	16,207,218
Capital assets, net of accumulated depreciation	66,689,606	66,689,606	65,266,091
Deferred outflows related to pensions	-	1,636,396	1,996,578
Deferred outflow on refunding of long-term debt	847,110	847,110	369,143
<b>Total noncurrent assets and deferred outflow</b>	<b>94,154,011</b>	<b>69,173,112</b>	<b>83,839,030</b>
<b>Total assets and deferred outflows</b>	<b>\$ 130,443,397</b>	<b>\$ 105,462,498</b>	<b>\$ 149,777,524</b>
<b>Current liabilities, except current portion of long-term debt</b>			
Liabilities for long-term debt, including current portion	\$ 4,588,516	\$ 4,588,516	\$ 3,849,888
Bonds and full faith & credit obligations	69,846,069	69,846,069	97,076,674
Compensated absences	1,010,740	1,010,740	1,024,502
Obligations for early retirement	4,471,808	4,471,808	4,559,075
Net pension liability	-	5,933,351	-
Pension transition liability	-	5,468,611	4,877,600
<b>Total liabilities for long-term debt</b>	<b>75,328,617</b>	<b>86,730,579</b>	<b>107,537,851</b>
Deferred inflows related to pensions	-	-	13,431,268
<b>Total liabilities and deferred inflows</b>	<b>79,917,133</b>	<b>91,319,095</b>	<b>124,819,007</b>
<b>Net position</b>			
Net investment in capital assets	24,956,166	24,956,166	26,534,908
Restricted	371,351	371,351	247,858
Unrestricted	25,198,747	(11,184,114)	(1,824,249)
<b>Total net position</b>	<b>50,526,264</b>	<b>14,143,403</b>	<b>24,958,517</b>
<b>Total liabilities and net position</b>	<b>\$ 130,443,397</b>	<b>\$ 105,462,498</b>	<b>\$ 149,777,524</b>

Cash and investments and liabilities for bonds and full faith and credit obligations both increased significantly with issuance of general obligations bonds in June 2015. All other significant differences were due to changes in PERS reporting required by Governmental Accounting Standards Board (GASB) Statements No. 68 and 71. The amounts highlighted above are related to PERS.

CLACKAMAS COMMUNITY COLLEGE  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
Year Ended June 30, 2015

At June 30, 2014 as originally reported, the college included a net pension asset for the value of the side account created when proceeds from the 2004 and 2005 pension bonds were invested with PERS; the side account and investment earnings on it partially fund the college's contributions to PERS, reducing the rate it would otherwise pay on wages. With GASB Statements No. 68 and 71, the statement of net position includes the following.

- The college's proportionate share of the total system-wide unfunded actuarial liability/asset, net of the side account, is shown as a net pension asset or liability. At June 30, 2014, this was a liability of \$5.9 million; at June 30, 2015, it was an asset of \$16.2 million.
- Deferred outflows on subsequent contributions to PERS represent payments made after the date that the net pension liability/asset was measured, which was June 30, 2014. These will be future reductions in the net PERS liability.
- The pension transition liability was created in 2004 when community colleges moved into the State and Local Government Rate Pool.
- Deferred inflows represents the college's proportionate share of the amount by which PERS's investment earnings are less than assumed earnings and the college's proportionate share of system contributions in excess of actual payments to PERS.

Overall, implementation of GASB Statements No. 68 and 71 had these effects on the statement of net position:

- Extreme volatility. Due to variable annual investment returns in the short term, the unfunded actuarial liability or asset can change enough to greatly influence net position on a year to year basis. Net position increased \$10.8 million during the year ended June 30, 2015; \$9.7 million of this total is attributable to PERS activity.
- Deficit unrestricted net position. Net position invested in capital assets represent illiquid resources that are long term in nature. Legally restricted net position includes property tax receipts for general obligation bonds and resources in the Student Financial Aid Fund. Unrestricted net position is available for the continuing operation of the College. With GASB Statements No. 68 and 71, the college shows a deficit in unrestricted net position, despite having healthy balances in all funds.

CLACKAMAS COMMUNITY COLLEGE  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
Year Ended June 30, 2015

Comparative operating statements are as follows.

	<u>June 30, 2014</u>	<u>June 30, 2015</u>
Revenue		
Tuition and fees	\$ 17,282,884	\$ 17,327,507
Operating grants and contracts	18,274,688	17,318,527
State appropriation	15,460,383	10,070,636
Property taxes	18,900,671	20,474,920
Investment gain (loss) on pension asset	3,596,854	-
Auxiliary enterprises	2,787,519	2,778,338
Other revenue	1,819,636	1,582,999
Total revenue	<u>78,122,635</u>	<u>69,552,927</u>
Expenses		
Operations	50,369,686	40,945,657
Financial aid	8,511,295	8,462,789
Auxiliary enterprises	2,655,934	2,626,863
Depreciation expense	2,174,660	2,182,883
Interest expense	3,514,698	4,038,082
Other expense	-	481,539
Total expenses	<u>67,226,273</u>	<u>58,737,813</u>
Increase (decrease) in net position	<u>10,896,362</u>	<u>10,815,114</u>
Net position - beginning of the year, as originally reported	39,629,902	14,143,403
Prior period adjustment	<u>(36,382,861)</u>	<u>-</u>
Net position - beginning of the year, as restated	<u>3,247,041</u>	<u>14,143,403</u>
Net position, end of year	<u>\$ 14,143,403</u>	<u>\$ 24,958,517</u>

The significant changes are in state appropriation and PERS reporting.

CLACKAMAS COMMUNITY COLLEGE  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
Year Ended June 30, 2015

State Appropriation

As explained above, state appropriation revenue in the basic financial statements is erratic because it includes payments *received* during the fiscal year. Shown by the biennium for which it was *appropriated*, total state support for all community colleges has increased somewhat, as follows.

	Number of payments		Amount (in millions)		Statewide Appropriation for Biennium
	General Fund	Basic Financial Statements	General Fund	Basic Financial Statements	
2007-08	4	5	\$19.9	\$24.0	\$494 million
2008-09	4	3	18.6	13.9	
2009-10	4	5	14.6	19.3	\$431 million
2010-11	4	3	11.8	8.4	
2011-12	4	5	11.2	14.5	\$396 million
2012-13	4	3	10.0	7.4	
2013-14	4	5	12.8	15.4	\$450 million
2014-15	4	3	13.0	10.0	

PERS Reporting

Implementation of GASB Statements No. 68 and 71 affected the operating statement as follows.

- Revenue for the investment gain on the pension side account is no longer displayed separately, decreasing total revenue by \$3.6 million compared to the year ended June 30, 2014.
- Expenses for operations for the year ended June 30, 2015 were reduced by \$9.7 million for the net effect of the adjustments recording PERS-related assets, liabilities, and deferred outflows and inflows.

CLACKAMAS COMMUNITY COLLEGE  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
Year Ended June 30, 2015

**Capital Assets and Long-term Debt**

The College's investment in capital assets as of June 30, 2015 was \$65.3 million, net of accumulated depreciation. Capital assets include land, buildings and improvements, equipment, and library collections. Details of the changes in capital assets are in Note 3.

The principal amount of debt outstanding at June 30, 2015 was \$73.9 million, as follows:

<u>Debt</u>	<u>Amount (in millions)</u>	<u>Repayment Source</u>	<u>Repayment Method</u>
General obligation (GO) bonds	\$66.2	Annual property tax levy	Scheduled payments to trustee
Pension bonds	26.5	General college operations	Trustee intercepts a portion of state appropriations paid to the college
2009 full faith & credit obligations	1.5	Clackamas County	Scheduled payments to trustee
Compensated absences	1.0	General college operations	Unused vacation is paid to employees at termination
Obligations for early retirement	4.6	General college operations	Monthly payments to eligible retirees
Transition liability (PERS)	4.9	General college operations	Payment is embedded in the rate paid to PERS with each payroll

GO bonds and full faith and credit obligations are payable from any and all College resources.

State statutes limit the amount of general obligation debt the college may issue to 1.5% of real market value of properties within the College district. The outstanding general obligation bonds are 12% of the legal debt limit.

There were no major construction during the year. Additional details on long-term debt are in Note 4.

**Known Items of Future Significance**

A portion of the state appropriation will be distributed based on outcomes in the future. The measures and timing are yet to be determined.

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CLACKAMAS COMMUNITY COLLEGE  
STATEMENT OF NET POSITION  
June 30, 2015

ASSETS	
Current assets	
Cash and investments	\$ 60,756,677
Receivables, net	
Accounts	3,531,158
Property taxes	836,919
Inventories	464,890
Prepaid expenses	348,850
Total current assets	<u>65,938,494</u>
Noncurrent assets	
Net pension asset	16,207,218
Non-depreciable capital assets	3,194,504
Depreciable capital assets	95,100,110
Less accumulated depreciation	<u>(33,028,523)</u>
Total noncurrent assets	<u>81,473,309</u>
Total assets	147,411,803
DEFERRED OUTFLOWS OF RESOURCES	
Deferred outflows related to pensions	1,996,578
Deferred on refunding of long-term debt	369,143
Total assets and deferred outflows	<u>\$ 149,777,524</u>
LIABILITIES	
Current liabilities	
Accounts payable	\$ 1,081,678
Wages, taxes and benefits	1,895,135
Unearned revenue	723,236
Accrued interest	149,839
Current portion of long-term debt	6,194,502
Total current liabilities	<u>10,044,390</u>
Noncurrent liabilities	
General obligation bonds	69,039,563
Pension bonds	26,408,338
Full faith and credit obligations	1,628,773
Compensated absences	1,024,502
Obligations for early retirement	4,559,075
Pension transition liability	4,877,600
Less current portion of long-term debt	<u>(6,194,502)</u>
Total noncurrent liabilities	<u>101,343,349</u>
Total liabilities	<u>111,387,739</u>
DEFERRED INFLOWS OF RESOURCES	
Deferred inflows related to pensions	<u>13,431,268</u>
NET POSITION	
Net investment in capital assets	26,534,908
Restricted for debt service and student financial aid	247,858
Unrestricted	<u>(1,824,249)</u>
Total net position	<u>24,958,517</u>
Total liabilities, deferred inflows and net position	<u>\$ 149,777,524</u>

The Accompanying Notes to the Basic Financial Statements are an Integral Part of This Statement

CLACKAMAS COMMUNITY COLLEGE  
STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET POSITION  
Year Ended June 30, 2015

OPERATING REVENUE	
Tuition and fees	\$ 17,327,507
Operating grants and contracts	
Federal	12,965,660
State	2,299,451
Local	2,053,416
Auxiliary enterprises	
Bookstore	2,190,285
Technical Mechanical	148,138
Customized Training	439,915
Other operating revenue	<u>1,399,954</u>
Total operating revenue	<u>38,824,326</u>
OPERATING EXPENSES	
Instruction	19,500,877
Instructional support	5,675,648
Student services	3,929,072
College support	8,403,192
Plant operations and maintenance	2,605,043
Plant additions	831,825
Financial aid	8,462,789
Auxiliary enterprises	
Bookstore	2,135,088
Technical Mechanical	152,964
Customized Training	338,811
Depreciation expense	<u>2,182,883</u>
Total operating expenses	<u>54,218,192</u>
Operating loss	<u>(15,393,866)</u>
NONOPERATING REVENUE (EXPENSES)	
State appropriation	10,070,636
Property taxes	20,474,920
Interest income	183,045
Interest expense	(4,038,082)
Cost of long-term debt issuance	(386,747)
Gain (loss) on disposal of capital assets	<u>(94,792)</u>
Net nonoperating revenue (expenses)	<u>26,208,980</u>
Increase in net position	<u>10,815,114</u>
NET POSITION	
Net position - beginning of the year, as originally reported	50,526,264
Prior period adjustment	<u>(36,382,861)</u>
Net position - beginning of the year, as restated	<u>14,143,403</u>
Net position - end of the year	<u><u>\$ 24,958,517</u></u>

The Accompanying Notes to the Basic Financial Statements are an Integral Part of This Statement

CLACKAMAS COMMUNITY COLLEGE  
STATEMENT OF CASH FLOWS  
Year Ended June 30, 2015

<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Cash received from customers	\$ 40,074,676
Cash payments to suppliers for goods and services	(19,467,692)
Cash payments to employees for services	<u>(43,248,720)</u>
Net cash provided (used) by operating activities	<u>(22,641,736)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Cash received from state appropriation	10,070,636
Cash received from property taxes	16,131,339
Principal paid on pension bonds	(865,000)
Interest paid on pension bonds	<u>(1,401,125)</u>
Net cash provided (used) by noncapital financing activities	<u>23,935,850</u>
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES</b>	
Purchase of capital assets	(769,769)
Proceeds from sale of capital assets	1,250
Cash received from property taxes levied for capital debt	4,459,529
Issuance of debt	44,996,012
Premium on issuance of debt	1,952,257
Debt issuance costs	(386,747)
Payment to advance refund capital-related long-term debt	(14,717,927)
Principal paid on capital-related long-term debt	(4,315,000)
Interest paid on capital-related long-term debt	<u>(2,006,063)</u>
Net cash provided (used) by capital financing activities	<u>29,213,542</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Interest income	<u>183,045</u>
Increase (decrease) in cash and investments	30,690,701
Beginning cash and investments	<u>30,065,976</u>
Ending cash and investments	<u><u>\$ 60,756,677</u></u>
Cash and cash equivalents	\$ 628,933
Investments	<u>60,127,744</u>
Cash and investments per Statement of Net Position	<u><u>\$ 60,756,677</u></u>

The Accompanying Notes to the Basic Financial Statements are an Integral part of This Statement

CLACKAMAS COMMUNITY COLLEGE  
STATEMENT OF CASH FLOWS (continued)  
Year Ended June 30, 2015

Reconciliation of operating income (loss) to net cash provided (used) by operating activities:

Income (loss) from operations	<u>\$ (15,393,866)</u>
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:	
Depreciation	2,182,883
(Increase) decrease in:	
Receivables, net of allowance for uncollectibles	1,076,747
Inventories	31,787
Prepaid expenses	(182,889)
Net pension asset	(22,140,569)
Deferred outflows related to pensions	(360,182)
Increase (decrease) in:	
Accounts payable	(838,600)
Wages, taxes and benefits	(24,545)
Unearned revenue	173,603
Other current liabilities	(107,391)
Compensated absences	13,762
Obligations for early retirement	87,267
Pension transition liability	(591,011)
Deferred inflows related to pensions	<u>13,431,268</u>
Net adjustments	<u>(7,247,870)</u>
Net cash provided (used) by operating activities	<u><u>\$ (22,641,736)</u></u>

NONCASH CAPITAL, FINANCING AND INVESTING ACTIVITIES

Disposition of capital assets	\$ 96,042
Loss on disposition of capital assets	(96,042)
Amortization of deferred on refunding of long-term debt	846,577
Amortization of premium/discount on long-term debt	(227,376)
Amortization of deferred interest bonds	39,029
Interest expense	<u>(658,230)</u>
Total noncash capital, financing and investing activities	<u><u>\$ -</u></u>

The Accompanying Notes to the Basic Financial Statements are an Integral part of This Statement

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
STATEMENT OF FINANCIAL POSITION  
June 30, 2015

Assets

Cash and cash equivalents	\$ 365,146
Unconditional promises to give	637,574
Prepaid expenses	8,063
Investments	15,683,288
Historical letter	<u>11,250</u>
 Total assets	 <u><u>\$ 16,705,321</u></u>

Liabilities and Net Assets

Liabilities:	
Accounts payable	\$ 147,370
Deferred revenue	<u>30,293</u>
 Total liabilities	 <u>177,663</u>
 Net assets:	
Unrestricted	358,562
Temporarily restricted	1,556,844
Permanently restricted	<u>14,612,252</u>
 Total net assets	 <u>16,527,658</u>
 Total liabilities and net assets	 <u><u>\$ 16,705,321</u></u>

The accompanying notes are an integral part of this statement.

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
STATEMENT OF ACTIVITIES  
Year Ended June 30, 2015

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenues, gains and other support:				
Contributions	\$ 153,110	\$ 596,239	\$ 664,984	\$ 1,414,333
Donated services	343,801	-	-	343,801
Donated materials	331,855	-	-	331,855
Investment earnings	17,650	-	434,549	452,199
Net unrealized gains(losses) on investments	(9,205)	-	(137,970)	(147,175)
Special events	97,181	-	-	97,181
Other income	3,040	174,398	1,092	178,530
Net assets released from restrictions	1,530,589	(692,658)	(837,931)	-
Total revenues, gains and other support	2,468,021	77,979	124,724	2,670,724
Expenses and losses:				
Program services:				
Scholarships and grants	623,088	-	-	623,088
Programs and instruction support	631,499	-	-	631,499
Materials donated to the College	331,855	-	-	331,855
Special events	58,168			58,168
Total program services	1,644,610	-	-	1,644,610
Supporting services:				
General administration	382,483	-	-	382,483
Donated services	343,801	-	-	343,801
Total supporting services	726,284	-	-	726,284
Total expenses and losses	2,370,894	-	-	2,370,894
Change in net assets	97,127	77,979	124,724	299,830
Net assets, beginning of year	261,435	1,478,865	14,487,528	16,227,828
Net assets, end of year	\$ 358,562	\$ 1,556,844	\$ 14,612,252	\$ 16,527,658

The accompanying notes are an integral part of this statement.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**1. Summary of Significant Accounting Policies**

The Reporting Entity

Clackamas Community College (the College), a municipal corporation under the laws of the State of Oregon, is governed by an elected seven-member board. As required by generally accepted accounting principles, all significant activities and organizations have been included in the financial statements. For financial reporting purposes, the College's financial statements include all funds for which the College is financially accountable.

The Clackamas Community College Foundation is a legally separate nonprofit 501(c)(3) corporation with the purpose of providing funds to support the mission and students of the College. Although the Foundation selects its Board of Directors independently of the College Board of Education, the Foundation is a component unit as defined in Governmental Accounting Standards Board Statement No. 39 because of the nature and significance of its financial relationship with the College and its students. Financial statements and notes for the Foundation follow the College basic financial statements in this report.

Basis of Presentation

The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board (GASB), including Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*, and Statement No. 35, *Basic Financial Statements -- and Management's Discussion and Analysis -- for Public Colleges and Universities*, issued in June and November, 1999, as amended by Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, issued in June 2011. The College follows the "business-type activities" reporting requirements of GASB Statement No. 35 that provides a comprehensive one-column look at the College's financial activities.

Basis of Accounting

The basic financial statements are accounted for on the flow of economic resources measurement focus and are prepared on the accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Property taxes are recognized as revenues in the years for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the grantor have been met. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

Use of Estimates

The preparation of basic financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that effect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Use of Restricted Resources

The College receives resources restricted to specific uses by debt covenants, grants, contracts, laws and regulations, and enabling legislation. Unrestricted resources are available for any College purpose. When an expense is incurred for purposes for which both restricted and unrestricted assets are available, the College uses restricted resources first.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**1. Summary of Significant Accounting Policies (Continued)**

Cash and Cash Equivalents

Cash includes amounts in demand deposits, the Oregon State Treasury's Local Government Investment Pool, and short-term investments with a maturity date within three months of the date acquired by the College.

State statutes authorize the College to invest in banker's acceptances, time certificates of deposit, repurchase agreements, obligations of the U.S. Treasury and its agencies, the agencies and instrumentalities of the United States and the States of Oregon, Washington, Idaho, and California, the Oregon State Treasury's Local Government Investment Pool, demand deposits, and fixed or variable life insurance or annuity contracts for funding deferred compensation.

Investments are stated at fair value.

Receivables

All accounts, grants, and property taxes receivable are shown net of an allowance for uncollectible accounts. Accounts receivable include amounts due from local, state, and federal agencies for programs and from students for the balance of tuition and fees.

Ad valorem property taxes are levied and become a lien on all taxable property as of July 1. Property taxes are payable on November 15. Collection dates are November 15, February 15 and May 15. Discounts are allowed if the amount due is received by November 15. Taxes unpaid and outstanding on May 16 are considered delinquent.

Inventory

Inventory is valued at the lower of cost or market, with cost on the first-in first-out basis.

Capital Assets

Capital assets include land; construction in progress; buildings, building improvements, land improvements and infrastructure; equipment, vehicles, furniture and artwork; and library collections, with a useful life of more than one year. The College's capitalization threshold is \$5,000 except that all licensed vehicles are capitalized regardless of cost. Donated capital assets are recorded at fair value at the date of donation. The costs of normal maintenance and repairs that do not add to the value or functionality of the assets' lives are not capitalized, but are expensed as incurred.

Capital assets other than land and construction in progress are depreciated using the straight-line method over the following useful lives:

Buildings and building improvements	45 - 60	years
Land improvements	15 - 25	years
Infrastructure		100 years
Equipment	5 - 25	years
Library collections		10 years

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**1. Summary of Significant Accounting Policies (Continued)**

Deferred Outflows of Resources and Deferred Inflows of Resources

Deferred outflows of resources represent a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. Deferred inflows of resources represents an acquisition of net position that applies to a future period and will not be recognized as an inflow of resources (revenue) until that time.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Oregon Public Employees Retirement System (PERS) and additions to/deductions from PERS' fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Compensated Absences

At June 30, vacation hours in excess of 176 for classified employees are lost. Vacation accrual ceases for exempt employees when the balance exceeds 384 hours. Unused vacation is payable at termination. Vacation pay is accrued when earned in the Statement of Net Position. The College has included the hourly pay rate and the related social security and pension obligations for all hours accrued at June 30. In accordance with the provisions of Governmental Accounting Standards Board Statement No. 16, *Accounting for Compensated Absences*, no liability is recorded for nonvested accumulated rights to receive sick pay benefits.

Long-term Debt

Debt premiums and discounts are deferred and amortized over the life of the debt using the straight-line method, which approximates the effective interest method.

Operating and Non-operating Revenues and Expenses

Operating revenues and expenses generally result from providing services to students. Principal operating revenues include tuition and fees, grants and contracts for educational services, and charges for goods and services. Operating expenses include the cost of faculty, student services and financial aid, administration, facility operations and maintenance, bookstore operations and depreciation. All other revenues, including state community college support and property taxes, and expenses not meeting this definition are reported as non-operating revenues and expenses.

Federal Financial Assistance Programs

The College participates in federally funded direct loans, Work-Study, Pell grants, and SEOG grants. Federal programs are audited in accordance with the Single Audit Act, the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*, and the Compliance Supplement.

Scholarship Allowances

Financial aid to students is reported in the basic financial statements under the alternative method as prescribed by the National Association of College and University Business Officers (NACUBO). Certain

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**1. Summary of Significant Accounting Policies (Continued)**

aid such as loans and funds provided to students as awarded by others is accounted for as a third party payment (credited to the student's account as if the student made the payment). All other aid is reflected in the basic financial statements as operating expenses, or scholarship allowances, which reduce revenues. The amount reported as operating expense represents the portion of aid that was provided to the student in the form of cash. Scholarship allowances represent the portion of aid provided to the student in the form of reduced tuition. Tuition and fees are shown net of scholarship allowances of \$2,564,567 for the year ended June 30, 2015. Under the alternative method, these amounts are computed by allocating the cash payments to students, excluding payments for services, on the ratio of total aid to the aid not considered to be third party aid.

Net Position

GASB Statement No. 63 reports equity as "Net Position" rather than "Net Assets". The net position balance of \$24,958,517 at June 30, 2015 includes \$26,534,908 invested in capital assets, \$247,858 of restricted net position, and a deficit unrestricted amount of (\$1,824,249).

Budget

A budget is prepared for all College funds in the categories required by Oregon local budget law: personnel services, materials and services, capital outlay, and debt service. The College's legal spending authority is defined in the resolution passed by the Board of Education making the appropriations and adopting the budget. The legally adopted appropriations are by function, such as Instruction and Instructional Support.

The College budgets and accounts for all funds, including proprietary funds, using the current financial resources measurement focus and the modified accrual basis of accounting, consistent with Oregon local budget law. In contrast, the basic financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Schedules comparing actual to budget on the budget basis are provided for all funds.

The College begins its budget process in the fall of each year with the establishment of the budget committee. Recommendations are developed through winter and early spring. The budget committee receives and approves the budget in late spring. Public notices of the budget committee meetings and the public hearing prior to adoption are published in accordance with Oregon local budget law. The Board of Education may amend the budget prior to adoption; however, budgeted expenditures for each fund may not be increased by more than ten percent. The budget is adopted, appropriations are made and the tax levy is declared by the Board of Education no later than June 30.

Expenditures cannot legally exceed appropriations. The Board of Education can change the budget throughout the year by appropriation transfers and supplemental budgets as authorized by Oregon Revised Statutes. The budget basis financial schedules display the original adopted budget, and the final budget including all appropriation transfers and supplemental budgets. Management may amend line items in the budget without approval by the Board of Education as long as appropriation levels (the legal level of control) are not changed. The College's appropriations lapse at year end. For budget purposes in conformance with Oregon local budget law, outstanding encumbrances at year end are recorded as expenditures, but the College had no outstanding encumbrances at June 30, 2015.

CLACKAMAS COMMUNITY COLLEGE  
 NOTES TO BASIC FINANCIAL STATEMENTS  
 Year Ended June 30, 2015

**1. Summary of Significant Accounting Policies (Continued)**

For 2014-15, expenditures exceeded appropriations as follows.

Fund	Function	Actual Expenditures in Excess of Final Budget
Innovation Fund	Instruction	\$ 3,716
Student Technology Fund	Instructional support	352
Intramurals and Athletics Fund	Student services	36,375
Student Life and Leadership Fund	Student services	15,028
Insurance Reserve Fund	College support services	76,402
Debt Service Fund	Debt service	1
Bookstore Fund	Student services	9,244

New Accounting Pronouncements – GASB Statements No. 68 and 71

The Governmental Accounting Standards Board (GASB) issued Statement No. 68, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27* and Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date—an amendment of GASB Statement No. 68*. GASB Statement No. 68 establishes standards for measuring and recognizing pension liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. GASB Statement No. 71 addresses an issue regarding application of the transition provisions of GASB Statement No. 68. The College implemented GASB Statements No. 68 and 71 in the year ending June 30, 2015. Additional information can be found in Note 6 – Pension Plan and Note 10 – Prior Period Adjustment.

**2. Cash and Investments**

Cash (stated at cost) and investments (fair value) on June 30, 2015 included the following:

Cash on hand	\$ 24,314
Deposits with financial institutions	604,619
Investments	<u>60,127,744</u>
Total cash and investments	<u>\$ 60,756,677</u>

Deposits with Financial Institutions

Deposits with financial institutions are bank demand deposits. According to the College's records, these accounts total \$604,619 on June 30, 2015. The bank statements reflect a balance of \$2,566,053 at year end. Of this amount, \$250,000 is covered by federal depository insurance.

The Oregon State Treasurer is responsible for monitoring public funds held by bank depositories in excess of FDIC insured amounts, and for assuring that public funds on deposit are collateralized to the extent required by Oregon Revised Statutes (ORS) Chapter 295. ORS Chapter 295 requires depository banks to place and maintain on deposit with a third-party custodian bank securities having a value of 10%, 25% or 110% of public funds on deposit depending primarily on the capitalization level of the depository bank.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**2. Cash and Investments (Continued)**

Custodial credit risk for deposits is the risk that in the event of a bank failure, the College's deposits may not be returned. The College follows state law with respect to custodial credit risk and has not adopted a separate policy. Of the College's bank balance, \$2,316,053 was exposed to custodial credit risk at June 30, 2015 because deposits in excess of FDIC insurance were uncollateralized and/or were collateralized but not held by the third-party custodian bank in the College's name.

Investments

The College's investments at June 30, 2015 were in the Oregon State Treasury Local Government Investment Pool (LGIP), with maturities as follows:

Percent of portfolio to mature within 93 days	74%
Percent of portfolio to mature over one year	20%

Amounts in the LGIP are not required by law to be collateralized. They are part of the Oregon Short-Term Fund (Fund) that is approved for the investment of State of Oregon (State) funds. The Oregon Short-Term Fund is not registered with the U.S. Securities and Exchange Commission as an investment company. The Fund currently has no credit rating as assigned by the credit rating agencies. At June 30, 2015 the fund's composite weighted average rating was equivalent to S&P's AA. The State's investment policies are governed by Oregon Revised Statutes and the Oregon Investment Council. The State Treasurer is the investment officer for the Council and is responsible for all funds in the State Treasury. Investments in the Fund are further governed by portfolio guidelines issued by the Oregon Short-Term Fund.

As of June 30, 2015 and for the year then ended, the College was in compliance with State of Oregon statutes regarding investments. State statutes authorize the College to invest in certain types of investments as discussed in Note 1. The College has no investment policy that would further limit its investment choices.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**3. Capital Assets**

Changes in capital assets during the year ended June 30, 2015 are as follows:

	Balance June 30, 2014	Increases	Decreases	Balance June 30, 2015
Capital assets not being depreciated:				
Land	\$ 3,194,504	\$ -	\$ -	\$ 3,194,504
Capital assets being depreciated:				
Buildings & building improvements	88,215,498	-	-	88,215,498
Equipment	4,775,323	568,395	(316,075)	5,027,643
Library books	1,786,954	287,015	(217,000)	1,856,969
Total capital assets being depreciated	<u>94,777,775</u>	<u>855,410</u>	<u>(533,075)</u>	<u>95,100,110</u>
Less accumulated depreciation for:				
Buildings & building improvements	26,646,222	1,796,354	-	28,442,576
Equipment	3,287,610	289,159	(220,033)	3,356,736
Library books	1,348,841	97,370	(217,000)	1,229,211
Total accumulated depreciation	<u>31,282,673</u>	<u>2,182,883</u>	<u>(437,033)</u>	<u>33,028,523</u>
Total capital assets being depreciated, net	<u>63,495,102</u>	<u>(1,327,473)</u>	<u>(96,042)</u>	<u>62,071,587</u>
Total capital assets, net	<u>\$ 66,689,606</u>	<u>\$ (1,327,473)</u>	<u>\$ (96,042)</u>	<u>\$ 65,266,091</u>

**4. Long-Term Debt**

On November 4, 2014, Clackamas Community College district voters approved a \$90 million bond measure. On June 2, 2015, the College issued General Obligation Bonds, Series A in the amount of \$16,605,000 and deferred interest General Obligation Bonds, Series B in the amount of \$28,391,012 (\$51,385,000 final maturity amount). A portion of the bond proceeds is being used to expand and update equipment and facilities, and a portion of the bond proceeds was used to current refund the 2006 Full Faith and Credit Obligations (FFCO). As a result, the 2006 Full Faith and Credit Obligations are considered defeased and \$14,060,000 has been removed from liabilities. Since the bond issue was considered a current refunding, no demonstration of savings was required and no calculation of total savings or net economic gain was made.

General Obligation Bonds and the 2009 FFCO Refunding 1998 COPs (Certificates of Participation) are direct obligations and pledge the full faith and credit of the College. Funds provided by these debt issues are used for the acquisition and construction of major capital facilities.

On February 14, 2004, the College issued \$15,695,000 of limited tax pension obligation bonds to finance its portion of the unfunded actuarial liability (UAL) with the Oregon Public Employees Retirement System (PERS) as of December 31, 2001. This issue was considered an advance refunding of the College's UAL and resulted in an estimated present value savings of approximately \$4 million over the life of the bonds based on a true interest cost of 5.48%. On June 28, 2005, the College issued an additional \$14,620,000 of limited tax pension obligation bonds to finance its portion of the UAL with PERS as of December 31, 2003. This issue was also considered an advance refunding of the College's UAL and resulted in an estimated present value savings of approximately \$4.8 million over the life of the bonds based on a true interest cost of 4.80%. The actual savings or loss realized by the College over the life of the Pension Obligation Bonds cannot be determined because of uncertainty regarding the ultimate investment earnings of the advance refunding relative to the amount of interest expense that will be paid on the

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**4. Long-Term Debt (Continued)**

bonds, the various legislative changes to PERS, and legal issues pending with PERS which could impact the College's future required contribution rate.

During 2015, the College advance refunded debt. Governmental Accounting Standards Board Statement No. 7, *Advance Refundings Resulting in Defeasance of Debt*, provides that refunded debt and assets placed in escrow for the payment of related debt service be excluded from the financial statements. As of June 30, 2015, the outstanding balance of 2006 FFCOs defeased in-substance by placing the proceeds of new bonds in irrevocable trusts to provide for all future debt service payments was \$14,060,000. The 2006 FFCOs are subject to early redemption on May 1, 2016.

Changes in Long-Term Debt

The following shows long-term debt activity during the year. Interest rates were fixed at issuance; the rate range shows coupon rates on individual bonds and certificates. The interest paid column shows interest matured and paid during the year, a requirement of Oregon Administrative Regulation 162-010-0160. There was no matured interest due at July 1, 2014 or June 30, 2015.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**4. Long-Term Debt (Continued)**

	Original Amount	Interest Rates	Principal				Interest Paid
			Balance July 1, 2014	Additions	Payments	Balance June 30, 2015	
General obligation bonds:							
2001	\$47,000,000	3.75-5.25%	\$ 240,000	\$ -	\$ 240,000	\$ -	\$ 12,600
2007 refunding of 2001	31,850,000	4.00-5.00%	24,130,000	-	3,010,000	21,120,000	3,540,000
2015A	16,605,000	2.00-5.00%	-	16,605,000	-	16,605,000	515,000
2016B	28,391,012	2.38-4.60%	-	28,430,041	-	28,430,041	-
Principal amount			24,370,000	45,035,041	3,250,000	66,155,041	4,055,000
Plus unamortized premium			1,134,876	1,952,257	202,611	2,884,522	-
Total GO bonds			25,504,876	46,987,298	3,452,611	69,039,563	4,055,000
Pension bonds:							
2004	15,695,000	3.35-5.50%	14,300,000	-	425,000	13,875,000	495,000
2005	14,620,000	4.64-4.83%	13,075,000	-	440,000	12,635,000	505,000
Principal amount			27,375,000	-	865,000	26,510,000	1,000,000
Less unamortized discount			(109,481)	7,819	-	(101,662)	-
Total pension bonds			27,265,519	7,819	865,000	26,408,338	1,000,000
Full faith & credit obligations:							
2006 Harmony campus	20,000,000	4.00-5.50%	15,015,000	-	15,015,000	-	727,138
2009 refunding 1998 COPs	2,770,000	3.00-4.00%	1,645,000	-	110,000	1,535,000	64,700
Principal amount			16,660,000	-	15,125,000	1,535,000	791,838
Plus unamortized premium			415,674	-	321,901	93,773	-
Total FFCOs			17,075,674	-	15,446,901	1,628,773	791,838
Compensated absences		n/a	1,010,740	1,113,413	1,099,651	1,024,502	-
Obligations for early retirement		5.25%	4,471,808	993,295	906,028	4,559,075	-
Transition liability			5,468,611	-	591,011	4,877,600	-
Total noncurrent liabilities			\$ 80,797,228	\$ 49,101,825	\$ 22,361,202	\$ 107,537,851	\$ 6,194,502
							\$ 3,407,188

\* Additions to general obligation bonds include accreted interest of \$39,029.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**4. Long-Term Debt (Continued)**

Future maturities of long-term debt are as follows.

Year Ending June 30	General Obligation Bonds							
	2007 Refunding of 2001		2015A		2015B		Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2016	\$ 3,540,000	\$ 1,056,000	\$ 515,000	\$ 692,070	\$ -	\$ -	\$ -	\$ -
2017	3,865,000	879,000	585,000	657,650	-	-	-	-
2018	4,205,000	685,750	-	640,100	-	-	-	-
2019	4,565,000	475,500	-	640,100	-	-	-	-
2020	4,945,000	247,250	-	640,100	-	-	-	-
2021	-	-	-	640,100	2,672,362	407,638	3,080,000	407,638
2022	-	-	-	640,100	2,671,111	533,889	3,205,000	533,889
2023	-	-	-	640,100	2,655,342	674,658	3,330,000	674,658
2024	-	-	3,455,000	640,100	-	-	-	-
2025	-	-	3,750,000	477,350	-	-	-	-
2026	-	-	4,010,000	354,850	-	-	-	-
2027	-	-	4,290,000	214,500	-	-	-	-
2028	-	-	-	-	2,774,613	1,880,387	4,655,000	1,880,387
2029	-	-	-	-	2,714,777	2,090,223	4,805,000	2,090,223
2030	-	-	-	-	2,645,997	2,319,003	4,965,000	2,319,003
2031	-	-	-	-	2,582,385	2,542,615	5,125,000	2,542,615
2032	-	-	-	-	2,515,818	2,774,182	5,290,000	2,774,182
2033	-	-	-	-	2,457,392	3,007,608	5,465,000	3,007,608
2034	-	-	-	-	2,394,575	3,245,425	5,640,000	3,245,425
2035	-	-	-	-	2,345,669	3,479,331	5,825,000	3,479,331
<b>Total</b>	<b>\$ 21,120,000</b>	<b>\$ 3,343,500</b>	<b>\$ 16,605,000</b>	<b>\$ 6,877,120</b>	<b>\$ 28,430,041</b>	<b>\$ 22,954,959</b>	<b>\$ 51,385,000</b>	<b>\$ 51,385,000</b>

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**4. Long-Term Debt (Continued)**

Year Ending June 30	2004		2005		Full Faith & Credit Obligations 2009 Refunding 1998 COPs	
	Principal	Interest	Principal	Interest	Principal	Interest
2016	\$ 495,000	\$ 755,588	\$ 505,000	\$ 604,296	\$ 115,000	\$ 61,400
2017	575,000	730,852	570,000	580,849	120,000	56,800
2018	660,000	701,545	645,000	554,384	120,000	52,000
2019	750,000	667,244	720,000	524,437	130,000	47,200
2020	855,000	626,445	805,000	491,007	130,000	42,000
2021	965,000	579,933	895,000	453,631	140,000	36,800
2022	1,080,000	527,436	990,000	410,393	145,000	31,200
2023	1,210,000	468,685	1,095,000	362,567	150,000	25,400
2024	1,345,000	402,860	1,205,000	309,667	155,000	19,400
2025	1,495,000	328,482	1,325,000	251,454	160,000	13,200
2026	1,655,000	245,808	1,450,000	187,443	170,000	6,800
2027	1,825,000	154,287	1,590,000	117,393	-	-
2028	965,000	53,364	840,000	40,580	-	-
Total	\$ 13,875,000	\$ 6,242,529	\$ 12,635,000	\$ 4,888,101	\$ 1,535,000	\$ 392,200

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**5. Risk Management**

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the College carries commercial insurance. Insurance coverage is reviewed by the College each year, and there have been no reductions in insurance coverage from the prior year. After customary deductibles, there have been no settlements paid by the College in excess of amounts covered by insurance for the last three years.

**6. Pension Plan**

Plans

The College contributes to two pension plans administered by the Oregon Public Employees Retirement System (PERS). The Oregon Public Employees Retirement Fund (OPERF) is a cost-sharing multiple-employer defined benefit pension plan. The Oregon Public Service Retirement Plan (OPSRP), a hybrid successor to the OPERF, includes a defined benefit plan and the Individual Account Program (IAP), a defined contribution portion. Membership depends on when an individual began working for a covered employer, as follows:

	Individual began working:
OPERF Tier I	prior to January 1, 1996
OPERF Tier II	from January 1, 1996 to August 29, 2003
OPSRP	after August 29, 2003
IAP (Individual Account Program)	6% employee contributions for all members beginning January 1, 2004

PERS is authorized and administered under Oregon Revised Statutes (ORS) Chapter 238, which established the Public Employees Retirement Board as the governing body of PERS. PERS issues a publicly available financial report which can be obtained at [http://www.oregon.gov/pers/Pages/section/financial\\_reports/financials.aspx](http://www.oregon.gov/pers/Pages/section/financial_reports/financials.aspx).

Benefits

PERS provides retirement and disability benefits, post employment health care benefits and death benefits to plan members and beneficiaries.

OPERF Tier I and Tier II

A member is vested and if they have a contribution in each of five calendar years or have reached at least 50 years of age before ceasing employment with a participating employer. General service employees may retire after reaching age 55. Tier I general service employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Tier II members are eligible for full benefits at age 60. The PERS retirement allowance is payable monthly for life. The basic benefit is based on years of service and final average salary. A percentage (1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated under either a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if a greater benefit results. Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living changes.

Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance if statutory conditions are met.

A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member for benefits regardless of the length of PERS-covered service.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**6. Pension Plan (Continued)**

OPSRP

A member OPSRP becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and, if the pension program is terminated, the date on which termination becomes effective. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit. OPSRP provides a life pension for general service members equal to 1.5 percent multiplied by the number of years of service and the final average salary. Under ORS 238A.210 monthly benefits are adjusted annually through cost-of-living changes.

A member who has accrued 10 or more years of retirement credits before becoming disabled or a member who becomes disabled due to job-related injury may receive a disability benefit.

IAP (Individual Account Program)

An IAP member becomes vested on the date the employee account is established or on the date the rollover account was established. Upon retirement, a member may receive the amounts in their employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a selected period options.

Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

Contributions

Members of PERS are required to contribute 6% of their salary covered by the plan, which is then invested in the Individual Account Program (IAP). The College pays this on behalf of all employees.

The College is required to contribute at an actuarially determined employer rate. The rate during the fiscal year ended June 30, 2015 was 8.65% of covered salary for OPERF members and 6.85% of covered salary for OPSRP members (exclusive of health insurance contribution rates of .59% and .49%, respectively). The contribution requirements are established by ORS Chapter 238 and may be amended by an act of the Oregon Legislature. The rates include a credit for use of pension bond proceeds invested with PERS. Pension bond debt service is in addition to the rate paid to PERS. Employer contributions for the year ended June 30, 2015 were \$1,996,578, excluding amounts to fund employer-specific liabilities.

Net Pension Asset, Transition Liability, Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to PERS

At June 30, 2015, the College reported an asset of \$16.2 million for its proportionate share of the total PERS net pension asset/liability. The actuarial valuation at December 31, 2012 was rolled forward to the measurement date of June 30, 2014 to calculate the net pension asset. The College's proportionate share of the net pension asset was based on a projection of the College's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities, actuarially determined, and the balance of the side account which was established from the proceeds of pension bonds issued in 2004 and 2005. PERS has established side accounts for employers that made lump sum payments to the plan in excess of their actuarially required contributions. Since different contribution rates are assessed to employers based on the value of the side accounts, the side account values were reflected separately in the proportionate share calculation. On June 30, 2014, the College's proportion was .29%.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**6. Pension Plan (Continued)**

Community colleges moved from a rate pool with the State to the State and Local Government Rate Pool (SLGRP) in 2004. At that point, a liability or surplus was calculated for each member of the SLGRP such that every member of the pool was on an equal basis in the pool and paid the same unfunded actuarial liability rate. The transition liability of \$4.9 million represents the balance at June 30, 2015.

For the year ended June 30, 2015, the College recognized pension income of \$6.2 million.

At June 30, 2015, the College reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources.

	Deferred Outflows of Resources	Deferred Inflows of Resources
Net difference between projected and actual earnings on investments	\$ -	\$ 12,592,164
Changes in proportion and differences between employer contributions and proportionate share of contributions	-	839,104
Contributions subsequent to the measurement date	1,996,578	-
Year ended June 30, 2015	\$ 1,996,578	\$ 13,431,268

Contributions subsequent to the measurement date, reported as deferred outflows of resources, will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows.

Year Ending June 30	Amount
2016	\$ (3,330,455)
2017	(3,330,455)
2018	(3,330,455)
2019	(3,330,455)
2020	(109,448)
Total	\$ (13,431,268)

Actuarial Assumptions

Employer contribution rates effective July 1, 2013, through June 30, 2015, were set using the projected unit credit actuarial cost method. For the Tier I /Tier II component, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), and (2) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years. For the OPSRP component, this method produced an employer contribution rate consisting of (a) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (b) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 16 years. The total pension liability in the December 31, 2012 actuarial valuation was determined using the following actuarial assumptions.

CLACKAMAS COMMUNITY COLLEGE  
 NOTES TO BASIC FINANCIAL STATEMENTS  
 Year Ended June 30, 2015

**6. Pension Plan (Continued)**

Valuation date	December 31, 2012 rolled forward to June 30, 2014
Experience study report	2012, published September 18, 2013
Actuarial cost method	Entry age normal
Amortization method	Amortized as a level percentage of payroll as layered amortization bases over a closed period. Tier I / Tier II UAL is amortized over 20 years and OPSRP pension UAL is amortized over 16 years.
Asset valuation method	Market value of assets
Actuarial assumptions:	
Inflation rate	2.75 percent
Investment rate of return	7.75 percent
Projected salary increases	3.75 percent overall payroll growth
Mortality	Health retirees and beneficiaries: PF-2000 Sex-distinct, generational per Scale AA, with collar adjustments and set-back as described in the valuation. Active members: Mortality rates are a percentage of healthy retiree rates that vary by group, as described in the valuation. Disabled retirees: Mortality rates are a percentage of the RP-2000 statistic combined disabled mortality sex-distinct table.

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2012 experience study which reviewed experience for the four-year period ending on December 31, 2012.

Long-term Expected Rate of Return

To develop an analytical basis for the selection of the long-term expected rate of return assumption, in July 2013 the PERS Board reviewed long-term assumptions developed by both Milliman's capital market assumptions team and the Oregon Investment Council's (OIC) investment advisors. The table below shows Milliman's assumptions for each of the asset classes in which the plan was invested at that time based on the OIC long-term target asset allocation. The OIC's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions, and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-looking capital market economic model.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**6. Pension Plan (Continued)**

Asset Class	Target Allocation	Compounded Annual Return (Geometric)
Core Fixed Income	7.20%	4.50%
Short-Term Bonds	8.00%	3.70%
Intermediate-Term Bonds	3.00%	4.10%
High Yield Bonds	1.80%	6.66%
Large Cap US Equities	11.65%	7.20%
Mid Cap US Equities	3.88%	7.30%
Small Cap US Equities	2.27%	7.45%
Developed Foreign Equities	14.21%	6.90%
Emerging Foreign Equities	5.49%	7.40%
Private Equities	20.00%	8.26%
Opportunity Funds/Absolute Return	5.00%	6.01%
Real Estate (Property)	13.75%	6.51%
Real Estate (REITS)	2.50%	6.76%
Commodities	1.25%	6.07%
Total	100.00%	
Assumed inflation - mean		2.75%

Discount Rate

The discount rate used to measure the total pension liability was 7.75 percent. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the College's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the College's proportionate share of the net pension liability(asset) calculated using the discount rate of 7.75%, as well as what the College's proportionate share of the net pension liability(asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.75%) or 1-percentage-point higher (8.75%) than the current rate.

	1% Decrease 6.75%	Discount Rate 7.75%	1% Increase 8.75%
College's proportionate share of the net pension liability (asset)	\$ 4,137,982	\$ (16,207,218)	\$ (33,414,408)

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**6. Pension Plan (Continued)**

Changes in Plan Provisions Subsequent to Measurement Date

The Oregon Supreme Court on April 30, 2015, ruled that the provisions of Senate Bill 861, signed into law in October 2013, that limited the post-retirement COLA on benefits accrued prior to the signing of the law was unconstitutional. Benefits could be modified prospectively, but not retrospectively. As a result, those who retired before the bills were passed will continue to receive a COLA tied to the Consumer Price Index that normally results in a 2% increase annually. PERS will make restoration payments to those benefit recipients. PERS members who have accrued benefits before and after the effective dates of the 2013 legislation will have a blended COLA rate when they retire. This is a change in benefit terms subsequent to the measurement date of June 30, 2014, and has not been included in the net pension liability (asset) proportionate shares provided by PERS.

**7. Other Post Employment Benefits**

The College maintains a defined-benefit single employer early retirement supplement program. The program covers exempt, full time classified, and full time faculty employees who were hired prior to July 1, 2011, have completed twelve consecutive years of service with the College just prior to retirement, are not yet 65 years of age, and elect the option of early retirement. For eligible early retirees, the College contributes a set monthly amount toward health insurance premiums; the retiree pays any premium for their selected coverage which is in excess of the College contribution. The health insurance contribution ceases at age 65. The College also pays a monthly stipend for eligible retirees, which ceases after a maximum of 48 months or when the employee reaches age 62. The stipend amount is fixed given the employee's hire date at salary grade at retirement.

There is no obligation on the part of the College to fund these benefits in advance. The College pays these benefits as they come due and may accumulate reserves in the Retirement Fund toward future payments. The College Board of Education authorizes the plan and may change the benefits, in conjunction with collective bargaining. The College does not issue a stand-alone report for this plan.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**7. Other Post Employment Benefits (Continued)**

Amounts using the actuarial valuation prepared as of July 1, 2013 follow.

	Total	Medical Plan	Stipend Plan	Contributions Made as a Percent of Annual Cost	
				Medical Plan	Stipend Plan
Annual OPEB cost:					
Annual required contribution (ARC)	\$ 1,630,756	\$ 1,330,340	\$ 300,416		
Interest on net obligation	177,706	162,902	14,804		
Adjustment to net pension obligation/asset	(815,167)	(747,258)	(67,909)		
Annual OPEB cost	993,295	745,984	247,311		
Contributions made	(906,028)	(634,185)	(271,843)	85%	110%
Net change in OPEB obligation	87,267	111,799	(24,532)		
OPEB obligation at June 30, 2014	4,471,808	4,154,043	317,765		
OPEB obligation at June 30, 2015	\$ 4,559,075	\$ 4,265,842	\$ 293,233		
Annual OPEB cost for prior fiscal years:					
2013-14	\$ 993,295	\$ 745,984	\$ 247,311	89%	121%
2012-13	1,323,553	922,166	401,387	65%	64%
OPEB obligation for prior fiscal years:					
At June 30, 2013	4,442,659	4,072,554	370,105		

In the most recent valuation, the projected unit credit actuarial cost method was used for the valuation of the ARC and annual OPEB cost. The amortization method was level dollar, and the amortization period is an open six year period. The actuarial assumptions include an interest rate of 4% per annum and no changes in program provisions. The consumer price inflation was assumed to be 3% per year. For the stipend program, no inflation assumption was necessary because benefits are fixed, and no salary increase assumption was necessary because funding is over future years of service and not future payroll. Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and are subject to revision.

The College does not accumulate assets in a dedicated trust, or equivalent arrangement, for purposes of funding the retiree healthcare obligation. Therefore, as of July 1, 2013, the most recent actuarial valuation date, the medical plan and the stipend plan are both considered 0% funded. The actuarial accrued liability of benefits was \$5,622,529 for the medical plan and \$1,283,234 for the stipend plan and the actuarial value of assets was \$0 for each plan, resulting in an unfunded actuarial accrued liability (UAAL) of \$5,622,529 for the medical plan and \$1,283,234 for the stipend plan. The covered payroll (actual payroll for active employees covered by the plans) was \$20,763,022, and the ratio of the UAAL to the covered payroll was 27% for the medical plan and 6% for the stipend plan.

The required schedule of funding progress in the section immediately following the notes to the financial statements present multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Calculations are based on the types of benefits provided under the terms of the plan at the time of the valuation. Actuarial calculations reflect a long-term perspective.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO BASIC FINANCIAL STATEMENTS  
Year Ended June 30, 2015

**8. Contingencies**

Grant revenue reflected in the financial statements is subject to audit and adjustment by grantor agencies, principally the federal government. Any costs which are questioned or recommended to be disallowed which ultimately result in disallowed claims may become a liability of the College.

Various claims are pending against the College. In the opinion of College management, after consultation with legal counsel, the potential loss on these claims will not materially affect the College's financial position.

**9. Subsequent Events**

In July 2015, the College purchased the remaining interest in the old middle school building at the Harmony community campus, formerly owned jointly with the Oregon Institute for Technology, for \$4.2 million.

**10. Prior Period Adjustment**

Based on implementation of GASB No. 68 and 71, the College had a prior period adjustment to the beginning net position. The effect of this adjustment follows.

NET POSITION

Net position - beginning of the year, as originally reported	50,526,264
Prior period adjustment	<u>(36,382,861)</u>
Net position - beginning of the year, as restated	<u><u>14,143,403</u></u>

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
NOTES TO FINANCIAL STATEMENTS  
Year Ended June 30, 2015

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Clackamas Community College Foundation (the Foundation) is a not-for-profit corporation which was organized with the mission of “friendraising and fundraising” for Clackamas Community College (the College). The Foundation raises and donates funds to assist the College in various program and facilities construction activities. The chief revenue sources for the Foundation are donor contributions and fundraising activities.

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting.

Basis of Financial Statement Presentation

The financial statement presentation follows the requirements of the Financial Accounting Standards Board (FASB) in FASB Accounting Standards Codification (ASC) 958, *Not-for-Profit Entities*. Under FASB ASC 958, the Foundation is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Investment Policy/Spending Policy

The Foundation uses an “Investment Policy Statement” for managing its investments and establishing its spending policy. The investment objective of the Foundation is to provide for the inflation-adjusted distribution and expense needs of the portfolio over time.

The “Investment Policy Statement” is intended to assist the Foundation in meeting its fiduciary obligations by effectively constructing, supervising, and evaluating the investment program established for the Foundation by:

1. Establishing a framework for developing and managing the asset allocation of the Foundation’s assets;
2. Establishing a process for measuring and assessing the Foundation’s investment portfolio performance; and
3. Establishing a process for selecting, monitoring, and evaluating the Investment Funds utilized in the management of Foundation assets.

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
NOTES TO FINANCIAL STATEMENTS  
Year Ended June 30, 2015

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Contd)

Investment Policy/Spending Policy (Contd)

The Foundation follows a spending policy that allows for up to seven and one-half percent (7.5%) based on the average of total assets over the prior twelve (12) quarters, valued as of December 31, each year. On an annual basis, the Foundation Board of Directors may determine the allocation within that amount, deciding the percent to be used for the purpose specified by the endowments, as well as for any non-investment related administrative costs.

Oregon Revised Statutes 128.305 to 128.336 cited as the Uniform Prudent Management of Institutional Funds Act establishes requirements for the management and expenditure of endowment funds. The Foundation's investment policy and spending policy related to its endowments is stated in its "Investment Policy Statement."

Cash and Cash Equivalents

Cash and cash equivalents consist of cash in a financial institution and cash on hand.

Investments

Investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of financial position. Realized and unrealized gains and losses are reflected in the statement of activities. Investment income and gains restricted by a donor are reported as increases in unrestricted net assets if the restrictions are met (either by the passage of time or by use) in the reporting period in which the income and gains are recognized.

Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions. Promises to give which are, in substance, unconditional are recorded as unrestricted, temporarily restricted, or permanently restricted support at the time the promise is made.

All donor-restricted support is reported as an increase in temporarily restricted or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished) restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
NOTES TO FINANCIAL STATEMENTS  
Year Ended June 30, 2015

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Contd)

Donated Services

The Foundation receives donated services from the College in the form of management and administrative personnel support. Revenues and expenses for these services are reflected in the statement of activities based on compensation and fringe benefits paid to College personnel. The College also provides facilities for the operation and administration of the Foundation's activities. The estimated fair value for the use of these facilities is not reflected in the financial statements.

Donated Materials

The Foundation receives donated materials which are then donated to the College for use in the College's instructional programs. These donations are recorded at their estimated fair value, and are reflected as revenues and expenses in the statement of activities.

Deferred Revenue

Revenue that has been raised for future fund raising events is deferred and recognized in the period to which it relates.

Derivative Instruments

The Foundation, in consultation with its investment advisor, seeks an optimum mix of investments to produce flexibility and diversification in its portfolio. To that end, the Foundation includes hedge funds in its balanced portfolio with the goal of reducing portfolio risk and volatility and increasing portfolio returns.

The Foundation has investments in Rimrock Low Volatility (Cayman) Fund, Ltd. Rimrock uses derivative instruments including futures contracts, options contracts, interest rate swaps, credit default swaps, and forward foreign currency contracts. While these derivatives are generally used as economic hedges as part of the investment company's investment objectives, the derivatives may increase, decrease or change the level or types of exposure to certain risk factors like credit risk, interest rate risk and foreign currency risk. Because investment companies value their derivatives at fair value and recognize changes in fair value through the statement of operations, they do not qualify for hedge accounting under ASC topic 815.

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
NOTES TO FINANCIAL STATEMENTS  
Year Ended June 30, 2015

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Contd)

Functional Allocation of Expenses

The costs of providing various programs and activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Income Taxes

The Foundation is a not-for-profit organization that is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code, and is exempt from Oregon excise taxes under applicable state law.

2. CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of the following at June 30, 2015:

Cash on hand	\$ 1,000
Deposits with financial institution	<u>364,146</u>
Total cash and cash equivalents	<u><u>\$ 365,146</u></u>

The Foundation maintains two accounts at a financial institution insured by the National Credit Union Share Insurance Fund (NCUSIF). Amounts on deposit may sometimes exceed NCUSIF coverage.

3. UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give consist of the following at June 30, 2015:

Unrestricted promises to give	\$ 28,564
Temporarily restricted promises to give	119,919
Permanently restricted promises to give	<u>559,163</u>
Total unconditional promises to give	707,646
Less discount to net present value	<u>(70,072)</u>
Net unconditional promises to give	<u><u>\$ 637,574</u></u>

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
NOTES TO FINANCIAL STATEMENTS  
Year Ended June 30, 2015

4. INVESTMENTS

Investments are stated at fair value and consist of the following at June 30, 2015:

Cash and money market funds	\$ 162,111
Equity and debt mutual funds	14,742,822
Hedge funds	<u>778,355</u>
Total investments	<u>\$ 15,683,288</u>

The following summary summarizes the investment return and its classification in the statement of activities. Investment earnings include revenues from cash and money market funds, equity and debt mutual funds and hedge funds.

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>
Investment earnings, net of \$33,515 of investment expenses	\$ 17,650	\$ -	\$ 434,549	\$ 452,199
Net unrealized gains(losses) on investments	<u>(9,205)</u>	<u>-</u>	<u>(137,970)</u>	<u>(147,175)</u>
Total	<u>\$ 8,445</u>	<u>\$ -</u>	<u>\$ 296,579</u>	<u>\$ 305,024</u>

The Foundation's investments are diversified in a variety of equity and debt mutual funds and hedge funds. However, the Foundation's investments are subject to market fluctuations which could dramatically affect the fair value of these assets. The Foundation's investments are held by third-party custodians and are subject to custodial risk.

5. DERIVATIVE INSTRUMENTS

The Foundation is using hedge funds as fair value hedges. At June 30, 2015, there was no hedge ineffectiveness because the investments in which the hedge funds are included are valued at fair value.

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
NOTES TO FINANCIAL STATEMENTS  
Year Ended June 30, 2015

6. TEMPORARILY RESTRICTED NET ASSETS

Net assets include temporarily restricted funds. Temporarily restricted net assets consist of the following at June 30, 2015:

Scholarships	\$ 1,552,809
Capital projects	<u>4,035</u>
Total	<u><u>\$ 1,556,844</u></u>

7. PERMANENTLY RESTRICTED NET ASSETS

Net assets include permanently restricted funds for endowments. The purpose of these funds is to provide for scholarships and instructional programs. Permanently restricted net assets consist of the following at June 30, 2015:

Ruth Allen endowment	\$ 552,228
Title III endowment	480,752
Training Alliance endowment	999,925
Scholarships and instructional programs	<u>12,579,347</u>
Total	<u><u>\$ 14,612,252</u></u>

8. FAIR VALUE MEASUREMENTS

The Foundation follows the requirements of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures*. In accordance with FASB ASC 820, the fair value of a financial instrument is the price that would be received to sell an asset or paid to satisfy a liability in an orderly transaction between market participants at the measurement date. Accounting standards establish a framework for measuring fair value and a three level hierarchy for fair value measurements based upon observable and unobservable input valuation techniques. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect significant market assumptions including those made by the reporting entity. The three level hierarchy is summarized as follows:

Level 1 - Quoted prices in active markets for identical securities

Level 2 - Other significant observable inputs (including quoted prices for similar securities, interest rates, credit risk, etc.)

Level 3 - Significant unobservable inputs (including the reporting entity's own assumptions in determining the fair value of investments)

CLACKAMAS COMMUNITY COLLEGE FOUNDATION  
NOTES TO FINANCIAL STATEMENTS  
Year Ended June 30, 2015

8. FAIR VALUE MEASUREMENTS (Contd)

Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The Foundation's investments at June 30, 2015 consist of \$162,111 in cash and money market funds, \$14,742,822 in equity and debt mutual funds, and \$778,355 in hedge funds.

The Foundation's investments in equity and debt mutual funds are reported at fair value using quoted market prices in active markets for identical securities. This measurement is a Level 1 input which is considered to be the most objective standard for fair value measurement.

The Foundation's investments in hedge funds are not valued using quoted market prices in active markets and are not redeemable at net asset value in the near term of the measurement date. Therefore, no hedge fund investments are classified as Level 1 or Level 2.

All hedge fund investments are classified as Level 3. Changes in Level 3 hedge fund investments during the 2014-15 year were as follows:

Balance, beginning of year	\$ 768,889
Net unrealized gains(losses) on investments	<u>9,466</u>
Balance, end of year	<u><u>\$ 778,355</u></u>

The Foundation's investments in hedge funds may be redeemed quarterly with 45 days advance notice.

9. SUBSEQUENT EVENTS

The Foundation evaluated subsequent events for potential required disclosure through October 15, 2015, which is the date the financial statements were available to be issued.

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF THE PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM PENSION PLAN  
For the last two fiscal years

Year Ended June 30	(a) College's proportion of the net pension liability (asset)	(b) College's proportionate share of the net pension liability (asset)	(c) College's covered payroll	(b/c) College's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	Plan fiduciary net position as a percentage of the total pension liability
2015	0.2879%	\$ (16,207,218)	\$ 25,138,162	-64.47%	103.60%
2014	0.2879%	5,933,351	23,690,248	25.05%	91.97%

The amounts presented for each fiscal year were actuarial determined at December 31 and rolled forward to the measurement date.

This schedule is presented to illustrate the requirements to show information for ten years. However, until a full ten-year trend has been compiled, information is presented only for the years for which the required supplementary information is available.

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF CONTRIBUTIONS  
OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM PENSION PLAN  
For the last two fiscal years

Year Ended June 30	(a) Statutorily required contribution	(b) Contributions in relation to the statutorily required contribution	(a-b) Contribution deficiency (excess)	(c) College's covered payroll	(b/c) Contributions as a percent of covered payroll
2015	\$ 1,996,578	\$ 1,996,578	\$ -	\$ 25,138,162	7.94%
2014	1,636,396	1,636,396	-	23,690,248	6.91%

The amounts presented for each fiscal year were actuarial determined at December 31 and rolled forward to the measurement date.

This schedule is presented to illustrate the requirements to show information for ten years. However, until a full ten-year trend has been compiled, information is presented only for the years for which the required supplementary information is available.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM PENSION PLAN  
Year Ended June 30, 2015

**Changes in Plan Provisions**

A summary of key changes in plan provisions are described in the Oregon Public Employees Retirement System's GASB 68 Disclosure Information which can be found at:

[http://www.oregon.gov/pers/EMP/docs/er\\_general\\_information/opers\\_gasb\\_68\\_disclosure\\_information\\_revised.pdf](http://www.oregon.gov/pers/EMP/docs/er_general_information/opers_gasb_68_disclosure_information_revised.pdf)

**Changes of assumptions**

A summary of key changes implemented since the December 31, 2011 valuation are described in the Oregon Public Employees Retirement System's GASB 68 Disclosure Information which can be found at:

[http://www.oregon.gov/pers/EMP/docs/er\\_general\\_information/opers\\_gasb\\_68\\_disclosure\\_information\\_revised.pdf](http://www.oregon.gov/pers/EMP/docs/er_general_information/opers_gasb_68_disclosure_information_revised.pdf)

Additional details and a comprehensive list of changes in methods and assumptions can be found in the 2012 Experience Study for the System, which was published on September 18, 2013, and can be found at:

<http://www.oregon.gov/pers/docs/2012%20Exp%20Study%20Updated.pdf>

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF FUNDING PROGRESS FOR OTHER POST EMPLOYMENT BENEFITS

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (Projected Unit Credit)	Unfunded Actuarial Accrued Liability	Funded Ratio	Covered Payroll	Unfunded Actuarial Accrued Liability as a Percentage of Covered Payroll
Medical Plan: 7/1/2013	\$0	\$5,622,529	\$5,622,529	0%	\$20,763,022	27%
Stipend Plan: 7/1/2013	\$0	\$1,283,234	\$1,283,234	0%	\$20,763,022	6%
Medical Plan: 7/1/2011	\$0	\$5,865,797 *	\$5,865,797	0%	\$21,112,018	28%
Stipend Plan: 7/1/2011	\$0	\$1,796,229 *	\$1,796,229	0%	\$21,112,018	9%
Medical Plan: 7/1/2009	\$0	\$4,857,344 *	\$4,857,344	0%	\$23,305,037	21%
Stipend Plan: 7/1/2009	\$0	\$1,838,779 *	\$1,838,779	0%	\$23,305,037	8%

\* The annual required contribution for these valuations is calculated using the aggregate actuarial cost method. Information for these valuations in this schedule is calculated using the entry age actuarial cost method as a surrogate for the funding progress of the plan.

In accordance with Governmental Accounting Standards Board statements, the actuarial values of assets includes only those in a dedicated trust or equivalent arrangement. Cash that the College has set aside in a separate fund in its accounting system do not meet this criteria because the Board of Education is able to chose at any time to use those assets for other purposes.

# STATISTICAL SECTION

This section presents detailed and historical information as a context for understanding what the College financial statements, note disclosures, and required supplementary information say about its overall financial status. The information is categorized as follows.

Financial trend schedules show information over time.

- Net Position
- Changes in Net Position
- Fund Balance - Governmental Funds
- Change in Fund Balance - Governmental Funds

Revenue capacity schedules show details about property taxes, which provide a significant portion of the revenue used for College operations.

- Property Tax Rates, Assessed Valuation, and True Cash Value
- Direct and Overlapping Property Tax Rates
- Largest Taxpayers
- Property Tax Levies and Collections

Debt capacity tables are intended to help the reader assess the affordability of the College's current levels of outstanding debt and its ability to issue additional debt in the future.

- Debt Ratios
- Direct and Overlapping Bonded Debt
- Debt Limitation

Demographic and economic information provides background on the environment in which the College operates.

- Population, Personal Income, and Unemployment
- Largest Employers

Operating information includes historical data on the number of students served, and the resources used to deliver those services.

- Employees
- Students
- Buildings

CLACKAMAS COMMUNITY COLLEGE  
NET POSITION  
Last Ten Fiscal Years

Fiscal Year	Net Investment in Capital Assets	Restricted - Expendable	Unrestricted	Total
2014-15	\$ 26,534,908	\$ 247,858	\$ (1,824,249)	\$ 24,958,517
2013-14	24,956,166	371,351	(11,184,114)	14,143,403
2012-13	22,366,431	541,512	16,721,959	39,629,902
2011-12	20,395,473	587,359	18,661,158	39,643,990
2010-11	18,845,119	1,455,381	16,298,975	36,599,475
2009-10	16,875,233	5,373,616	14,006,002	36,254,851
2008-09	21,344,293	2,255,669	4,044,016	27,643,978
2007-08	15,138,058	4,960,140	15,612,143	35,710,341
2006-07	12,832,085	8,058,516	11,160,603	32,051,204
2005-06	16,825,940	1,876,640	6,782,839	25,485,419

Note: GASB Statements No. 68 & 71 implemented in 2014-15 affected the presentation of pension costs and hence the unrestricted net position. Restatement for years prior to 2013-14 was not required and is not presented.

CLACKAMAS COMMUNITY COLLEGE  
CHANGES IN NET POSITION  
Last Ten Fiscal Years

	2014-15	2013-14	2012-13	2011-12
<b>OPERATING REVENUE</b>				
Tuition and fees	\$ 17,327,507	\$ 17,282,884	\$ 17,765,226	\$ 14,529,352
Operating grants and contracts				
Federal	12,965,660	14,620,741	15,339,172	16,155,833
State	2,299,451	1,625,348	1,593,032	1,770,704
Local	2,053,416	2,028,599	2,367,387	2,591,059
Auxiliary enterprises				
Food services	-	-	-	-
Bookstore	2,190,285	2,181,915	2,453,055	2,661,229
Technical mechanical	148,138	143,850	211,340	206,117
Customized training	439,915	461,754	475,006	391,039
Other operating revenues	1,399,954	1,642,295	1,112,714	1,168,092
Total operating revenues	<u>38,824,326</u>	<u>39,987,386</u>	<u>41,316,932</u>	<u>39,473,425</u>
<b>OPERATING EXPENSES</b>				
Instruction	19,500,877	25,049,681	25,479,458	25,814,031
Instructional support	5,675,648	6,523,625	6,802,102	6,395,826
Student services	3,929,072	5,025,345	5,080,006	4,926,136
Community services	-	-	-	-
College support	8,403,192	10,267,702	9,624,031	9,636,825
Plant operations and maintenance	2,605,043	2,933,696	2,942,046	2,895,829
Plant additions	831,825	569,637	682,686	1,104,388
Financial aid	8,462,789	8,511,295	9,997,927	8,813,399
Auxiliary enterprises				
Food services	-	-	-	-
Bookstore	2,135,088	2,130,845	2,375,302	2,541,610
Technical mechanical	152,964	175,924	160,254	223,299
Customized training	338,811	349,165	506,363	395,630
Depreciation expense	2,182,883	2,174,660	2,204,765	2,292,984
Total operating expenses	<u>54,218,192</u>	<u>63,711,575</u>	<u>65,854,940</u>	<u>65,039,957</u>
Operating loss	<u>(15,393,866)</u>	<u>(23,724,189)</u>	<u>(24,538,008)</u>	<u>(25,566,532)</u>
<b>NONOPERATING REVENUE (EXPENSES)</b>				
State appropriation	10,070,636	15,460,383	7,389,486	14,480,460
Property taxes	20,474,920	18,900,671	18,426,030	18,015,405
Interest income	183,045	165,623	159,115	147,695
Investment gain (loss) on pension asset	-	3,596,854	2,274,164	(165,290)
Interest expense	(4,038,082)	(3,514,698)	(3,713,240)	(3,879,380)
Cost of long-term debt issuance	(386,747)	-	-	-
Gain (loss) on disposition of capital assets	(94,792)	11,718	(11,635)	12,157
Net nonoperating revenue (expenses)	<u>26,208,980</u>	<u>34,620,551</u>	<u>24,523,920</u>	<u>28,611,047</u>
<b>CONTRIBUTED CAPITAL</b>				
Increase (decrease) in net position	<u>10,815,114</u>	<u>10,896,362</u>	<u>(14,088)</u>	<u>3,044,515</u>
<b>NET POSITION</b>				
Net position - beginning of the year	14,143,403	39,629,902	39,643,990	36,599,475
Prior period adjustment	-	(36,382,861)	-	-
Net position - end of the year	<u>\$24,958,517</u>	<u>\$14,143,403</u>	<u>\$39,629,902</u>	<u>\$39,643,990</u>

2010-11	2009-10	2008-09	2007-08	2006-07	2005-06
\$ 15,925,463	\$ 19,070,108	\$ 14,650,380	\$12,152,102	\$11,696,518	\$ 12,304,956
16,008,245	24,379,394	13,744,580	10,397,418	11,172,871	11,722,799
970,945	3,400,965	2,572,179	851,658	925,752	772,068
2,801,232	3,118,674	3,414,620	3,126,910	3,098,397	3,378,206
-	-	-	-	-	(567)
2,818,601	2,872,400	2,610,122	2,563,605	2,557,035	2,535,724
212,496	182,784	121,787	118,944	72,879	69,241
382,441	291,377	345,470	503,259	699,887	488,559
859,662	826,273	864,215	1,032,414	1,348,621	1,361,102
<u>39,979,085</u>	<u>54,141,975</u>	<u>38,323,353</u>	<u>30,746,310</u>	<u>31,571,960</u>	<u>32,632,088</u>
26,498,142	26,293,988	29,470,478	28,296,256	27,343,536	19,774,037
6,389,920	5,711,534	5,314,671	4,718,107	2,720,153	2,901,789
4,435,037	5,495,297	5,316,701	5,022,534	4,096,238	3,929,872
-	-	20,757	17,645	19,456	8,918
9,447,665	8,374,819	8,661,971	8,910,404	9,609,824	12,444,104
2,889,008	3,996,102	4,407,992	4,051,840	4,132,810	3,677,410
724,004	1,722,960	1,664,345	429,282	1,447,682	1,263,735
9,884,871	24,376,854	12,929,847	8,526,527	9,117,751	10,192,220
-	-	-	-	-	33,478
2,620,870	2,658,600	2,557,283	2,430,904	2,422,917	2,515,531
222,098	219,102	103,144	100,519	75,522	65,907
296,335	291,662	373,983	563,952	651,279	425,411
2,237,465	2,253,522	2,231,260	1,871,632	1,834,569	1,784,248
<u>65,645,415</u>	<u>81,394,440</u>	<u>73,052,432</u>	<u>64,939,602</u>	<u>63,471,737</u>	<u>59,016,660</u>
<u>(25,666,330)</u>	<u>(27,252,465)</u>	<u>(34,729,079)</u>	<u>(34,193,292)</u>	<u>(31,899,777)</u>	<u>(26,384,572)</u>
8,441,565	19,353,062	13,865,009	24,023,876	12,815,673	19,929,312
18,027,570	18,187,372	18,065,374	17,174,732	15,890,682	15,593,255
133,096	161,316	531,514	1,831,871	2,003,288	865,750
3,451,685	2,994,004	(6,471,832)	(1,150,994)		
(4,055,984)	(4,167,191)	(4,408,854)	(4,552,655)	(4,631,862)	(4,238,886)
-	-	-	-	-	-
13,022	(48,500)	310	(84,241)	-	(1,019,489)
<u>26,010,954</u>	<u>36,480,063</u>	<u>21,581,521</u>	<u>37,242,589</u>	<u>26,077,781</u>	<u>31,129,942</u>
-	-	5,081,195	609,840	-	-
344,624	9,227,598	(8,066,363)	3,659,137	(5,821,996)	4,745,370
36,871,576	27,643,978	35,710,341	19,647,462	25,485,419	20,740,049
(616,725)	-	-	12,403,742	(15,961)	-
<u>\$36,599,475</u>	<u>\$36,871,576</u>	<u>\$27,643,978</u>	<u>\$35,710,341</u>	<u>\$19,647,462</u>	<u>\$ 25,485,419</u>

CLACKAMAS COMMUNITY COLLEGE  
 FUND BALANCE - GOVERNMENTAL FUNDS  
 Last Ten Fiscal Years

Fiscal Year	General Fund Unreserved	Other Governmental Funds			Total
		Special Revenue	Debt Service	Capital Projects	
2014-15	\$ 15,710,997	\$ 5,638,848	\$ 2,602,461	\$ 38,345,847	\$ 46,587,156
2013-14	12,180,027	6,090,469	9,437,348	1,493,498	17,021,315
2012-13	9,734,053	6,234,501	5,378,495	1,350,659	12,963,655
2011-12	9,435,521	6,631,340	5,325,570	1,461,273	13,418,183
2010-11	11,886,417	6,363,563	3,429,598	1,348,674	11,141,835
2009-10	10,017,054	6,270,189	5,296,136	1,255,001	12,821,326
2008-09	8,905,161	4,222,322	6,633,335	1,620,149	12,475,806
2007-08	8,229,233	3,651,928	3,179,604	5,959,388	12,790,920
2006-07	7,448,321	3,786,412	3,330,733	19,729,912	26,847,057
2005-06	8,471,765	3,874,846	1,837,777	24,713,666	30,426,289

Note: The State appropriation is allocated annually to each of the 17 Oregon community colleges. The support was historically received quarterly. In 2003, the Oregon Legislature reduced funding by eliminating that year's April payment. At the same time, they amended local budget law and allowed community colleges to accrue in place of the lost payment the first payment in the following biennium. Unreserved General Fund balance includes that accrued payment, as follows.

Fiscal Year	General Fund		Total Unreserved
	Accrued Appropriation	Remainder	
2014-15	\$ 2,965,027	\$ 12,745,970	\$ 15,710,997
2013-14	-	12,180,027	12,180,027
2012-13	2,611,789	7,122,264	9,734,053
2011-12	-	9,435,521	9,435,521
2010-11	3,313,799	8,572,618	11,886,417
2009-10	-	10,017,054	10,017,054
2008-09	4,726,216	4,178,945	8,905,161
2007-08	-	8,229,233	8,229,233
2006-07	4,118,787	3,329,534	7,448,321
2005-06	-	8,471,765	8,471,765

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CLACKAMAS COMMUNITY COLLEGE  
CHANGE IN FUND BALANCE - GOVERNMENTAL FUNDS  
Last Ten Fiscal Years

	2014-15	2013-14	2012-13	2011-12
<b>REVENUE</b>				
From state sources				
State appropriation	\$ 13,035,663	\$ 12,848,594	\$ 10,001,275	\$ 11,166,661
Operating grants and contracts	1,117,954	511,628	486,268	828,024
Student financial aid	1,189,084	1,114,026	1,109,609	945,861
Other state revenue	-	-	361	195,587
From federal sources				
Operating grants and contracts	7,364,186	10,772,505	7,994,862	5,103,426
Student financial aid	8,880,539	23,226,954	29,171,405	30,969,863
Other federal revenue	18,991	20,791	22,320	15,686
From local sources				
Property taxes	20,474,354	19,294,610	18,422,912	17,866,383
Tuition and fees	20,045,425	20,822,470	21,348,366	21,165,843
Operating grants and contracts	1,109,529	1,178,225	1,538,797	1,607,782
Student financial aid	945,566	850,374	828,964	983,277
Interest income	183,045	165,623	159,115	147,695
Other local revenue	3,645,121	6,196,366	3,183,024	2,955,764
Total revenue	<u>78,009,457</u>	<u>97,002,166</u>	<u>94,267,278</u>	<u>93,951,852</u>
<b>EXPENDITURES</b>				
Personal services	43,955,776	44,361,916	44,269,265	42,086,067
Materials and services	23,389,142	36,959,298	41,575,084	43,411,912
Capital outlay	909,571	904,727	532,849	767,273
Debt service - principal	5,180,000	4,760,000	4,350,000	3,965,000
Debt service - interest	3,407,188	3,604,788	3,803,927	3,968,305
Total expenditures	<u>76,841,677</u>	<u>90,590,729</u>	<u>94,531,125</u>	<u>94,198,557</u>
Excess (deficiency) of revenue over (under) expenditures	<u>1,167,780</u>	<u>6,411,437</u>	<u>(263,847)</u>	<u>(246,705)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Proceeds from sale of assets	1,250	22,197	47,851	12,157
Proceeds from long-term debt	44,996,012	-	-	-
Premium (discount) on debt issuance	1,952,257	-	-	-
Refunding of long-term debt	(14,717,927)	-	-	-
Costs of debt issuance	(386,747)	-	-	-
Transfers in from other funds	7,331,040	9,597,451	4,548,638	6,299,698
Transfers (out to) other funds	<u>(7,246,854)</u>	<u>(9,527,451)</u>	<u>(4,488,638)</u>	<u>(6,239,698)</u>
Total other financing sources (uses)	<u>31,929,031</u>	<u>92,197</u>	<u>107,851</u>	<u>72,157</u>
Excess (deficiency) of revenue & other sources (uses) over (under) expenditures	33,096,811	6,503,634	(155,996)	(174,548)
<b>FUND BALANCE</b>				
Beginning fund balance	29,201,342	22,697,708	22,853,704	23,028,252
Prior period adjustment	-	-	-	-
Ending fund balance	<u>\$ 62,298,153</u>	<u>\$ 29,201,342</u>	<u>\$ 22,697,708</u>	<u>\$ 22,853,704</u>
Debt service as % of noncapital expenditures	13%	10%	9%	9%

2010-11	2009-10	2008-09	2007-08	2006-07	2005-06
\$ 11,755,364	\$ 14,626,846	\$ 18,591,225	\$ 19,905,089	\$ 16,934,460	\$ 16,364,358
659,243	1,235,714	6,162,384	42,744	139,680	48,311
312,627	2,181,455	1,558,059	809,367	786,072	723,757
1,133	1,000	6,560	4,552	-	-
4,111,052	4,442,773	3,260,336	3,271,051	3,571,017	3,444,183
28,657,293	19,994,654	10,535,725	7,168,322	7,608,226	8,278,616
13,927	14,478	33,179	9,463	-	-
18,129,351	18,150,627	17,802,289	16,995,602	15,832,739	15,634,052
20,267,253	19,070,108	14,650,380	12,152,102	11,696,518	12,304,956
1,901,710	2,217,073	2,646,197	2,439,860	2,740,202	2,838,836
907,441	905,888	772,483	709,307	490,053	539,370
133,096	161,316	531,514	1,831,871	2,003,288	865,750
2,766,558	2,653,407	2,570,850	2,576,464	2,733,915	2,802,111
89,616,048	85,655,339	79,121,181	67,915,794	64,536,170	63,844,300
39,223,289	39,235,754	42,330,960	41,318,395	38,996,599	36,460,600
41,551,046	36,520,857	27,005,997	29,707,412	21,506,032	20,022,733
609,295	266,722	1,002,895	2,066,877	1,440,635	862,068
3,945,000	3,955,000	4,325,000	3,198,140	3,217,331	2,595,977
4,145,821	4,257,470	4,496,729	4,634,885	4,683,214	4,105,042
89,474,451	84,235,803	79,161,581	80,925,709	69,843,811	64,046,420
141,597	1,419,536	(40,400)	(13,009,915)	(5,307,641)	(202,120)
13,275	461	1,214	-	-	851,280
-	2,770,000	-	-	31,850,000	20,522,069
-	142,099	-	-	2,553,512	-
-	(2,852,134)	-	-	(34,105,219)	-
-	(57,549)	-	-	(293,871)	(232,907)
2,376,142	5,877,000	3,849,511	2,712,659	4,497,190	1,250,030
(2,341,142)	(5,842,000)	(3,449,511)	(2,677,969)	(3,796,647)	(1,302,609)
48,275	37,877	401,214	34,690	704,965	21,087,863
189,872	1,457,413	360,814	(12,975,225)	(4,602,676)	20,885,743
22,838,380	21,380,967	21,020,153	34,295,378	38,898,054	18,012,311
-	-	-	(300,000)	-	-
<u>\$ 23,028,252</u>	<u>\$ 22,838,380</u>	<u>\$ 21,380,967</u>	<u>\$ 21,020,153</u>	<u>\$ 34,295,378</u>	<u>\$ 38,898,054</u>
10%	11%	13%	11%	13%	12%

CLACKAMAS COMMUNITY COLLEGE  
PROPERTY TAX RATES, ASSESSED VALUATION, AND TRUE CASH VALUE  
Last Ten Fiscal Years

Fiscal Year	Permanent Rate	General Obligation Bond Rate	Total Rate	Assessed Valuation by Property Type	
				Real Property	Manufactured Structures
2014-15	\$ 0.5582	0.1497	\$ 0.7079	\$ 29,532,124,849	\$ 114,900,888
2013-14	0.5582	0.1500	0.7082	28,114,981,194	110,433,279
2012-13	0.5582	0.1588	0.7170	26,992,148,145	112,629,866
2011-12	0.5582	0.1391	0.6973	26,414,056,848	112,538,178
2010-11	0.5582	0.1598	0.7180	25,742,593,312	117,401,264
2009-10	0.5582	0.1772	0.7354	24,985,368,070	146,471,096
2008-09	0.5582	0.2002	0.7584	23,979,458,325	154,218,440
2007-08	0.5582	0.1968	0.7550	22,626,435,707	156,709,038
2006-07	0.5582	0.1824	0.7406	21,214,011,477	160,361,942
2005-06	0.5582	0.2314	0.7896	19,984,073,532	165,008,306

Source: Clackamas County Department of Assessment and Taxation,  
Summary of Assessment and Tax Roll

Note: The permanent rate for operations is fixed and cannot be changed by the College.  
The levy for voter-approved general obligation bonds is requested for the amount needed to pay debt service. The County assessor converts the requested amount into the general obligation bond rate shown above.

Assessed Valuation by Property Type (continued)			True Cash Valuation	Ratio of Assessed Valuation to True Cash Valuation
Personal Property	Public Utility	Total		
\$ 635,154,193	\$ 1,070,179,674	\$ 31,352,359,604	\$ 37,127,451,547	84%
626,366,109	1,046,600,404	29,898,380,986	33,436,732,244	89%
610,969,398	1,008,144,740	28,723,892,149	31,790,623,553	90%
596,055,667	1,030,071,324	28,152,722,017	32,963,246,020	85%
625,801,508	1,010,528,329	27,496,324,413	35,334,250,182	78%
660,952,788	987,783,853	26,780,575,807	39,196,423,165	68%
675,696,573	835,774,480	25,645,147,818	43,265,033,919	59%
639,273,223	805,373,210	24,227,791,178	41,295,048,861	59%
626,725,177	761,450,560	22,762,549,156	35,370,060,628	64%
599,877,028	710,424,197	21,459,383,063	29,902,610,735	72%

CLACKAMAS COMMUNITY COLLEGE  
 DIRECT AND OVERLAPPING PROPERTY TAX RATES  
 Last Ten Fiscal Years

Fiscal Year	Clackamas Community College	Overlapping Rates			
		Cities	Fire Districts	School Districts	Other
2014-15	0.7079	.5894 - 7.8915	.5341 - 2.6385	4.7001 - 9.3439	.0315 - 3.2246
2013-14	0.7082	.5679 - 7.9801	.5341 - 2.6385	4.7001 - 9.3426	.0315 - 3.2246
2012-13	0.7170	.5894 - 7.8119	.5341 - 2.4655	.2608 - 9.4142	.1089 - 3.2246
2011-12	0.6973	.5894 - 7.6880	.7833 - 2.6385	.1914 - 9.3641	.0315 - 3.2246
2010-11	0.7180	.6101 - 7.7788	.7833 - 2.4678	.5949 - 9.3429	.0315 - 3.2246
2009-10	0.7354	.5894 - 7.8235	.7833 - 2.6385	.0901 - 9.2236	.0315 - 3.2246
2008-09	0.7584	.5894 - 7.3924	.7833 - 2.6385	.0828 - 9.1795	.0038 - 3.2246
2007-08	0.7550	.5894 - 7.9024	.7833 - 2.5232	.0831 - 9.1279	.0592 - 3.2246
2006-07	0.7406	.5894 - 7.9028	.7833 - 2.5373	.0949 - 9.2359	.0614 - 2.9766
2005-06	0.7896	.5894 - 7.9181	.7833 - 2.5328	.1047 - 8.1686	.0783 - 2.9766

Source: Clackamas County Department of Assessment and Taxation,  
 Summary of Assessment and Tax Roll

Note: Overlapping rates are those that apply to property owners within the College taxing district.  
 Not all overlapping rates apply to all owners in the College district. For example, certain property subject to the Clackamas County tax rate are not in the College district.

CLACKAMAS COMMUNITY COLLEGE  
LARGEST TAXPAYERS  
Current Year and Nine Years Ago

Taxpayer	2014-15			2005-06		
	Taxes Billed	Rank	Percentage of Total County Taxes Billed	Taxable Assessed Value	Rank	Percentage of Total County Assessed Valuation
Portland General Electric	\$ 6,876,010	1	1.00%	\$ 409,688,000	1	1.91%
General Growth Properties	3,421,748	2	0.50%			
Clackamas Baking Plant	2,673,975	3	0.39%			
Comcast Corporation	2,605,687	4	0.38%			
Northwest Natural Gas	2,259,405	5	0.33%	160,525,700	3	0.75%
PCC Structurals Inc.	1,899,496	6	0.28%	69,609,011	7	0.32%
Xerox Corporation	1,351,349	7	0.20%	70,836,574	6	0.33%
Blount Inc.	1,239,546	8	0.18%			
Mentor Graphics Corp.	1,181,587	9	0.17%	46,207,296	10	0.22%
Marvin F Poer & Company	1,090,636	10	0.16%			
Prime Property Capital Inc.				50,210,101	8	0.23%
Fred Meyer Stores, Inc.				165,303,466	2	0.77%
Qwest Corporation				71,099,800	5	0.33%
Deloitte & Touche LLP				74,126,454	4	0.35%
Verizon Northwest, Inc.				58,240,650	8	0.27%
<b>Total</b>	<b>\$24,599,439</b>		<b>3.59%</b>	<b>\$ 1,175,847,052</b>		<b>5.48%</b>

Source: Clackamas County Department of Assessment and Taxation

Note: Reports by assessed valuation, used in earlier years, show taxpayers, not property owners.  
 Certain entities paying taxes on behalf of property owners are listed.  
 For the current year, the report is by tax billed to the property owners.

CLACKAMAS COMMUNITY COLLEGE  
PROPERTY TAX LEVIES AND COLLECTIONS  
Last Ten Fiscal Years

Fiscal Year	Certified Tax Levies			Current Tax Collections	Current Tax Collected as a % of Current Levy
	General Fund	Debt Service Fund	Total		
2014-15	\$ 16,482,611	\$ 4,540,949	\$ 21,023,560	\$ 19,964,169	94.96%
2013-14	15,313,694	4,336,679	19,650,373	18,625,365	94.78%
2012-13	14,519,921	4,320,790	18,840,711	17,775,708	94.35%
2011-12	14,573,668	3,729,789	18,303,457	17,196,425	93.95%
2010-11	14,396,804	4,176,990	18,573,794	17,380,805	93.58%
2009-10	13,430,804	5,166,476	18,597,280	17,417,522	93.66%
2008-09	13,578,278	4,905,754	18,484,032	17,208,503	93.10%
2007-08	12,903,549	4,581,584	17,485,133	16,435,586	94.00%
2006-07	12,164,188	4,005,291	16,169,479	15,310,316	94.69%
2005-06	11,329,383	4,732,014	16,061,397	15,257,770	95.00%

Source: Clackamas County Department of Assessment and Taxation

<u>Delinquent Tax Collections</u>	<u>Total Tax Collections</u>	<u>Total Tax Collected as a % of Current Levy</u>	<u>Uncollected Taxes</u>	<u>Uncollected Taxes as a % of Current Levy</u>
\$ 466,649	\$ 20,430,818	97.18%	\$ 1,208,356	5.75%
535,558	19,160,923	97.51%	1,203,459	6.12%
506,115	18,281,823	97.03%	1,236,015	6.56%
494,365	17,690,790	96.65%	1,228,974	6.71%
628,555	18,009,360	96.96%	1,090,448	5.87%
627,521	18,045,043	97.03%	1,196,797	6.44%
476,945	17,685,448	95.68%	1,161,032	6.28%
394,930	16,830,516	96.26%	863,800	4.94%
368,976	15,679,292	96.97%	673,592	4.17%
368,192	15,625,962	97.29%	610,880	3.80%

CLACKAMAS COMMUNITY COLLEGE  
DEBT RATIOS  
Last Ten Fiscal Years

Fiscal Year	General Obligation Bonds	Pension Bonds	Full Faith and Credit Obligations	Capital Lease	Total Debt
2014-15	\$ 69,039,563	\$ 26,408,338	\$ 1,628,773	\$ -	\$ 97,076,674
2013-14	25,504,876	27,265,519	17,075,674	-	69,846,069
2012-13	28,689,022	27,997,700	18,135,433	-	74,822,155
2011-12	31,613,168	28,619,881	19,155,192	-	79,388,241
2010-11	34,307,314	29,127,062	20,134,951	-	83,569,327
2009-10	35,394,259	29,539,243	21,339,781	-	86,273,283
2008-09	37,959,685	29,861,424	22,483,760	-	90,304,869
2007-08	40,870,111	30,098,605	23,734,863	-	94,703,579
2006-07	43,530,537	30,150,786	24,220,966	73,140	97,975,429
2005-06	45,780,000	30,142,967	24,682,069	335,471	100,940,507

Sources: Portland State University Population Research Center  
Clackamas County Department of Assessment and Taxation

General Obligation Bonds		Total Debt		
Percentage of Assessed Valuation	GO Bonds Per Capita	Percentage of Assessed Valuation	Total Debt per Capita	Percentage of Personal Income
0.22%	\$ 199	0.31%	\$ 280	not available
0.09%	75	0.23%	204	0.36%
0.10%	85	0.26%	222	0.40%
0.11%	94	0.28%	237	0.45%
0.12%	104	0.30%	253	0.49%
0.13%	106	0.32%	258	0.51%
0.15%	114	0.35%	270	0.53%
0.17%	124	0.39%	286	0.57%
0.19%	134	0.43%	301	0.64%
0.21%	143	0.47%	315	0.70%

CLACKAMAS COMMUNITY COLLEGE  
DIRECT AND OVERLAPPING BONDED DEBT  
June 30, 2015

Governmental Unit	Net Property- Tax Backed Direct Debt (1)	Percent of Real Market Value in College District	Net Property- Tax Backed Overlapping Direct Debt (1)
<b>DIRECT</b>			
Clackamas Community College	\$ 66,155,041	100.00%	\$ 66,155,041
<b>OVERLAPPING</b>			
Cities			
City of Canby	11,020,000	100.00%	11,020,000
City of Happy Valley	3,750,000	98.76%	3,703,639
City of Lake Oswego	13,115,000	0.98%	128,999
City of Milwaukie	4,490,000	99.14%	4,451,287
City of Molalla	155,000	100.00%	155,000
City of Oregon City	750,000	100.00%	750,000
City of Portland	126,830,000	0.08%	103,620
City of Tualatin	7,691,763	13.22%	1,017,120
City of West Linn	16,605,000	99.10%	16,456,070
Fire Districts			
Canby	325,000	100.00%	325,000
Molalla	3,610,000	100.00%	3,610,000
Silverton	330,000	5.05%	16,670
Tualatin Valley Fire and Rescue	55,020,000	15.03%	8,267,525
School Districts			
108 Estacada	29,635,000	100.00%	29,635,000
115 Gladstone	51,535,310	100.00%	51,535,310
12 North Clackamas	327,458,315	100.00%	327,458,315
35 Molalla River	16,158,616	100.00%	16,158,616
3J West Linn/ Wilsonville	252,766,741	98.53%	249,045,003
46 Oregon Trail	107,595,487	9.00%	100,602
53 Colton	1,490,000	100.00%	1,490,000
62 Oregon City	87,055,000	100.00%	87,055,000
7J Lake Oswego	101,024,917	1.36%	1,375,656
86 Canby	72,197,179	100.00%	72,197,179
4J Silver Falls	50,477,251	8.19%	4,134,137
10J Gresham-Barlow	80,738,445	0.02%	13,080
23J Tigard-Tualatin	97,837,628	4.82%	4,712,252
88J Sherwood	105,472,683	6.24%	6,582,128
29J Newberg	63,841,789	1.75%	1,115,571
Other			
Metro	193,205,000	13.49%	26,070,503
South Clackamas Transport District	145,000	100.00%	145,000
Willamette ESD	1,180,000	0.61%	7,163
Clackamas County	98,780,000	72.99%	72,101,498
Total overlapping	<u>1,982,286,124</u>		<u>1,000,936,943</u>
Total direct and overlapping	<u>\$ 2,048,441,165</u>		<u>\$ 1,067,091,984</u>

Source: Oregon State Treasury, Municipal Debt Advisory Commission

Note (1): Net property-tax backed debt is the outstanding principal of general obligation bonds, and certain full faith and credit obligations, particularly for Tri-met.

CLACKAMAS COMMUNITY COLLEGE  
DEBT LIMITATION  
Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Legal Debt Limitation (1)</u>	<u>Bonded Indebtedness (2)</u>	<u>Debt Margin</u>
2014-15	\$ 556,911,773	\$ 66,155,041	\$ 490,756,732
2013-14	501,550,984	24,370,000	477,180,984
2012-13	476,859,353	27,365,000	449,494,353
2011-12	494,448,690	30,100,000	464,348,690
2010-11	530,013,753	32,605,000	497,408,753
2009-10	587,946,347	34,840,000	553,106,347
2008-09	648,975,509	37,350,000	611,625,509
2007-08	619,425,733	40,205,000	579,220,733
2006-07	530,550,909	42,810,000	487,740,909
2005-06	448,539,161	45,780,000	402,759,161

Notes:

- (1) The legal debt limitation in Oregon Revised Statutes 341.675 is 1.5% of the real market value of property, which is titled True Cash Valuation on the table of Property Tax Rates, Assessed Valuation, and True Cash Value.
- (2) Bonded indebtedness is the outstanding principal amount of general obligation bonds. The College may levy property taxes in the amount necessary to pay debt service on these bonds.

CLACKAMAS COMMUNITY COLLEGE  
POPULATION, PERSONAL INCOME, AND UNEMPLOYMENT  
Last Ten Fiscal Years

Fiscal Year	District Population (1)	Clackamas County		
		Personal Income (2)	Per Capita Personal Income (2)	Unemployment Rate (3)
2014-15	346,817	not available	not available	6.3%
2013-14	341,663	\$19,200,727,000	\$ 49,453	6.8%
2012-13	337,594	18,535,004,000	48,286	8.1%
2011-12	334,535	17,457,115,000	45,915	8.6%
2010-11	330,505	16,945,867,000	44,954	10.1%
2009-10	334,885	16,853,655,000	43,646	10.2%
2008-09	334,400	17,080,392,000	44,803	5.5%
2007-08	330,665	16,491,610,000	43,965	4.6%
2006-07	325,955	15,371,418,000	41,378	4.8%
2005-06	320,880	14,327,255,000	39,116	5.7%
2004-05	316,295	13,453,156,000	37,094	7.1%

- Sources: (1) Portland State University Population Research Center  
Data is for Clackamas County, excluding the cities of Lake Oswego and Sandy.  
(2) Bureau of Economic Analysis, US Department of Commerce.  
Data is for Clackamas County, in thousands of dollars.  
(3) Oregon Employment Department  
Data is for Clackamas County.

Note: The College district includes all of Clackamas County except the cities of Lake Oswego and Sandy.

CLACKAMAS COMMUNITY COLLEGE  
LARGEST EMPLOYERS  
Current Year and Nine Years Ago

Employer	2014-15	2005-06		
	Number of Employees	Number of Employees	Rank	Percentage of Total County Employment
Kaiser Sunnyside	2,000 +	2,800	1	1.94%
PCC Structurals	1,400 +			
Oregon Cutting Systems	1,200 +			
Providence	900 +			
Mentor Graphics	900 +			
Legacy Meridian Park	900 +			
Xerox Corporation	800 +			
Kroger	800 +			
Safeway	700 +	650	10	0.45%
Rockwell Collins	500 +			
Sysco	400 +			
United Grocers		1,400	5	0.97%
Blount International Inc.		900	8	0.62%
Clackamas County		1,400	6	0.97%
Fred Meyer Warehouse		1,100	7	0.76%
Fred Meyer, Inc.		2,125	2	1.48%
North Clackamas School District		1,530	4	1.06%
Pace Company		700	9	0.49%
Precision Castparts Inc.		2,075	3	1.44%
Total Clackamas County employment	143,400	140,900		

Source: Clackamas County.

Note: The 2005-06 data is all employers. The current year data is private employers.

CLACKAMAS COMMUNITY COLLEGE  
EMPLOYEES  
Last Ten Fiscal Years

Fiscal Year	Employee FTE (full-time equivalents)			
	Administrative	Full-time Faculty	Classified	Total
2014-15	42	130	187	359
2013-14	41	128	173	342
2012-13	42	133	180	355
2011-12	37	141	169	347
2010-11	37	150	188	375
2009-10	37	152	193	382
2008-09	40	166	213	419
2007-08	40	166	217	423
2006-07	39	166	213	418
2005-06	37	159	201	397

Source: Schedule of personnel FTEs in the adopted budget.

Note: Administrative employees are those who are exempt from the overtime provisions of the Fair Labor Standards Act. Full-time faculty are faculty in that bargaining unit. Classified includes support staff in the bargaining unit, and confidential and grant-funded non-exempt employees working half-time or more who are excluded from the classified bargaining unit. Includes all funds.

CLACKAMAS COMMUNITY COLLEGE  
STUDENTS  
Last Ten Fiscal Years

Fiscal Year	Reimbursable Student FTE	Total Student FTE	Student Headcount
2014-15	7,138	7,259	25,793
2013-14	7,249	7,366	27,235
2012-13	7,991	8,102	30,375
2011-12	8,528	8,748	35,191
2010-11	8,761	8,942	36,163
2009-10	8,834	9,127	38,639
2008-09	7,760	7,969	37,548
2007-08	7,416	7,722	35,008
2006-07	7,201	7,437	30,914
2005-06	7,580	8,009	25,024

Note: Reimbursable FTEs are used in calculating the annual state appropriation. Total FTEs include nonreimbursable courses, such as community education.

CLACKAMAS COMMUNITY COLLEGE  
BUILDINGS  
June 30, 2015

	Year Built	Square Feet	Major Use
Oregon City campus			
Barlow	1970	100,819	Administration, technical career education
Clairmont	1969	30,150	Horticulture
Community Center	1975	29,005	Student services
Dejardin	2004	18,216	Customized training, sciences
Dye Learning Center	1992	29,215	Library, extended learning
Environmental Learning Center	1997	1,080	Environmental education
Family Resource Center	1992	16,994	Child care, workforce development
Gregory Forum	1992	10,371	Meeting rooms
Lewelling	1971	5,765	Campus services and warehouse
McLoughlin	1972	52,292	Humanities, bookstore
Neimeyer	2005	47,000	Music and theatre
Pauling	1981	41,030	Sciences
Randall	1972	60,775	Physical education and athletics
Roger Rook	2004	30,072	Enrollment services, English
Streeter	1991	14,992	Computer science, Business
Streeter Annex	2003	6,191	Computer science, Business
Studio Art	2003	11,407	Art
Total Oregon City campus		505,374	
Harmony Road campus			
Harmony Center	2008	46,000	Health sciences, outreach, adult education
OIT (partial ownership)	1952	10,219	Outreach, adult education, small business center
Wilsonville			
Wilsonville Training Center - original portion	1992	15,071	Utility training alliance
Wilsonville Training Center - addition	2001	34,980	Utility training alliance

# AUDIT COMMENTS AND DISCLOSURES REQUIRED BY STATE REGULATIONS

INDEPENDENT AUDITOR'S COMMENTS  
REQUIRED BY OREGON STATE REGULATIONS

October 29, 2015

Board of Education  
Clackamas Community College  
Oregon City, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Clackamas Community College as of and for the year ended June 30, 2015, and have issued our report thereon dated October 29, 2015.

**Internal Control Over Financial Reporting**

Our report on Clackamas Community College's internal control over financial reporting is presented elsewhere in this Comprehensive Annual Financial Report.

**Compliance**

As part of obtaining reasonable assurance about whether Clackamas Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

We performed procedures to the extent we considered necessary to address the required comments and disclosures which included, but were not limited to, the following:

- Deposit of public funds with financial institutions (ORS Chapter 295).
- Indebtedness limitations, restrictions and repayment.
- Budgets legally required (ORS Chapter 294).
- Insurance and fidelity bonds in force or required by law.
- Programs funded from outside sources.
- Authorized investment of surplus funds (ORS Chapter 294).
- Public contracts and purchasing (ORS Chapters 279A, 279B, 279C).

In connection with our testing nothing came to our attention that caused us to believe Clackamas Community College was not in substantial compliance with certain provisions of laws, regulations, contracts and grant agreements, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations, except as described in the following paragraphs.

As discussed in Note 1 to the financial statements, the College overexpended certain appropriations during the year. ORS 294.456(6) provides that no greater amount be expended than appropriated except as specifically provided by law.

The College's 2014-15 adopted budget included a contingency appropriation in the Debt Service Fund. Additionally, the College transferred appropriations by resolution from the contingency appropriation that exceeded 15% of the total appropriations budgeted in the Debt Service Fund. OAR 150-294.388(7) provides that a fund that finances an activity, the cost of which can be accurately estimated, must not include an appropriation for a general operating contingency. ORS 294.463(2) provides that transfers of general operating contingency appropriations that in the aggregate during a fiscal year exceed 15% of the total appropriations of the fund contained in the original budget adopted by the governing body may be made only after adoption of a supplemental budget.

During 2014-15, a budget amendment was adopted by resolution for the Equipment Replacement Fund that transferred appropriations to a category not contained in the original adopted budget. OAR 150-294.463(3) provides that a governing body may transfer from one existing appropriation category within a fund to another existing appropriation category in the same fund. A new appropriation category not contained in the original adopted budget must be established through a supplemental budget.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of the Board of Education, management and the Oregon Secretary of State and is not intended to be and should not be used by anyone other than these specified parties.

*Kenneth Kuhns & Co.*

Kenneth Kuhns & Co.

# GRANT COMPLIANCE

INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER  
MATTERS BASED ON AN AUDIT OF THE FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
*GOVERNMENT AUDITING STANDARDS*

October 29, 2015

Board of Education  
Clackamas Community College  
Oregon City, Oregon

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Clackamas Community College as of and for the year ended June 30, 2015, and have issued our report thereon dated October 29, 2015.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Clackamas Community College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Clackamas Community College's internal control. Accordingly, we do not express an opinion on the effectiveness of Clackamas Community College's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Clackamas Community College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Kenneth Kuhns & Co.*

Kenneth Kuhns & Co.

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR  
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER  
COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

October 29, 2015

Board of Education  
Clackamas Community College  
Oregon City, Oregon

**Report on Compliance for Each Major Federal Program**

We have audited Clackamas Community College's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Clackamas Community College's major federal programs for the year ended June 30, 2015. Clackamas Community College's major federal programs are identified in the summary of audit results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Clackamas Community College's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Clackamas Community College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Clackamas Community College's compliance.

## ***Opinion on Each Major Federal Program***

In our opinion, Clackamas Community College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2015.

## **Report on Internal Control Over Compliance**

Management of Clackamas Community College is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Clackamas Community College's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Clackamas Community College's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

*Kenneth Kuhns & Co.*

Kenneth Kuhns & Co.

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2015

Federal Grantor/Pass-through Grantor/ Program Title	Grant Period	Federal CFDA Number	Program Award	Receivable or (Unearned Revenue) July 1, 2014	Revenue Recog- nized (1)	Expenditures	Receivable or (Unearned Revenue) June 30, 2015
<b>U.S. Department of Education</b>							
Student Financial Aid Programs cluster							
PELL Grants	7/1/14 - 6/30/15	84 . 063	\$ 8,578,359	\$ -	\$ 8,564,513	\$ 8,551,138	-
Direct Loans	7/1/14 - 6/30/15	84 . 268	11,601,796	-	11,594,135	11,601,796	-
Federal Work Study	7/1/14 - 6/30/15	84 . 033	187,904	-	204,500	203,579	-
Supplemental Education Opportunity Grants							
Grants	7/1/14 - 6/30/15	84 . 007	170,000	-	111,526	111,425	-
Student Financial Aid Programs cluster			20,538,059	-	20,474,674	20,467,938	-
<b>Clackamas Education Service District</b>							
Perkins Basic Allocation 2014-2015							
Perkins Prof Development 2014-2015	7/1/14 - 6/30/15	84 . 048	211,269	-	211,269	211,269	81,258
Perkins Mini Grants 2014-2015	7/1/14 - 6/30/15	84 . 048	1,800	-	1,800	1,800	-
Perkins Basic Allocation 2013-2014	7/1/13 - 6/30/14	84 . 048	215,143	185,406	2,921	2,921	2,921
Perkins Mini Grants 2013-2014	7/1/13 - 6/30/14	84 . 048	11,500	10,945	-	-	-
Perkins ESD		84 . 048A		6,030	8,234	8,234	3,390
<b>Community Colleges &amp; Workforce Development</b>							
Title II Comprehensive							
Title II Accountability Set-Aside	7/1/14 - 6/31/15	84 . 002A	161,499	-	161,499	161,499	7,919
Title II Program Improvement Set-Aside	7/1/14 - 6/31/15	84 . 002A	55,561	-	55,561	55,561	14,624
Title II Tutoring	7/1/14 - 6/31/15	84 . 002A	6,841	-	6,841	6,841	2,111
Title II Corrections	7/1/14 - 6/31/15	84 . 002A	9,933	-	9,933	9,933	2,549
Title II Comprehensive	7/1/13 - 6/30/14	84 . 002A	24,120	-	24,120	24,120	4,583
Title II Accountability Set-Aside	7/1/13 - 6/30/14	84 . 002A	173,124	22,762	-	-	-
Title II Tutoring	7/1/13 - 6/30/14	84 . 002A	61,180	15,925	-	-	-
Title II Corrections	7/1/13 - 6/30/14	84 . 002A	15,544	8,171	-	-	-
	7/1/13 - 6/30/14	84 . 002A	28,223	9,654	-	-	-

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2015

Federal Grantor/Pass-through Grantor/ Program Title	Grant Period	Federal CFDA Number	Program Award	Receivable or (Unearned Revenue) July 1, 2014	Revenue Recognized (1)	Expenditures	Receivable or (Unearned Revenue) June 30, 2015
IGRA0800 14-15 Learning Standards	9/1/14 - 6/30/15	84 . 002	1,500	-	1,130	1,130	-
IGRA0777 Future Leaders Program	7/1/14 - 6/30/16	84 . 048	30,000	-	26,172	26,172	(3,828)
<b>Total U.S. Department of Education</b>			<u>21,548,567</u>	<u>258,893</u>	<u>20,984,154</u>	<u>20,977,418</u>	<u>115,526</u>
<b>U.S. Department of Labor</b>							
WIA Cluster							
Workforce Investment Council of Clackamas County							
Formula Adult	7/1/14 - 6/30/15	17 . 258	596,676	-	538,331	538,330	153,866
Formula Adult	7/1/13 - 6/30/14	17 . 258	586,034	67,596	-	-	-
Rapid Response - Oregon Power							
Generation Team	11/1/14 - 1/31/15	17 . 278	1,303	-	1,303	1,303	-
Rapid Response - Oregon Military							
RSMS	8/26/14 - 9/30/14	17 . 278	1,093	-	1,093	1,093	-
Rapid Response - Kmart	10/3/14 - 2/5/15	17 . 278	1,302	-	1,302	1,302	-
Formula Dislocated Worker	7/1/14 - 6/30/15	17 . 278	642,955	-	640,394	640,394	109,749
Formula Dislocated Worker	7/1/13 - 6/30/14	17 . 278	651,458	61,970	-	-	-
Additional Assistance Dutchman	1/1/14 - 12/31/14	17 . 278	98,398	24,746	42,674	42,674	-
WorkSystems, Inc							
Certified Production Technician Pilot	1/27/14 - 9/30/14	17 . 258	85,964	5,885	14,803	14,803	-
Certified Production Technician Pilot	1/27/14 - 9/30/14	17 . 278		20,866	44,409	44,409	-
Clackamas Education Service District							
Youth Services Operational	7/1/14 - 6/30/15	17 . 259	32,784	-	25,507	25,507	3,164
Youth Services Operational	7/1/13 - 6/30/14	17 . 259	30,450	2,147	-	-	-
Sage Alternative School							
Youth Services Sage Alternative		17 . 259	5,400	(98)	-	-	(98)
<b>Total WIA Cluster</b>			<u>2,733,817</u>	<u>183,112</u>	<u>1,309,816</u>	<u>1,309,815</u>	<u>266,680</u>

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2015

Federal Grantor/Pass-through Grantor/ Program Title	Grant Period	Federal CFDA Number	Program Award	Receivable or (Unearned Revenue) July 1, 2014	Revenue Recognized (1)	Expenditures	Receivable or (Unearned Revenue) June 30, 2015
<b>Workforce Investment Council of Clackamas County</b>							
H1B ReBoot Northwest	11/1/14 - 10/31/18	17 . 268	822,720	-	4,180	4,180	4,180
H1B Clean Technology	12/1/11 - 9/30/15	17 . 268	90,480	10,979	19,266	19,267	1,446
H1B Metro STEP	7/1/12 - 9/30/15	17 . 268	567,903	45,640	108,381	108,382	23,486
Jobs & Innovation Accelerator Challenge	7/1/13 - 9/30/15	17 . 268	40,588	2,191	23,949	23,948	8,241
Job Driven NEG	7/1/14 - 9/30/16	17 . 277	537,357	-	67,953	67,953	28,112
NEG Dislocated Worker	7/1/13 - 6/30/16	17 . 277	211,453	38,606	153,780	153,780	91,213
NEG Blount	12/1/13 - 9/30/15	17 . 277	244,302	39,738	130,971	130,971	14,197
<b>WorkSystems, Inc</b>							
Certified Production Technician Pilot	1/27/14 - 9/30/14	17 . 283	931	931	-	-	-
<b>U.S. Department of Labor</b>							
TAACCCT CASE Grant	10/1/11 - 9/30/15	17 . 282	4,660,315	-	807,168	807,168	70,683
<b>Tyler Junior College</b>							
ACT-On Retail Management	10/1/12 - 9/30/16	17 . 282	2,913,798	549,449	861,969	861,969	88,101
<b>Total U.S. Department of Labor</b>			<b>12,823,664</b>	<b>870,646</b>	<b>3,487,432</b>	<b>3,487,432</b>	<b>596,339</b>
<b>U.S. Department of Health and Human Services</b>							
<b>Local Area High Schools</b>							
Children's Commission Summer School		93 . 667	1,790	(1,025)	-	-	(1,025)
<b>Total U.S. Department of Health and Human Services</b>			<b>1,790</b>	<b>(1,025)</b>	<b>-</b>	<b>-</b>	<b>(1,025)</b>
<b>U.S. Department of Transportation</b>							
<b>Tri-County Metropolitan Transportation District (Tri-Met)</b>							
Tri-Met Towncenter Express	9/1/14 - 6/30/16	20 . 516	90,000	-	45,000	45,000	15,000
Tri-Met Towncenter Express	9/1/13 - 6/30/14	20 . 516	30,000	7,500	-	-	-
<b>Total U.S. Department of Transportation</b>			<b>120,000</b>	<b>7,500</b>	<b>45,000</b>	<b>45,000</b>	<b>15,000</b>

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2015

Federal Grantor/Pass-through Grantor/ Program Title	Grant Period	Federal CFDA Number	Program Award	Receivable or (Unearned Revenue) July 1, 2014	Revenue Recognized (1)	Expenditures	Receivable or (Unearned Revenue) June 30, 2015
<b>Small Business Administration</b>							
Lane Community College							
SBC / SBA Project 2015	1/1/15 - 12/31/15	59 . 037	30,250	-	15,187	15,187	15,187
SBC / SBA Project 2014	1/1/14 - 12/31/14	59 . 037	31,550	20,375	11,175	11,175	-
<b>Total Small Business Administration</b>			<u>61,800</u>	<u>20,375</u>	<u>26,362</u>	<u>26,362</u>	<u>15,187</u>
<b>U.S. Department of Justice</b>							
Office of Justice Programs							
Bulletproof Vest Partnership Grant	4/1/14 - 8/31/16	16 . 607	1,735	-	1,672	1,672	-
Bulletproof Vest Partnership Grant	4/1/13 - 8/31/15	16 . 607	1,039	-	85	85	-
<b>Total U.S. Department of Justice</b>			<u>2,774</u>	<u>-</u>	<u>1,758</u>	<u>1,758</u>	<u>-</u>
<b>National Institute of Health</b>							
Portland State University							
Trans-NIH Research Support (EXITO - Administrative Core)	9/26/14 - 6/30/15	93 . 310	45,839	-	10,769	10,769	10,769
Trans-NIH Research Support (EXITO - Research Core)	9/26/14 - 6/30/15	93 . 310	4,320	-	4,320	4,320	4,320
<b>Total National Institute of Health</b>			<u>50,159</u>	<u>-</u>	<u>15,089</u>	<u>15,089</u>	<u>15,089</u>
<b>General Services Administration</b>							
Oregon Department of Administrative Services							
Donated Federal Surplus Property	7/1/14 - 6/30/15	39 . 003	-	-	577	577	-
<b>Total Federal Awards</b>			<u>\$ 34,608,754</u>	<u>\$ 1,156,389</u>	<u>\$ 24,560,372</u>	<u>\$ 24,553,636</u>	<u>\$ 756,116</u>

(1) Revenues are recognized when measurable and available.

CLACKAMAS COMMUNITY COLLEGE  
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year Ended June 30, 2015

**Purpose of the Schedule**

The accompanying schedule of expenditures of federal awards (the Schedule) is a supplementary schedule to Clackamas Community College's financial statements and is presented for purposes of additional analysis. Because the Schedule presents only a selected portion of the activities of the College, it is not intended to and does not present either the financial position or changes in net position of the College.

**Significant Accounting Policies**

The Reporting Entity

The reporting entity is fully described in Note 1 to the College's financial statements. The Schedule includes all federal financial assistance programs administered by the College for the year ended June 30, 2015.

Basis of Presentation

The information in the Schedule is presented in accordance with OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

Federal Financial Assistance

Pursuant to OMB Circular A-133, federal financial assistance is defined as assistance provided by a federal agency, either directly or indirectly, in the form of grants, contracts, cooperative agreements, loans, loan guarantees, property, interest subsidies, insurance or direct appropriations. Accordingly, nonmonetary federal assistance, including federal surplus property, is included in federal financial assistance and, therefore, is reported on the Schedule, if applicable. Federal financial assistance does not include direct federal cash assistance to individuals. Solicited contracts between the state and federal government for which the federal government procures tangible goods or services are not considered to be federal financial assistance.

Basis of Accounting

The expenditures in the Schedule are recognized as incurred based on the accrual basis of accounting and the cost accounting principles contained in OMB Circular A-21, *Cost Principles for Educational Institutions*. Under those cost principles, certain types of expenditures are not allowable or are limited as to reimbursement.

Matching Costs

The Schedule does not include matching expenditures.

CLACKAMAS COMMUNITY COLLEGE

SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year Ended June 30, 2015

A - SUMMARY OF AUDIT RESULTS:

1. The independent auditor's report expresses an unmodified opinion on the financial statements of Clackamas Community College.
2. There were no significant deficiencies in internal control over financial reporting reported during the audit of the financial statements of Clackamas Community College.
3. No instances of noncompliance material to the financial statements of Clackamas Community College were disclosed during the audit.
4. There were no significant deficiencies in internal control over compliance reported during the audit of the major federal award programs of Clackamas Community College.
5. The independent auditor's report on compliance for the major federal award programs of Clackamas Community College expresses an unmodified opinion.
6. No audit findings relative to the major federal award programs of Clackamas Community College are reported in this schedule.
7. The programs tested as major programs are as follows:

<u>Program Name</u>	<u>CFDA Number</u>
Student Financial Aid Cluster:	
Federal Supplemental Educational Opportunity Grants	84.007
Federal Work-Study Program	84.033
Federal Pell Grant Program	84.063
Federal Direct Student Loans	84.268
WIA Cluster:	
WIA Adult Program	17.258
WIA Youth Activities	17.259
WIA Dislocated Worker Formula Grants	17.278

8. The threshold for distinguishing Type A programs from Type B programs was \$388,555.
9. Clackamas Community College was determined to be a low-risk auditee.

B - FINDINGS, FINANCIAL STATEMENTS AUDIT:

None.

C - FINDINGS AND QUESTIONED COSTS, MAJOR FEDERAL AWARD PROGRAMS AUDIT:

None.

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## OTHER SUPPLEMENTARY INFORMATION

Local budget law, found in Oregon Revised Statutes (ORS) 294, requires the College budget current financial resources, on a modified accrual basis, in all funds. This section presents financial results on a budget basis.

CLACKAMAS COMMUNITY COLLEGE  
FUND DESCRIPTIONS  
Year Ended June 30, 2015

The **General Fund** accounts for ongoing College operations, recording all activity not segregated in other funds.

**Special Revenue** funds account for revenue that is legally restricted to specific purposes by outside parties, or designated for specific purposes by the Board of Education.

Fee Fund	Accounts for course fees which cover costs beyond those of the normal classroom.
Innovation Fund	Pays for projects and purchases which advance strategic priorities.
Student Technology Fund	Purchases, replaces and upgrades student technology, software, and related infrastructure; and covers operating costs for maintenance of student technology.
Intramurals and Athletics Fund	Intercollegiate athletic teams, intramural activities, and sports clubs.
Student Life and Leadership Fund	Promotes student activities which stimulate social, physical, moral and intellectual life on campus.
Computer Lab Fund	The Streeter computer labs provide computers and tutorial assistance to students.
Student Financial Aid Fund	Receipt and award of financial aid to students from loans, grants, scholarships and work study.
Grants & Contracts Fund	Cost-reimbursable grants and contracts.
Retirement Fund	Early retirement stipends & post employment health insurance benefits.
Insurance Reserve Fund	Reserves for the cost of insurance claims within self-insured retention.
PERS Reserve Fund	Reserves which can be used to mitigate future increases in PERS rates.

The **Debt Service** fund accounts for payment of principal and interest on long-term debt.

**Capital Projects** funds account for the construction of buildings, land improvements, utility and other infrastructure; major repair and renovation; and the purchase of equipment, land or buildings.

Capital Projects (Bond) Fund	Construct buildings, modernize classrooms and equipment, and perform deferred maintenance and infrastructure projects.
Equipment Replacement Fund	Purchase instructional and other equipment.
Lottery Bond Improvements Fund	State lottery bonds issued for equipment and facility improvements for industrial technology and health occupations.
Major Maintenance Fund	Major repairs, remodeling, and preventative maintenance of buildings and infrastructure.

**Proprietary** funds account for operations that are similar to private businesses, where the intent is that costs be recovered primarily through charges to those who use the services.

Bookstore Fund	Provides textbooks, software, school supplies, and other merchandise.
Technical Mechanical Fund	Provides materials for auto body and auto mechanics lab projects.
Customized Training Fund	Contracted training provided to business, industry, and government organizations.
Internal Service Fund	Accounts for services provided to departments within the college on a cost-reimbursement basis.

CLACKAMAS COMMUNITY COLLEGE  
BALANCE SHEET - ALL FUNDS  
June 30, 2015

	General Fund	Special Revenue Funds	Debt Service Fund	<i>Capital Project Funds</i>	
				Capital Projects (Bond) Fund	Equipment Replacement Fund
<b>ASSETS</b>					
Cash and investments	\$15,301,153	\$ 2,954,630	\$ 2,450,725	\$33,753,322	\$ 1,538,129
Receivables:					
Accounts	5,135,171	2,987,919	134,278	-	-
Property taxes	999,284	-	289,867	-	-
Allowance for uncollectibles	(2,381,838)	-	(100,393)	-	-
Inventory	13,583	-	-	-	-
Prepaid expenses	261,685	71,868	-	-	-
<b>TOTAL ASSETS</b>	<b>\$19,329,038</b>	<b>\$ 6,014,417</b>	<b>\$ 2,774,477</b>	<b>\$33,753,322</b>	<b>\$ 1,538,129</b>
<b>LIABILITIES &amp; FUND EQUITY</b>					
<b>Liabilities</b>					
Accounts payable	\$ 683,397	\$ 210,511	\$ -	\$ 171,893	\$ -
Wages, taxes & benefits	1,784,687	-	-	-	-
Unearned revenue:					
Tuition and fees	565,849	127,445	-	-	-
Property taxes	584,108	-	172,016	-	-
Grants and contracts	-	29,319	-	-	-
Other liabilities	-	8,294	-	-	-
<b>Total liabilities</b>	<b>3,618,041</b>	<b>375,569</b>	<b>172,016</b>	<b>171,893</b>	<b>-</b>
Fund equity	15,710,997	5,638,848	2,602,461	33,581,429	1,538,129
<b>TOTAL LIABILITIES     AND FUND EQUITY</b>	<b>\$19,329,038</b>	<b>\$ 6,014,417</b>	<b>\$ 2,774,477</b>	<b>\$33,753,322</b>	<b>\$ 1,538,129</b>

<i>Capital Project Funds</i> <i>(continued)</i>		<i>Proprietary Funds</i>			
<u>Lottery Bond Improvements Fund</u>	<u>Major Maintenance Fund</u>	<u>Internal Service Fund</u>	<u>Bookstore Fund</u>	<u>Technical Mechanical Fund</u>	<u>Customized Training Fund</u>
\$ (10,738)	\$ 3,181,598	\$ 539,551	\$ 658,950	\$ 569	\$ 388,788
55,429	-	-	182,621	-	30,766
-	-	-	-	-	-
-	-	-	-	-	-
-	-	25,155	426,152	-	-
-	-	-	15,297	-	-
<u>\$ 44,691</u>	<u>\$ 3,181,598</u>	<u>\$ 564,706</u>	<u>\$ 1,283,020</u>	<u>\$ 569</u>	<u>\$ 419,554</u>
\$ -	\$ -	\$ -	\$ 858	\$ 60	\$ 1,998
-	-	-	-	-	-
-	-	-	-	509	114
-	-	-	-	-	-
-	-	-	4,667	-	-
-	-	-	5,525	569	2,112
<u>44,691</u>	<u>3,181,598</u>	<u>564,706</u>	<u>1,277,495</u>	<u>-</u>	<u>417,442</u>
<u>\$ 44,691</u>	<u>\$ 3,181,598</u>	<u>\$ 564,706</u>	<u>\$ 1,283,020</u>	<u>\$ 569</u>	<u>\$ 419,554</u>

CLACKAMAS COMMUNITY COLLEGE  
BALANCE SHEET - SPECIAL REVENUE FUNDS  
June 30, 2015

	<u>Fee Fund</u>	<u>Innovation Fund</u>	<u>Student Technology Fund</u>	<u>Intramurals and Athletics Fund</u>	<u>Student Life and Leadership Fund</u>
<b>ASSETS</b>					
Cash and investments	\$ 1,361,380	\$ 139,305	\$ 298,712	\$ 16,285	\$ 173,058
Receivables:					
Accounts	90,147	-	-	3,000	234
Prepaid expenses	<u>2,448</u>	<u>67,470</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 1,453,975</u></b>	<b><u>\$ 206,775</u></b>	<b><u>\$ 298,712</u></b>	<b><u>\$ 19,285</u></b>	<b><u>\$ 173,292</u></b>
<b>LIABILITIES &amp; FUND EQUITY</b>					
<b>Liabilities</b>					
Accounts payable	\$ 13,905	\$ 1,573	\$ -	\$ 1,007	\$ 1,174
Unearned revenue:					
Tuition and fees	87,174	-	27,880	7,698	2,866
Grants and contracts	-	-	-	-	-
Other liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total liabilities</b>	<b><u>101,079</u></b>	<b><u>1,573</u></b>	<b><u>27,880</u></b>	<b><u>8,705</u></b>	<b><u>4,040</u></b>
Fund equity	<u>1,352,896</u>	<u>205,202</u>	<u>270,832</u>	<u>10,580</u>	<u>169,252</u>
<b>TOTAL LIABILITIES     AND FUND EQUITY</b>	<b><u>\$ 1,453,975</u></b>	<b><u>\$ 206,775</u></b>	<b><u>\$ 298,712</u></b>	<b><u>\$ 19,285</u></b>	<b><u>\$ 173,292</u></b>

<u>Computer Lab Fund</u>	<u>Retirement Fund</u>	<u>Student Financial Aid Fund</u>	<u>Grants and Contracts Fund</u>	<u>Insurance Reserve Fund</u>	<u>PERS Reserve Fund</u>	<u>Total Special Revenue Funds</u>
\$ 117,701	\$ 1,676,869	\$ (1,090,586)	\$ (953,136)	\$ 215,042	\$ 1,000,000	\$ 2,954,630
-	-	1,130,507	1,764,031	-	-	2,987,919
-	-	-	1,950	-	-	71,868
<u>\$ 117,701</u>	<u>\$ 1,676,869</u>	<u>\$ 39,921</u>	<u>\$ 812,845</u>	<u>\$ 215,042</u>	<u>\$ 1,000,000</u>	<u>\$ 6,014,417</u>
\$ -	\$ -	\$ -	\$ 192,852	\$ -	\$ -	\$ 210,511
1,827	-	-	-	-	-	127,445
-	-	13,417	15,902	-	-	29,319
-	-	8,294	-	-	-	8,294
<u>1,827</u>	<u>-</u>	<u>21,711</u>	<u>208,754</u>	<u>-</u>	<u>-</u>	<u>375,569</u>
<u>115,874</u>	<u>1,676,869</u>	<u>18,210</u>	<u>604,091</u>	<u>215,042</u>	<u>1,000,000</u>	<u>5,638,848</u>
<u>\$ 117,701</u>	<u>\$ 1,676,869</u>	<u>\$ 39,921</u>	<u>\$ 812,845</u>	<u>\$ 215,042</u>	<u>\$ 1,000,000</u>	<u>\$ 6,014,417</u>

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
GENERAL FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from state sources				
State appropriation	\$13,266,639	\$13,266,639	\$13,035,663	\$ (230,976)
State grants and contracts	-	-	7,587	7,587
Revenue from local sources				
Property taxes	15,464,226	15,464,226	16,041,193	576,967
Tuition and fees	15,217,652	15,217,652	15,075,288	(142,364)
Local grants and contracts	254,000	254,000	257,438	3,438
Interest income	160,000	160,000	169,575	9,575
Other local revenue	132,484	132,484	102,625	(29,859)
Revenue from federal sources				
Federal grants and contracts	180,000	180,000	178,462	(1,538)
Total revenue	<u>44,675,001</u>	<u>44,675,001</u>	<u>44,867,831</u>	<u>192,830</u>
<b>EXPENDITURES</b>				
Instruction *				
Personnel services	20,347,156	20,360,662	19,502,591	858,071
Materials and services	619,890	619,890	788,566	(168,676)
Capital outlay	10,000	10,000	-	10,000
Total instruction	<u>20,977,046</u>	<u>20,990,552</u>	<u>20,291,157</u>	<u>699,395</u>
Instructional support *				
Personnel services	2,403,020	2,403,020	2,408,898	(5,878)
Materials and services	230,561	237,016	167,899	69,117
Capital outlay	100,500	100,500	100,127	373
Total instructional support	<u>2,734,081</u>	<u>2,740,536</u>	<u>2,676,924</u>	<u>63,612</u>
Student services *				
Personnel services	3,926,824	3,921,793	3,824,457	97,336
Materials and services	361,618	517,883	436,808	81,075
Capital outlay	10,000	10,000	-	10,000
Total student services	<u>4,298,442</u>	<u>4,449,676</u>	<u>4,261,265</u>	<u>188,411</u>
College support services *				
Personnel services	8,677,081	8,677,081	8,062,497	614,584
Materials and services	4,763,449	4,763,719	4,627,310	136,409
Capital outlay	65,500	130,658	132,481	(1,823)
Total college support services	<u>13,506,030</u>	<u>13,571,458</u>	<u>12,822,288</u>	<u>749,170</u>
Total expenditures	<u>41,515,599</u>	<u>41,752,222</u>	<u>40,051,634</u>	<u>1,700,588</u>
Excess (deficiency) of revenue over (under) expenditures	<u>3,159,402</u>	<u>2,922,779</u>	<u>4,816,197</u>	<u>1,893,418</u>

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
GENERAL FUND (Continued)  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	444,000	444,000	436,200	(7,800)
Transfers (out to) other funds	<u>(1,721,427)</u>	<u>(1,756,427)</u>	<u>(1,721,427)</u>	<u>35,000</u>
Total other financing sources (uses)	<u>(1,277,427)</u>	<u>(1,312,427)</u>	<u>(1,285,227)</u>	<u>27,200</u>
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	1,881,975	1,610,352	3,530,970	1,920,618
<b>FUND BALANCE</b>				
Beginning fund balance	<u>11,000,000</u>	<u>11,000,000</u>	<u>12,180,027</u>	<u>1,180,027</u>
Ending fund balance	<u><u>\$12,881,975</u></u>	<u><u>\$12,610,352</u></u>	<u><u>\$15,710,997</u></u>	<u><u>\$ 3,100,645</u></u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
FEE FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Tuition and fees	\$ 3,429,060	\$ 3,429,060	\$ 3,721,578	\$ 292,518
Sales of goods and services	1,200	1,200	-	(1,200)
Local grants and contracts	20,000	20,000	33,503	13,503
Other local revenue	-	-	1,164	1,164
Total revenue	<u>3,450,260</u>	<u>3,450,260</u>	<u>3,756,245</u>	<u>305,985</u>
<b>EXPENDITURES</b>				
Instruction *				
Personnel services	2,556,425	2,556,425	2,430,885	125,540
Materials and services	605,876	605,876	696,368	(90,492)
Capital outlay	13,454	13,454	2,600	10,854
Total instruction	<u>3,175,755</u>	<u>3,175,755</u>	<u>3,129,853</u>	<u>45,902</u>
Instructional support *				
Personnel services	310,910	310,910	305,960	4,950
Materials and services	79,364	179,364	108,783	70,581
Total instructional support	<u>390,274</u>	<u>490,274</u>	<u>414,743</u>	<u>75,531</u>
Student services *				
Personnel services	147,863	147,863	83,447	64,416
Materials and services	42,062	42,062	10,644	31,418
Total student services	<u>189,925</u>	<u>189,925</u>	<u>94,091</u>	<u>95,834</u>
College support services *				
Personnel services	38,717	38,717	18,412	20,305
Materials and services	17,230	17,230	14,863	2,367
Total college support services	<u>55,947</u>	<u>55,947</u>	<u>33,275</u>	<u>22,672</u>
Total expenditures	<u>3,811,901</u>	<u>3,911,901</u>	<u>3,671,962</u>	<u>239,939</u>
Excess (deficiency) of revenue over (under) expenditures	<u>(361,641)</u>	<u>(461,641)</u>	<u>84,283</u>	<u>545,924</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	-	29,000	14,186	(14,814)
Transfers (out to) other funds	(63,000)	(63,000)	(55,200)	7,800
Total other financing sources (uses)	<u>(63,000)</u>	<u>(34,000)</u>	<u>(41,014)</u>	<u>(7,014)</u>
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	<u>(424,641)</u>	<u>(495,641)</u>	<u>43,269</u>	<u>538,910</u>

CLACKAMAS COMMUNITY COLLEGE  
 SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 FEE FUND (Continued)  
 Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
FUND BALANCE				
Beginning fund balance	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,309,627</u>	<u>309,627</u>
Ending fund balance	<u>\$ 575,359</u>	<u>\$ 504,359</u>	<u>\$ 1,352,896</u>	<u>\$ 848,537</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
INNOVATION FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Other local revenue	\$ -	\$ -	\$ 2,425	\$ 2,425
<b>EXPENDITURES</b>				
Instruction *				
Personnel services	35,000	35,000	47,696	(12,696)
Materials and services	20,000	50,000	41,020	8,980
Total instruction	55,000	85,000	88,716	(3,716)
Instructional support *				
Personnel services	-	40,000	17,486	22,514
Materials and services	25,000	25,000	33,688	(8,688)
Total instructional support	25,000	65,000	51,174	13,826
Student services *				
Personnel services	70,000	70,000	62,235	7,765
Materials and services	390,000	290,000	28,279	261,721
Total student services	460,000	360,000	90,514	269,486
College support services *				
Personnel services	-	-	6,793	(6,793)
Materials and services	460,000	460,000	409,138	50,862
Capital outlay	-	-	19,303	(19,303)
Total college support services	460,000	460,000	435,234	24,766
Total expenditures	1,000,000	970,000	665,638	304,362
Excess (deficiency) of revenue over (under) expenditures	(1,000,000)	(970,000)	(663,213)	306,787
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	315,000	315,000	315,000	-
Transfers (out to) other funds	-	(33,752)	(33,752)	-
Total other financing sources (uses)	315,000	281,248	281,248	-
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	(685,000)	(688,752)	(381,965)	306,787
<b>FUND BALANCE</b>				
Beginning fund balance	1,000,000	1,000,000	587,167	(412,833)
Ending fund balance	\$ 315,000	\$ 311,248	\$ 205,202	\$ (106,046)

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
STUDENT TECHNOLOGY FUND  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<b>REVENUE</b>				
Revenue from local sources				
Tuition and fees	\$ 786,000	\$ 786,000	\$ 778,420	\$ (7,580)
<b>EXPENDITURES</b>				
Instructional support *				
Materials and services	75,000	75,000	475,352	(400,352)
Capital outlay	400,000	400,000	-	400,000
Total instructional support	475,000	475,000	475,352	(352)
Excess (deficiency) of revenue over (under) expenditures	311,000	311,000	303,068	(7,932)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers (out to) other funds	(311,000)	(311,000)	(311,000)	-
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	-	-	(7,932)	(7,932)
<b>FUND BALANCE</b>				
Beginning fund balance	300,000	300,000	278,764	(21,236)
Ending fund balance	<u>\$ 300,000</u>	<u>\$ 300,000</u>	<u>\$ 270,832</u>	<u>\$ (29,168)</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
INTRAMURALS AND ATHLETICS FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Tuition and fees	\$ 217,000	\$ 217,000	\$ 214,941	\$ (2,059)
Other local revenue	110,000	110,000	137,091	27,091
Total revenue	<u>327,000</u>	<u>327,000</u>	<u>352,032</u>	<u>25,032</u>
<b>EXPENDITURES</b>				
Student services *				
Personnel services	16,722	16,722	1,093	15,629
Materials and services	326,463	326,463	378,467	(52,004)
Total student services	<u>343,185</u>	<u>343,185</u>	<u>379,560</u>	<u>(36,375)</u>
Excess (deficiency) of revenue over (under) expenditures	(16,185)	(16,185)	(27,528)	(11,343)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	18,777	18,777	18,777	-
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	2,592	2,592	(8,751)	(11,343)
<b>FUND BALANCE</b>				
Beginning fund balance	23,000	23,000	19,331	(3,669)
Ending fund balance	<u>\$ 25,592</u>	<u>\$ 25,592</u>	<u>\$ 10,580</u>	<u>\$ (15,012)</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
STUDENT LIFE AND LEADERSHIP FUND  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<b>REVENUE</b>				
Revenue from local sources				
Tuition and fees	\$ 81,000	\$ 81,000	\$ 80,004	\$ (996)
Sales of goods and services	-	-	3,847	3,847
Other local revenue	<u>70,000</u>	<u>70,000</u>	<u>98,417</u>	<u>28,417</u>
Total revenue	<u>151,000</u>	<u>151,000</u>	<u>182,268</u>	<u>31,268</u>
<b>EXPENDITURES</b>				
Student services *				
Personnel services	83,010	83,010	85,322	(2,312)
Materials and services	<u>99,000</u>	<u>99,000</u>	<u>111,716</u>	<u>(12,716)</u>
Total student services	<u>182,010</u>	<u>182,010</u>	<u>197,038</u>	<u>(15,028)</u>
Excess (deficiency) of revenue over (under) expenditures	(31,010)	(31,010)	(14,770)	16,240
<b>FUND BALANCE</b>				
Beginning fund balance	<u>180,000</u>	<u>180,000</u>	<u>184,022</u>	<u>4,022</u>
Ending fund balance	<u>\$ 148,990</u>	<u>\$ 148,990</u>	<u>\$ 169,252</u>	<u>\$ 20,262</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
COMPUTER LAB FUND  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<b>REVENUE</b>				
Revenue from local sources				
Tuition and fees	\$ 52,000	\$ 52,000	\$ 50,985	\$ (1,015)
<b>EXPENDITURES</b>				
Instructional support *				
Personnel services	65,755	65,755	50,102	15,653
Materials and services	3,450	3,450	2,865	585
Total instructional support	<u>69,205</u>	<u>69,205</u>	<u>52,967</u>	<u>16,238</u>
Excess (deficiency) of revenue over (under) expenditures	(17,205)	(17,205)	(1,982)	15,223
<b>FUND BALANCE</b>				
Beginning fund balance	<u>120,000</u>	<u>120,000</u>	<u>117,856</u>	<u>(2,144)</u>
Ending fund balance	<u><u>\$ 102,795</u></u>	<u><u>\$ 102,795</u></u>	<u><u>\$ 115,874</u></u>	<u><u>\$ 13,079</u></u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
RETIREMENT FUND  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
EXPENDITURES				
College support services *				
Personnel services	\$ 1,000,000	\$ 1,000,000	\$ 906,028	\$ 93,972
OTHER FINANCING SOURCES (USES)				
Transfers in from other funds	<u>822,000</u>	<u>822,000</u>	<u>822,000</u>	<u>-</u>
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	(178,000)	(178,000)	(84,028)	93,972
FUND BALANCE				
Beginning fund balance	<u>1,734,000</u>	<u>1,734,000</u>	<u>1,760,897</u>	<u>26,897</u>
Ending fund balance	<u><u>\$ 1,556,000</u></u>	<u><u>\$ 1,556,000</u></u>	<u><u>\$ 1,676,869</u></u>	<u><u>\$ 120,869</u></u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
STUDENT FINANCIAL AID FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from state sources				
State student financial aid	\$ 1,100,000	\$ 1,100,000	\$ 1,189,084	\$ 89,084
Revenue from local sources				
Local student financial aid	900,000	900,000	945,566	45,566
Revenue from federal sources				
Federal student financial aid	11,356,510	11,321,510	8,880,539	(2,440,971)
Other federal revenue	17,894	17,894	15,796	(2,098)
Total revenue	<u>13,374,404</u>	<u>13,339,404</u>	<u>11,030,985</u>	<u>(2,308,419)</u>
<b>EXPENDITURES</b>				
Student loans and financial aid *				
Personnel services	179,224	179,224	224,751	(45,527)
Materials and services	13,197,180	13,197,180	10,802,606	2,394,574
Total student loans and financial aid	<u>13,376,404</u>	<u>13,376,404</u>	<u>11,027,357</u>	<u>2,349,047</u>
Excess (deficiency) of revenue over (under) expenditures	(2,000)	(37,000)	3,628	40,628
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	-	35,000	-	(35,000)
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	(2,000)	(2,000)	3,628	5,628
<b>FUND BALANCE</b>				
Beginning fund balance	12,000	12,000	14,582	2,582
Ending fund balance	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 18,210</u>	<u>\$ 8,210</u>

\* Legally adopted appropriation level

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CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
GRANTS AND CONTRACTS FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from state sources				
State grants and contracts	\$ 200,000	\$ 200,000	\$ 812,461	\$ 612,461
Revenue from local sources				
Tuition and fees	-	-	124,209	124,209
Local grants and contracts	800,000	800,000	640,033	(159,967)
Other local revenue	600,000	600,000	1,038,557	438,557
Revenue from federal sources				
Federal grants and contracts	8,400,000	9,300,000	7,185,724	(2,114,276)
Other federal revenue	-	-	3,195	3,195
Total revenue	<u>10,000,000</u>	<u>10,900,000</u>	<u>9,804,179</u>	<u>(1,095,821)</u>
<b>EXPENDITURES</b>				
Instruction *				
Personnel services	1,738,000	2,618,000	1,808,665	809,335
Materials and services	567,000	567,000	719,686	(152,686)
Capital outlay	64,000	64,000	83,298	(19,298)
Total instruction	<u>2,369,000</u>	<u>3,249,000</u>	<u>2,611,649</u>	<u>637,351</u>
Instructional support *				
Personnel services	4,794,000	4,794,000	3,757,215	1,036,785
Materials and services	2,030,000	2,030,000	2,428,843	(398,843)
Capital outlay	100,000	120,000	425,767	(305,767)
Total instructional support	<u>6,924,000</u>	<u>6,944,000</u>	<u>6,611,825</u>	<u>332,175</u>
Student services *				
Personnel services	107,000	107,000	92,187	14,813
Materials and services	79,000	179,000	145,628	33,372
Capital outlay	2,000	2,000	-	2,000
Total student services	<u>188,000</u>	<u>288,000</u>	<u>237,815</u>	<u>50,185</u>
College support services *				
Personnel services	182,000	182,000	259,057	(77,057)
Materials and services	337,000	337,000	45,083	291,917
Total college support services	<u>519,000</u>	<u>519,000</u>	<u>304,140</u>	<u>214,860</u>
Total expenditures	<u>10,000,000</u>	<u>11,000,000</u>	<u>9,765,429</u>	<u>1,234,571</u>
Excess (deficiency) of revenue over (under) expenditures	<u>-</u>	<u>(100,000)</u>	<u>38,750</u>	<u>138,750</u>

CLACKAMAS COMMUNITY COLLEGE  
 SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 GRANTS AND CONTRACTS FUND (Continued)  
 Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
FUND BALANCE				
Beginning fund balance	400,000	400,000	565,341	165,341
Ending fund balance	<u>\$ 400,000</u>	<u>\$ 300,000</u>	<u>\$ 604,091</u>	<u>\$ 304,091</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
INSURANCE RESERVE FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Other local revenue	\$ -	\$ -	\$ (3,765)	\$ (3,765)
<b>EXPENDITURES</b>				
Instructional support *				
Materials and services	-	55,000	5,305	49,695
Capital outlay	-	-	22,368	(22,368)
Total instructional support	-	55,000	27,673	27,327
College support services *				
Materials and services	30,000	30,000	106,402	(76,402)
Total expenditures	30,000	85,000	134,075	(49,075)
Excess (deficiency) of revenue over (under) expenditures	(30,000)	(85,000)	(137,840)	(52,840)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	100,000	100,000	100,000	-
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	70,000	15,000	(37,840)	(52,840)
<b>FUND BALANCE</b>				
Beginning fund balance	150,000	150,000	252,882	102,882
Ending fund balance	<u>\$ 220,000</u>	<u>\$ 165,000</u>	<u>\$ 215,042</u>	<u>\$ 50,042</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
 SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
 PERS RESERVE FUND  
 Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
FUND BALANCE				
Beginning fund balance	<u>\$ 1,000,000</u>	<u>\$ 1,000,000</u>	<u>\$ 1,000,000</u>	<u>\$ -</u>
Ending fund balance	<u><u>\$ 1,000,000</u></u>	<u><u>\$ 1,000,000</u></u>	<u><u>\$ 1,000,000</u></u>	<u><u>\$ -</u></u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
DEBT SERVICE FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Property taxes	\$ 4,413,000	\$ 4,413,000	\$ 4,433,161	\$ 20,161
Local grants and contracts	178,555	178,555	178,555	-
Interest income	-	-	50	50
Other local revenue	2,266,125	2,266,125	2,266,010	(115)
Total revenue	<u>6,857,680</u>	<u>6,857,680</u>	<u>6,877,776</u>	<u>20,096</u>
<b>EXPENDITURES</b>				
Debt service *				
Principal	5,180,000	5,180,000	5,180,000	-
Interest	3,407,187	3,407,187	3,407,188	(1)
Total debt service	<u>8,587,187</u>	<u>8,587,187</u>	<u>8,587,188</u>	<u>(1)</u>
Excess (deficiency) of revenue over (under) expenditures	(1,729,507)	(1,729,507)	(1,709,412)	20,095
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers (out to) other funds		(5,125,475)	(5,125,475)	-
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	(1,729,507)	(6,854,982)	(6,834,887)	20,095
<b>FUND BALANCE</b>				
Beginning fund balance	9,394,550	9,394,550	9,437,348	42,798
Ending fund balance	<u>\$ 7,665,043</u>	<u>\$ 2,539,568</u>	<u>\$ 2,602,461</u>	<u>\$ 62,893</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
CAPITAL PROJECTS (BOND) FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Interest income	\$ -	\$ -	\$ 13,420	\$ 13,420
<b>EXPENDITURES</b>				
Facilities acquisition and construction *				
Materials and services	-	-	185,048	(185,048)
Capital outlay	-	1,000,000	90,538	909,462
Total facilities acquisition/construction	-	1,000,000	275,586	724,414
Excess (deficiency) of revenue over (under) expenditures	-	(1,000,000)	(262,166)	737,834
<b>OTHER FINANCING SOURCES (USES)</b>				
Proceeds from issuance of long-term debt	-	46,948,269	46,948,269	-
Bond sale costs	-	(386,548)	(386,747)	(199)
Refunding of long-term debt	-	(14,717,927)	(14,717,927)	-
Transfers in from other funds	-	2,000,000	2,000,000	-
Total other financing sources (uses)	-	33,843,794	33,843,595	(199)
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	-	32,843,794	33,581,429	737,635
<b>FUND BALANCE</b>				
Beginning fund balance	-	-	-	-
Ending fund balance	\$ -	\$ 32,843,794	\$ 33,581,429	\$ 737,635

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
EQUIPMENT REPLACEMENT FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>EXPENDITURES</b>				
Instruction *				
Personnel services	\$ -	\$ 150,000	\$ -	\$ 150,000
Materials and services	-	-	80,623	(80,623)
Capital outlay	-	-	15,000	(15,000)
Total instruction	-	150,000	95,623	54,377
Instructional support *				
Capital outlay	-	(150,000)	-	(150,000)
Facilities acquisition and construction *				
Capital outlay	100,000	100,000	-	100,000
Total expenditures	100,000	100,000	95,623	4,377
Excess (deficiency) of revenue over (under) expenditures	(100,000)	(100,000)	(95,623)	4,377
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	100,000	1,633,752	1,633,752	-
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	-	1,533,752	1,538,129	4,377
<b>FUND BALANCE</b>				
Beginning fund balance	-	-	-	-
Ending fund balance	\$ -	\$ 1,533,752	\$ 1,538,129	\$ 4,377

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
LOTTERY BOND IMPROVEMENTS FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from state sources				
State grants and contracts	\$ 300,000	\$ 300,000	\$ 297,906	\$ (2,094)
<b>EXPENDITURES</b>				
Facilities acquisition and construction *				
Materials and services	-	-	279,817	(279,817)
Capital outlay	300,000	300,000	18,089	281,911
Total facilities acquisition/construction	300,000	300,000	297,906	2,094
Excess (deficiency) of revenue over (under) expenditures	-	-	-	-
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers (out to) other funds	(45,000)	(45,000)	-	45,000
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	(45,000)	(45,000)	-	45,000
<b>FUND BALANCE</b>				
Beginning fund balance	45,000	45,000	44,691	(309)
Ending fund balance	\$ -	\$ -	\$ 44,691	\$ 44,691

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
MAJOR MAINTENANCE FUND  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<b>EXPENDITURES</b>				
Facilities acquisition and construction *				
Materials and services	\$ 300,000	\$ 300,000	\$ 258,334	\$ 41,666
Capital outlay	100,000	100,000	-	100,000
Total facilities acquisition/construction	<u>400,000</u>	<u>400,000</u>	<u>258,334</u>	<u>141,666</u>
Excess (deficiency) of revenue over (under) expenditures	(400,000)	(400,000)	(258,334)	141,666
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in from other funds	<u>410,650</u>	<u>2,036,125</u>	<u>1,991,125</u>	<u>(45,000)</u>
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	10,650	1,636,125	1,732,791	96,666
<b>FUND BALANCE</b>				
Beginning fund balance	<u>1,450,000</u>	<u>1,450,000</u>	<u>1,448,807</u>	<u>(1,193)</u>
Ending fund balance	<u><u>\$ 1,460,650</u></u>	<u><u>\$ 3,086,125</u></u>	<u><u>\$ 3,181,598</u></u>	<u><u>\$ 95,473</u></u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
INTERNAL SERVICE FUND  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<b>REVENUE</b>				
Revenue from local sources				
Sales of goods and services	\$ 293,000	\$ 293,000	\$ 283,909	\$ (9,091)
Other local revenue	-	-	1,852	1,852
Total revenue	<u>293,000</u>	<u>293,000</u>	<u>285,761</u>	<u>(7,239)</u>
<b>EXPENDITURES</b>				
College support services *				
Personnel services	78,811	78,811	78,943	(132)
Materials and services	170,200	170,200	134,974	35,226
Capital outlay	<u>60,000</u>	<u>60,000</u>	<u>-</u>	<u>60,000</u>
Total college support services	<u>309,011</u>	<u>309,011</u>	<u>213,917</u>	<u>95,094</u>
Excess (deficiency) of revenue over (under) expenditures	(16,011)	(16,011)	71,844	87,855
<b>FUND BALANCE</b>				
Beginning fund balance	<u>417,000</u>	<u>417,000</u>	<u>492,862</u>	<u>75,862</u>
Ending fund balance	<u><u>\$ 400,989</u></u>	<u><u>\$ 400,989</u></u>	<u><u>\$ 564,706</u></u>	<u><u>\$ 163,717</u></u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
BOOKSTORE FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Sales of goods and services	\$ 2,222,200	\$ 2,222,200	\$ 2,183,373	\$ (38,827)
Other local revenue	9,800	9,800	6,912	(2,888)
Total revenue	<u>2,232,000</u>	<u>2,232,000</u>	<u>2,190,285</u>	<u>(41,715)</u>
<b>EXPENDITURES</b>				
Student services *				
Personnel services	464,694	464,694	445,740	18,954
Materials and services	1,638,150	1,638,150	1,689,348	(51,198)
Capital outlay	23,000	23,000	-	23,000
Total student services	<u>2,125,844</u>	<u>2,125,844</u>	<u>2,135,088</u>	<u>(9,244)</u>
Excess (deficiency) of revenue over (under) expenditures	106,156	106,156	55,197	(50,959)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers (out to) other funds	(70,000)	(70,000)	(70,000)	-
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	36,156	36,156	(14,803)	(50,959)
<b>FUND BALANCE</b>				
Beginning fund balance	1,350,000	1,350,000	1,292,298	(57,702)
Ending fund balance	<u>\$ 1,386,156</u>	<u>\$ 1,386,156</u>	<u>\$ 1,277,495</u>	<u>\$ (108,661)</u>

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
TECHNICAL MECHANICAL FUND  
Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Variance Favorable (Unfavorable)
<b>REVENUE</b>				
Revenue from local sources				
Sales of goods and services	\$ 200,000	\$ 200,000	\$ 148,138	\$ (51,862)
<b>EXPENDITURES</b>				
Instructional support *				
Personnel services	42,398	42,398	29,701	12,697
Materials and services	135,550	135,550	123,263	12,287
Total instructional support	177,948	177,948	152,964	24,984
Excess (deficiency) of revenue over (under) expenditures	22,052	22,052	(4,826)	(26,878)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers (out to) other funds	-	(29,000)	(14,186)	14,814
Excess (deficiency) of revenue and other sources (uses) over (under) expenditures	22,052	(6,948)	(19,012)	(12,064)
<b>FUND BALANCE</b>				
Beginning fund balance	-	-	19,012	19,012
Ending fund balance	\$ 22,052	\$ (6,948)	\$ -	\$ 6,948

\* Legally adopted appropriation level

CLACKAMAS COMMUNITY COLLEGE  
SCHEDULE OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL  
CUSTOMIZED TRAINING FUND  
Year Ended June 30, 2015

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
<b>REVENUE</b>				
Revenue from local sources				
Local grants and contracts	\$ 320,000	\$ 320,000	\$ 439,915	\$ 119,915
Revenue from federal sources				
Federal grants and contracts	<u>20,000</u>	<u>20,000</u>	<u>-</u>	<u>(20,000)</u>
Total revenue	<u>340,000</u>	<u>340,000</u>	<u>439,915</u>	<u>99,915</u>
<b>EXPENDITURES</b>				
Instruction *				
Personnel services	262,598	262,598	262,062	536
Materials and services	<u>104,900</u>	<u>104,900</u>	<u>76,749</u>	<u>28,151</u>
Total instruction	<u>367,498</u>	<u>367,498</u>	<u>338,811</u>	<u>28,687</u>
Excess (deficiency) of revenue over (under) expenditures	(27,498)	(27,498)	101,104	128,602
<b>FUND BALANCE</b>				
Beginning fund balance	<u>200,000</u>	<u>200,000</u>	<u>316,338</u>	<u>116,338</u>
Ending fund balance	<u><u>\$ 172,502</u></u>	<u><u>\$ 172,502</u></u>	<u><u>\$ 417,442</u></u>	<u><u>\$ 244,940</u></u>

\* Legally adopted appropriation level